

63532

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday October 1 1986

D 8523 B

Industrial nations
patch over
the cracks, Page 4

Asia	Oct 20	Indonesia	Rs 3100	Philippines	Ps 20
Bahamas	Oct 0.050	Italy	NS 1.50	Portugal	Esc 100
Belgium	Oct 45	Japan	Y 1.000	S. Africa	R 8.00
Canada	Oct 1.00	South Korea	W 4.10	Singapore	S\$ 4.10
Denmark	Oct 1.00	Taiwan	N 2.00	Spain	P 125
France	Oct 1.00	Thailand	B 2.00	Switzerland	Sfr 7.00
Germany	Oct 1.00	USSR	R 2.00	United Kingdom	£ 1.00
Greece	Oct 1.00	West Germany	M 2.00	USA	\$ 1.00
Hong Kong	Oct 1.00	Yugoslavia	D 2.00		
India	Oct 1.00				

No. 30,046

World news Business summary

Solidarity leaders come out of hiding

The outlawed Solidarity trade union announced in Warsaw that its underground leadership would start to emerge from hiding in response to a Government amnesty for political prisoners.

Black envoy named

President Reagan nominated Mr Edward Perkins, a career diplomat, to be Washington's first black ambassador to South Africa.

Sudan rebels defied

Relief supplies will be flown to hungry southern Sudan today despite a threat by rebels to shoot down the aircraft.

Arrests hit talks

Peace talks between the Philippines Government and communist rebels were said to be at risk because of the arrest in Manila of Rodolfo Salas, a rebel leader.

Peres sets date

Israeli Prime Minister Shimon Peres set October 10 as the date on which he will hand over office to Foreign Minister Yitzhak Shamir under their 1984 power-sharing agreement.

Threat to mayors

A statement issued in the name of the Abu Nidal Palestinian terrorist group threatened to kill three newly appointed Arab mayors in the occupied West Bank.

Nuclear go-ahead

The West German Government has agreed to the start-up of a controversial nuclear power plant at Brokdorf which has been the focus of fierce protests by anti-nuclear campaigners.

Cologne bombing

Two bombs exploded at a subsidiary of the Bayer chemical concern, which according to the police was the work of the left-wing Red Army Faction. Nobody was hurt.

Italian drug scandal

Italian pharmacists are at the centre of a Mafia-linked scandal which involves the siphoning off of health service drugs cash totalling L350bn (£87bn).

France to ease curbs

French residents are expected to be allowed to open foreign exchange accounts abroad by the end of the year.

Nurses on strike

Sweedish nurses, civil servants and other public sector professional staff went on strike over pay, closing down some hospital wards and disrupting public transport.

Dingo case inquiry

Apparent bloodstains which helped convict Lindy Chamberlain of killing her baby daughter in the 'dingo murder' case were actually caused by a spray used to deaden engine noise, an expert told a Melbourne inquiry.

Town sees red

Officials in the Spanish town of Santa Eugenia Ribera refused to allow a local man to name his son Lenin although he insisted he was calling the baby after a family friend and not the Soviet revolutionary leader.

Stora in record bid for rival Papyrus

STORA of Sweden, Europe's leading pulp and paper producer, launched the country's biggest-ever takeover bid with an offer worth around Skr 5.8bn (\$841m) for Papyrus, a domestic rival and Sweden's fifth largest forest products group.

Wall Street: Dow Jones industrial average closes 12.98 up

LONDON: Sterling's sharp recovery calmed worries over interest rates sparking a healthy rally among shares. The FT-SE 100 index added 18.6 to 1,555.8 and the FT ordinary share index rose 14.4 to 1,227.00.

TOKYO: Most stocks fell on light selling

TOKYO: Most stocks fell on light selling. The Nikkei market average closed below the 18,000 level at 17,824.45, down 253.45.

DOLLAR closed in New York at DM 2.0259

DOLLAR closed in New York at DM 2.0259; Sfr 1.8450; Ffr 0.8335 and Y154.25. It was slightly firmer closing at DM 2.0270 (DM 2.0250), Y154.35 (Y153.60), Sfr 1.8480 (Sfr 1.8415), and Ffr 0.8425 (Ffr 0.8300).

STERLING closed in New York at \$1.8435

STERLING closed in New York at \$1.8435. It recovered all ground lost this week opening sharply firmer on the Bank of England's trade-weighted index at 87.7 up 0.2 and improved to close at 89.0. In London it finished at DM 2.0225 (DM 2.0205), \$1.4470 (\$1.4335), Y223.35 (Y220.25), Sfr 2.3825 (Sfr 2.3525) and Ffr 9.6125 (Ffr 9.5050).

GOLD fell 84% to finish in London at \$428.4424

GOLD fell 84% to finish in London at \$428.4424. In New York the Comex December settlement was \$428.8.

COFFEE futures prices fell again in London

COFFEE futures prices fell again in London as the November position added to Monday's drop of 238 a tonne by a further £100.50. The price ended at \$2,352.50 after dipping at one stage to \$2,310.

DOMEX Petroleum: Creditors of Dome Petroleum, struggling Canadian energy producer, face protracted legal proceedings

DOMEX Petroleum: Creditors of Dome Petroleum, struggling Canadian energy producer, face protracted legal proceedings and are likely to recover less than half the value of their loans if the company is put into liquidation, Howard Macdonald, chairman, said.

DAYTON HUDSON Corporation and Kroger Company, two big US retailers based in the mid-west, said they planned to sell major parts of their businesses

DAYTON HUDSON Corporation and Kroger Company, two big US retailers based in the mid-west, said they planned to sell major parts of their businesses.

FRIGOT will report a substantial rise in net consolidated group profits this year

FRIGOT will report a substantial rise in net consolidated group profits this year, Jacques Calvet, chairman of the private French car group embracing the Peugeot, Citroen and Talbot marques, indicated.

FKRANKEN, Sweden's third largest commercial banking group, boosted its operating profits by 81 per cent in the first eight months

FKRANKEN, Sweden's third largest commercial banking group, boosted its operating profits by 81 per cent in the first eight months to Skr 1,74bn (\$251m), an increase of Skr 771m.

HARVESTOR Group has failed to find a solution to the financial problems of three shipyards and nine other subsidiaries

HARVESTOR Group has failed to find a solution to the financial problems of three shipyards and nine other subsidiaries, which have finally gone bankrupt after efforts over the past 12 weeks to seek protection from creditors.

BERGSKEN'S joint general managers are taking up their option to buy the 49.7 per cent of the Norwegian shipping group's share capital

BERGSKEN'S joint general managers are taking up their option to buy the 49.7 per cent of the Norwegian shipping group's share capital hitherto held by other family members, but 12 days ago provisionally sold to Kosmos, a rival shipping group, for Nkr 1.17bn (\$159m).

ALSTHOM, French heavy engineering company controlled by the nationalised Compagnie Generale d'Electricite group, expects to report this year a small increase in consolidated group profits

ALSTHOM, French heavy engineering company controlled by the nationalised Compagnie Generale d'Electricite group, expects to report this year a small increase in consolidated group profits, Jean-Pierre Desgorges, the company's chairman, indicated.

VOLVO, which is 70 per cent owned by the Dutch Government, will remain profitable this year despite the cost of launching its new 480 sports car

VOLVO, which is 70 per cent owned by the Dutch Government, will remain profitable this year despite the cost of launching its new 480 sports car, said Mr Andre Delye, the president.

Gorbachev, Reagan to meet for two days in Reykjavik

BY STEWART FLEMING IN WASHINGTON AND PATRICK COCKBURN IN MOSCOW

PRESIDENT Ronald Reagan and Mr Mikhail Gorbachev are to meet in Reykjavik on October 11 and 12 to discuss a full range of East-West issues.

Mr Reagan made the surprise announcement at a White House press briefing yesterday morning, only moments after Mr George Shultz, the US Secretary of State, disclosed that Mr Gennadi Zakharov, the Soviet United Nations employee accused of espionage in New York, would be leaving the US within 24 hours.

Agreement on the meeting followed Moscow's agreement to allow Mr Nicholas Daniloff, the US reporter accused of espionage, to leave the country and to release Mr Yuri Orlov, a prominent Soviet dissident.

The White House continued to deny that Mr Zakharov's release amounted to a swap for Mr Daniloff who flew out of Moscow on Monday and was due to arrive in Washington late yesterday.

The announcement that Mr Reagan and Mr Gorbachev would meet next week came as a complete surprise in Washington not least because the Reagan Administration hitherto has been resisting Soviet suggestions for a summit on neutral territory.

Washington steps up pressure on trade partners

By Stewart Fleming, US Editor, in Washington

PRESIDENT Ronald Reagan yesterday voiced the mounting frustration within his administration at the refusal of US trading partners to adopt its prescription for maintaining world economic growth.

In his speech to the annual meeting of the World Bank and the International Monetary Fund, Mr Reagan appeared to step up pressure on the US's trading partners to help it reduce its trade deficit, saying that faster foreign growth and a further fall in the dollar may be needed to achieve this goal.

"No trading system among equals can survive if some feel that they are being discriminated against and if there are enormous imbalances in trade flows," the President said, adding: "The only way to resolve the external imbalances between countries are through increased growth abroad, a greater competitiveness for the US dollar, or both, coupled with the opening of markets."

Mr Reagan also urged lower interest rates. "We have other items of unfinished business in America - bringing interest rates down even further while keeping inflation under control is one," he said.

Mr Reagan's comments, coming only two days after the US's industrial country trading partners had refused efforts by Mr James Baker, the US Treasury Secretary, to pressure them into taking steps to accelerate their economic growth, seemed designed to send a clear signal that Washington is deeply dissatisfied with their response.

It was also calculated to drive home the message which Mr Baker has been conveying in private meetings at the IMF, namely that America's trading partners are seriously underestimating the threat of a protectionist backlash in the US and need to do more to help the administration defeat protectionist pressures.

But the President gave no hint of any concessions to the European standpoint that more needs to be done in the US to reduce the federal budget deficit. He cited the Gramm-Rescue-Hollings budget reform legislation as indicative of US progress in tackling the deficit and argued, as he has done consistently, that the US must tackle its deficit only by reducing government spending.

Mr Reagan underscored despondent US concerns about the apparent reluctance of private commercial banks to provide financing for the US's industrial market and merchant banking activities, as well as the new operations bought in preparation for the Big Bang - deregulation of the City of London - a discount house and a gilt-edged dealer, and a stockbroker.

Mr Lee's resignation was announced to staff yesterday. Citicorp Savings, which he manages, is the largest foreign-owned retail banking operation in the UK with some 50 branches. Mr Mahoney's mortgage banking division is also one of the largest operated by a foreign bank with a portfolio on more than £1bn (\$1.44bn).

These departures all come at a time when Citicorp is radically reshaping its activities in the UK to give more emphasis to corporate finance and capital markets.

Continued on Page 18

Citicorp loses three more top executives in London

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

CITICORP, the US largest bank, was rocked by a string of resignations by top executives in the UK yesterday. The departures all appear to result from dissatisfaction with major strategic changes at the bank this year.

The resignations include: Mr John Bots, chairman of Citicorp Investment Bank Ltd (CIBL), the UK subsidiary through which Citicorp is participating in the changes in London markets brought about by the Big Bang; Mr Anthony Lee, managing director of Citibank Savings, the retail banking subsidiary; and Mr Eric Mahoney, head of the mortgage banking division.

Further resignations are understood to be in the offing among middle and senior management. They follow Citicorp's loss earlier this year of Mr Kent Price, country officer for the UK, and Mr Dolph Zuhlsdorf, who headed the European consumer banking operations. Last week, three analysts left Searle-Gorvick, Citicorp's London stockbroking subsidiary.

Mr Bots is to leave at the end of the year to set up his own investment banking firm in London. "I am sad to go, but this is a very exciting opportunity," he said yesterday.

Mr Glen Moreno, the group executive in charge of Citicorp's investment banking activities in Europe, the Middle East and Africa, will assume the chairmanship of CIBL. He said that there would be a long transition period for Mr Bots to hand over his responsibilities. "We look forward to doing business with him," he said.

CIBL is the subsidiary in which Citicorp has grouped all its UK capital market and merchant banking activities, as well as the new operations bought in preparation for the Big Bang.

Mr Lee's resignation was announced to staff yesterday. Citicorp Savings, which he manages, is the largest foreign-owned retail banking operation in the UK with some 50 branches. Mr Mahoney's mortgage banking division is also one of the largest operated by a foreign bank with a portfolio on more than £1bn (\$1.44bn).

These departures all come at a time when Citicorp is radically reshaping its activities in the UK to give more emphasis to corporate finance and capital markets.

Continued on Page 18

S. Korea selects N-power contractors

BY WILLIAM HALL IN NEW YORK

THE US appears to have won a long battle with several other countries for a \$3bn nuclear power project in South Korea, one of a handful of international nuclear power orders in recent years.

In addition to its rarity value, the proposed contract, which is expected to be finalised by February, is unusual in that it involves the transfer of technology which will enable South Korea to expand in the nuclear power industry with relatively little foreign involvement in the future.

Bundesbank helps UK to lift sterling

BY PHILIP STEPHENS IN WASHINGTON AND GEORGE GRAHAM IN LONDON

THE BANK of England and the West German Bundesbank yesterday joined forces in the foreign exchange markets to restore some of the pound's strength. They successfully pushed up the value of sterling and at the same time helped to reduce pressure on UK interest rates.

Mr Nigel Lawson, the UK Chancellor of the Exchequer, said that the joint intervention reflected a general concern among industrial nations to promote stability in foreign exchange markets.

Speaking in Washington at the annual meeting of the International Monetary Fund (IMF), Mr Lawson gave no indication that the unusual joint action was a precursor to early British membership of the European Monetary System.

Answering questions at a press conference, Mr Lawson said there had been no change in the long-standing official policy that Britain would join the exchange rate mechanism "when the time is ripe."

Officials at this week's IMF talks said that the intervention - which came after sizable dollar sales by the Bank of England on Monday had failed to reverse sterling's slide - did reflect a general understanding among European governments that they would try to curb violent fluctuations in the markets.

They denied, however, that it marked the establishment of an exchange rate target for the pound. "The immediate cause of the link between the Bank of England and the Bundesbank was to avoid the conflict of purpose between the two which had emerged over the last week."

On Monday, the Bundesbank intervened to brake a fall in the US currency's value. The Bank of England, however, was selling dollars.

Continued on Page 18

US narrows trade deficit in August

BY ANATOLE KALETSKY IN NEW YORK

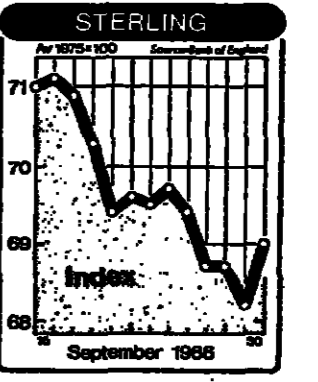
THE US trade deficit narrowed to \$13.32bn last month from a record July shortfall that itself was nearly \$2bn less than the original estimate, the Commerce Department said yesterday.

The index of leading economic indicators, meanwhile, rose by 0.2 per cent in August, closely in line with market expectations, after a revised improvement of 1 per cent in July and fall of 0.2 per cent in June.

The estimated July trade deficit of more than \$18bn had unleashed a wave of speculation against the dollar and a huge fall in financial markets around the world last month. The trade deficit for that month in fact was \$18.05bn, the Commerce Department said yesterday.

The revised trade deficit for the first seven months of this year was \$94.68bn, or \$162bn at an annual rate. This compares with an annual rate of \$128bn for the corresponding period of 1985 and a rate of over \$170bn estimated on the basis of preliminary trade statistics last month.

Although Mr Malcolm Baldrige, the US Commerce Secretary, said yesterday that the US trade deficit may now have "bottomed out," many economists urged caution in interpreting the figures. The trade statistics are not seasonally adjusted and August is almost invariably a much better month than July because of normal reductions in imports during the summer. Differences in collection methods between preliminary and final figures also accounted for much of the downward revision of the July trade figures. The Commerce Department said that no useful comparisons between the preliminary and final figures could be made.



Europe	2, 3	Crossword	33
Companies	19-20, 22	Corrections	37
America	4	Editorial comment	16
Companies	19, 20	Eurobonds	21
Overseas	5	Euro-options	49
Companies	22	Financial Futures	37
World Trade	6	Letters	17
Britain	11, 13	Lex	28
Companies	23-26	Management	32
		Market Monitors	44
		Men and Matters	26
		Money Markets	36
		New Blanks	36
		Stock markets - Bourses	41, 44
		- Wall Street	41-44
		- London	38-41, 44
		Technology	5
		Unit Trusts	39-35
		Weather	18

Non-stop flights. Comfort. Convenience.

SAA has the biggest choice of non-stop flights to and from South Africa and the biggest choice of destinations all over Southern Africa.

We offer you all the space, facilities and service on board aircraft designed to meet our specifications.

We have single terminal simplicity via Heathrow Terminal 1, for fast connections with UK, domestic, Irish and European flights.

Fly SAA, the airline that offers you all the care and attention of the No. 1 choice.

SOUTH AFRICAN AIRWAYS

For full details contact your travel agent or call SAA at: 251-259 Regent Street, London W1R 7AD. Tel: 01-734 9841 or 14 Waterloo Street, Birmingham. Tel: 02-431 9655. 65 Fleet Street, Manchester. Tel: 061-234 4436. 85 Buchanan Street, Glasgow. Tel: 041-221 0015/6/7/8.

EUROPEAN NEWS

Turkey urged by OECD to reduce rate of inflation

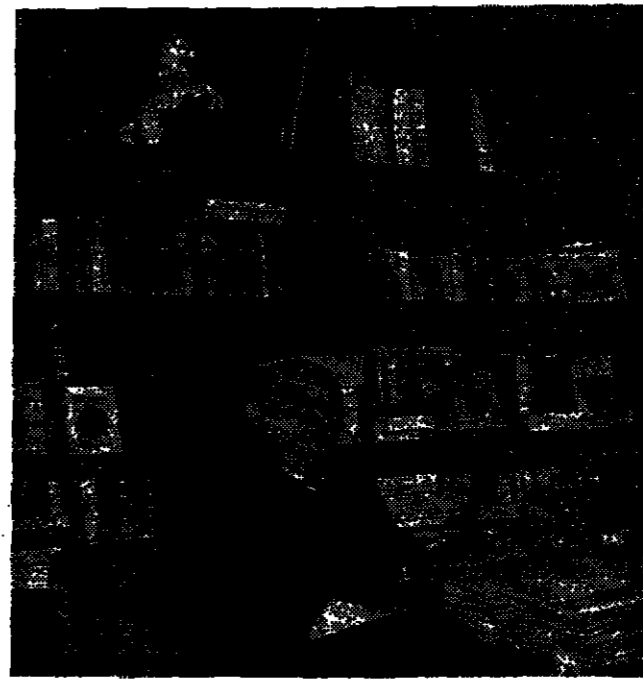
TURKEY'S Government must tackle inflation, still running at more than 30 per cent a year, to consolidate an economic recovery, the Organisation for Economic Co-operation and Development (OECD) said yesterday, Renter writes from Ankara.

David Barchard reports on the revival of one of Turkey's leading political figures Demirel bounces back to defy Ozal and the army

THE WHITE horse, emblem of Turkey's centre right Justice Party, features prominently on the walls of Mr Süleyman Demirel's study in his Ankara home. For 25 years the party he helped to found and led until its suppression after the 1980 military coup, has been a major force in the country's politics.

He is moving carefully, never confronting the army directly. He stresses the importance of a strong state and the role the military must play in this.

throughout the country, this is likely to make him a power in the land. The attempt by the military to close his party was doomed the moment Turkey began to move away from martial law.



Mr Demirel: charismatic appeal to ordinary Turkish voters

on the left, Mr Bulent Ecevit, another former Prime Minister also subject to political restrictions, insisted upon leading his own faction at last weekend's poll, thus splitting the social democratic vote. One urban voter who normally supports the social democrats said: "If Demirel is promising more money in our pockets then I am going to vote for him."

Mr Demirel has fought off the social democrats before, mainly through expedient alliances with neo-fascists and Islamic fundamentalists during the 1970s in the years before the military coup.

His struggle for survival has left him with some scars. Mr Demirel regards Western conservative parties as allies of the military and enemies of popular democracy in Turkey. Though centre-right, he has little understanding or love for big private sector companies or the international money markets, whom he regards as allies of Mr Ozal.

To succeed, he must promise higher incomes quickly to most Turks, and thus cannot accept that his economic policies in the 1970s were a failure. If he comes to power in the near future, many of the disciplines and much of the newly created free market structure introduced by Mr Ozal may be dismantled.

Green parties in Austria join forces for election

BY PATRICK BLUM IN VIENNA AUSTRIA'S largest "green" groupings have joined forces to present a united campaign in the general election next November with the hope of capturing up to 14 seats.

After difficult negotiations the main green groups including the conservative Vereinigte Grünen Österreich (VGO) and the left-wing Alternative List (AL) have reached agreement on a minimum programme and over the choice of main candidates. Ms Freda Meisner-Bian, a former Socialist Party member who runs as the "green" candidate in last May's presidential election will lead the joint campaign. In the presidential race Ms Meisner-Bian won 5.5 per cent of the vote.

Drug fraud confirms Roman bias

BY JOHN WYLES IN ROME

THAT white-coated paramedically supportive pillar of Italian society, the pharmacist, was yesterday at the centre of a politically sensitive scandal involving an alleged L350bn (£178m) drugs fraud.

According to Mr Carlo Donat Cattin, the Italian Health Minister, this is the amount which has been siphoned out of health service funds in the provinces of Campania, Calabria and Sicily. It is no coincidence that the minister's mind that these areas are organised crime centres.

Soviet Jewry plea to Israel

BY ANATOLY SCHARANSKY

THE most elementary condition, I am sure, is that Israel should not restore diplomatic relations with the Soviet Union if Moscow refuses to relax the current clampdown on Jewish emigration, AP reports from Amsterdam.

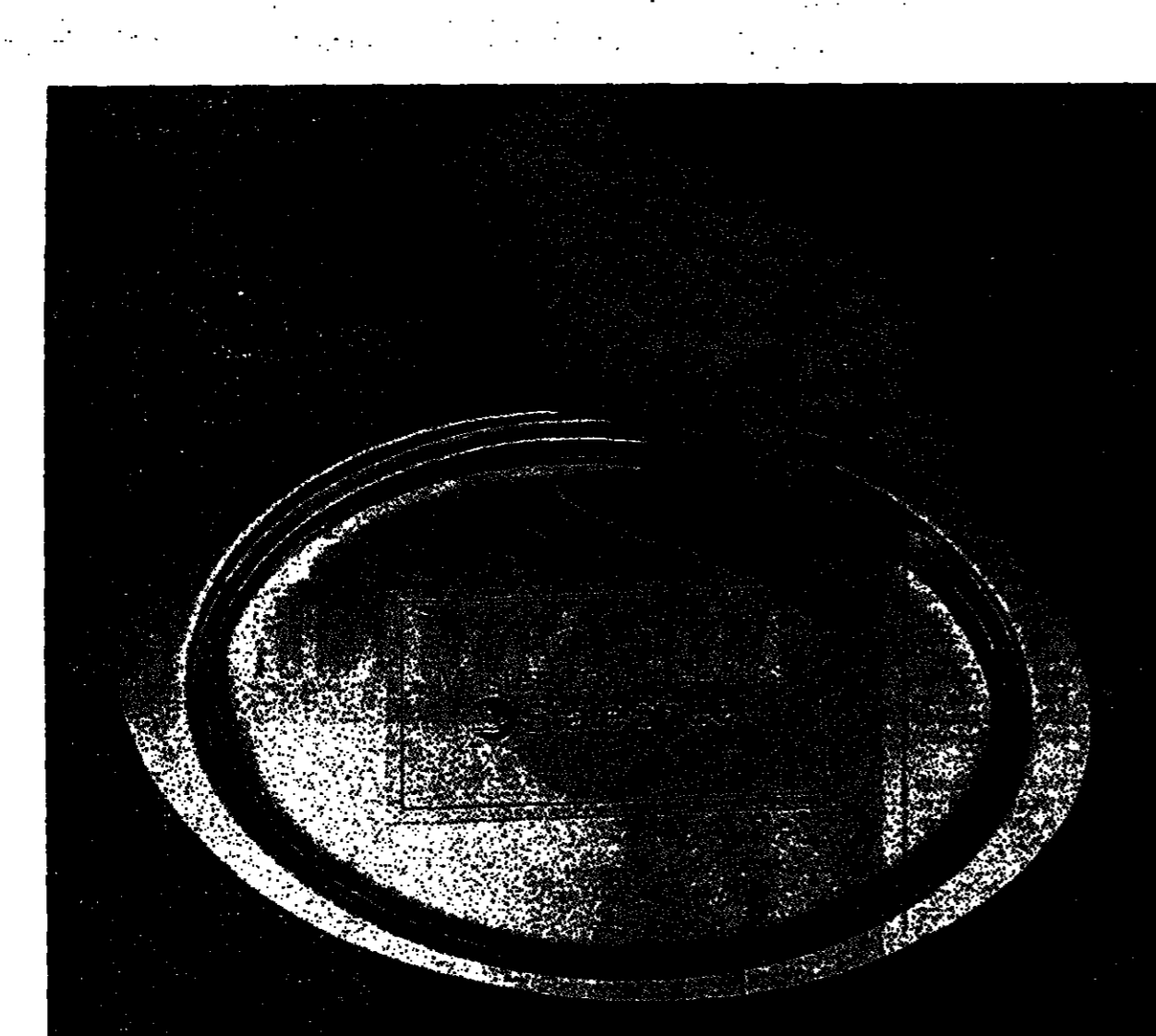
EEC acts against Lisbon over grain trade monopoly

BY DIANA SMITH IN LISBON

THE European Commission has begun proceedings against Portugal for violation of the Treaty of Rome over Lisbon's handling of grain imports.

It is the first formal case against Portugal since accession in January this year. Greece, whose economy and weight of state intervention is not unlike that of Portugal, suffered some 100 proceedings in its early years of EEC membership.

The Commission's protest—initially a note to the Portuguese Government which will become a case at the European Tribunal if answers are not satisfactory—follows demands by private grain traders in September that the Government comply with its commitment to liberalise grain imports.



ALLOW US TO PRESENT OUR CREDENTIALS.

State Street is pleased to introduce our complete range of custodian and portfolio recordkeeping services for institutional investors in the United Kingdom. That's how we define Master Trust. And now U.K. pension funds and other financial institutions can enjoy the same quality service our other clients have long enjoyed.



State Street Bank and Trust Company, wholly-owned subsidiary of State Street Corporation, 225 Franklin Street, Boston, MA 02110. Offices in Boston, New York, Los Angeles, London, Munich, Frankfurt, Zurich, Sydney, Hong Kong, Member FDIC. © Copyright State Street Bank Corporation 1986.

Australia ANZ Bank HQ, Galtex, Electricity Trust of S. Austr., Ford, ICI Network, John Fairfax, Westpac Bank, Austria Alfa Laval, Kurier, Wienerstädtische Versicherung, Österreichische Mineralöl-Verwaltung, Belgium Proctor & Gamble, Université Libre de Bruxelles, Brazil Ministério de Educação e Cultura, China Fuzhou Railway, Ministry of Metallurgy, Nanhai East Oil Co, Nanhai West Oil Co, Colombia Aeropuerto de Medellín, Finland Digital Equipment Corp, Enso-Gutzeit Oy, Kansallis-Osake-Pankki, KONE OY, Kuopio City, Oy Electrolux Ab, Oy Stockmann Ab, Rauma-Repolja Oy, Sanoma Co, State Railways, Indonesia Garuda Indonesian Airways PT., Pertamina UR-II, Pertamina, Ireland, Irish Sugar, Ireland, ENEL, Finland, Mexico Ase, Banca Confia, IBM, Inver, Staria de Comun, Telsmex, erlands Aegon, CCWS, Fokker, erpolis, NMB, Rijkdienst Trade Center, Aker Engi, Norsk Hydro, SAS, Utenriks-Hyges, Spain AB, Thailand, Commun, Royal Thai, Banco Union, Ferrominera, Dunbar, American Writers Ltd, Borough, Shire County, Ltd, Software

MD 110. The exchange that's smarter than the rest.

We're rather proud of the simple genius designed into our new exchange (PABX if you'd rather be technical). We've given each module its own "brain", so it can work independently. For flexible siting. For simple expansion. For freedom when reorganizing. And for utter reliability. Simple is beautiful. But it's also highly efficient. So you can also shrink distances, tying in remote locations for greater efficiency, while still giving them autonomy as private exchanges. You can pool resources as well, forwarding enquiries where they belong, anywhere in the system, without the caller having to redial.



For 110 years Ericsson has been a dynamic force in telecommunications. Ericsson Information Systems' products span tele- and data communications, personal computers and business systems.

AUSTRALIA (01) 206 2244, AUSTRIA (0222) 8501, BELGIUM (02) 548 821, DENMARK (01) 84 5264, FINLAND (09) 2691, GERMANY (030) 250 2244, GREECE (01) 210 2244, HONG KONG & MACAO (5) 75 6540, INDONESIA (02) 79 7025, IRELAND (01) 75 2025, ITALY (06) 79 7722, JAPAN (03) 55 2244, NETHERLANDS (020) 624 9966, NORWAY (02) 248 6240, PORTUGAL (01) 248 6240, SAUDI ARABIA (01) 478 5200, SINGAPORE 747 2288, SWEDEN (08) 657 0000, SWITZERLAND (022) 745 00 00, THAILAND (02) 525 2252

EUROPEAN NEWS

Paris to allow opening of bank accounts abroad

BY DAVID HOUSEGO IN PARIS

FRENCH residents are expected to be allowed to open foreign exchange accounts abroad by the end of the year.

Mr. Edouard Balladur, the Minister of Finance, said yesterday that he would announce a fresh relaxation of foreign exchange controls within the coming weeks. But the minister explicitly said that these would not include permission for banks to lend in francs to non-residents.

Mr. Balladur's remarks to reporters at a political congress in the east of France follow a period of confusion over the Government's policy over foreign exchange controls. The Government's policy has long been to lift all controls by the end of the year. But shortly before the IMF conference Mr. Balladur put off a planned press conference on the lifting of controls and said he would reflect further on whether France would get the whole way or not. His uncertainty reflected the strains within the EMS as a result of the upward movement of the mark.

Mr. Balladur now seems to have decided to go ahead with the more eye-catching measure while at the same time holding back banks lending in francs to non-residents. The French Treasury takes the view that the Japanese have not gone as far as this and thus that France has reason for holding back.

APJD adds: Mr. Balladur did not provide further details on his plans for allowing foreign-currency accounts on The Economics Ministry declined to comment on the measures before the moves are announced in detail.

By letting French residents hold foreign currencies, the Government would effectively be opening the door to speculation against the franc. But analysts do not expect the move to result in serious pressure against the currency, as the amounts involved are thought to be small.

Bankers express more serious reservations about any essential measures that would allow domestic banks to lend francs to non-residents, as the resultant capital flows could be much larger.

All police leave cancelled as fears rise over terror

BY OUR PARIS STAFF

THE FRENCH Government yesterday decided to cancel all police leave until October 15 because of the continuing threat of terrorist attacks in France.

The exceptional move covers a fortnight that is likely to put a heavy strain on police resources. Over the period the Pope will be visiting Lyon, President Mitterrand will be attending the World Energy Conference in Cannes, and there are big sporting events and two Jewish holidays.

The last time that leave was cancelled for the French police was in 1968 at the time of the May student riots.

Mr. Charles Pasqua, the Minister of Interior, said yesterday that "unfortunately I fear that the worst may not be behind us... things could get more difficult."

His warning comes when the almost two-week let-up in terrorist attacks has increasingly encouraged people to believe that the pause would last. The police have, none the less, remained edgy, and all large shops and public buildings have strict security checks for those entering.

Reflecting the breakup of the national consensus of the handling of terrorism, Mr. Lionel Jospin, the secretary of the Socialist Party, said yesterday that "the Government's credit (over the issue) is now exhausted."

Large shops and cinemas have reported that their business has fallen by about 30 per cent since the terrorist attacks—which have killed five people and wounded over 150.

A public opinion poll carried out on the eve of the Pope's visit to France shows that the number of Frenchmen claiming to have no religious belief is growing.

While the poll suggests that the number of Catholics has remained stable over the last ten years at 81 per cent of the population, the proportion putting their trust in the Church and its doctrine is falling.

The poll carried out by the Sofres Institute for *Le Monde* shows that the number of those claiming to have no religious belief has risen sharply from 4.5 per cent in 1968 to 15.5 per cent. The movement is strongest among the young with 26 per cent of those in the 18-24 age bracket saying that they have no religion.

Solidarity seeks legal role in Poland

By Christopher Bobinski in Warsaw

SOLIDARITY, Poland's banned trade union, has established a seven-man council made up of recently arrested underground leaders and given them the task of securing a legal role for their movement.

News of the council, which was appointed by Mr. Lech Walesa, the Solidarity leader, came at simultaneous press conferences in Warsaw and Gdansk a few hours after the Government repeated it would have no dealings with the movement it banned in December 1981.

Mr. Jerzy Urban, the Government spokesman, said at his weekly press conference that there would be no talks with Solidarity.

Mr. Walesa also said that the Solidarity Underground Leadership would stay in existence for the time being, but that any one who wanted to come out of hiding could do so.

Mr. Zbigniew Burak, the union's leader in Warsaw who was caught by the police in May and arrested in September, is one of the members of the new council.

Others include Mr. Wladyslaw Frasyniuk from Wroclaw, Mr. Bogdan Boroniewicz from Gdansk, and Mr. Tadeusz Jedynak from Silesia.

All helped to set up the underground leadership after the union was banned and were caught at various times by the authorities.

Mr. Walesa said in a statement setting up the group that his movement was ready "to demolish those elements which function in the minds of the authorities as barriers erected by Solidarity."

He later told reporters: "We are ready to show restraint in putting forward pay demands and could consider suspending the right to strike in the interests of the country."

"But first we must have those rights restored," he stressed, adding that other unions banned along with Solidarity in 1981 should also be permitted.

Chemical strike in Italy

THOUSANDS of Italian chemical workers stopped work for four hours yesterday in a move calculated to raise the temperature of national negotiations on pay and conditions, John Wyles reports from Rome.

If union claims of 100 per cent support are reliable then more than 250,000 workers took part in the stoppage.

The chemical workers are one of several big groups whose national agreements are currently being renegotiated. Unions are encountering a tough line from employers across all industries. They are determined to hold down pay rises to a total of around 14 per cent over the next three years.

Belgium faces crisis over mayor

BY A SPECIAL CORRESPONDENT IN BRUSSELS

THE CENTRE-RIGHT coalition Government of Mr. Wilfried Martens faces a first-class constitutional crisis following a decision yesterday by the judicial Council of State.

The council annulled the appointment of the French-speaking mayor of the Fournons district, Mr. José Happart, on the grounds that his knowledge of the Dutch language was insufficient for him to be able to carry out his mayoral duties in a region where it is the official administrative language.

The Fournons is a tiny commune comprising six villages and 4,500 people, nestling the Dutch border near Maastricht. The spoken language there is Platt Deutsche, a scarcely comprehensible Germanic dialect.

Two-thirds of the inhabitants claim to be French-speakers and the remainder Dutch.

The Fournons (Voeren in Dutch) has frequently been at the centre of Belgium's chronic



Mr. Wilfried Martens

language disputes. It was transferred in 1983 from the French-speaking Liege province to Dutch-speaking Limburg, a decision most of its citizens have never been willing to accept.

Mr. Happart, who had an established reputation as a non-to-peaceable street agitator, was elected as the head of a list entitled Retour a Liege in the last local elections in 1982, and his supporters immediately nominated him to be mayor.

This almost led to the collapse of Mr. Martens's last government (two of whose predecessors had already fallen over disputes concerning the Fournons), as all the Flemish ministers threatened to resign if he were appointed and all the French-speaking ministers said they would go if he was not.

(All Belgian mayors are appointed on the government's recommendation, though normally the choice of the local councillors is named automatically.)

A compromise was eventually reached under which Mr. Happart was appointed, but on condition that he learned enough Dutch to carry out his

mayoral duties. The Council of State's decision presents an immediate challenge to Mr. Charles-Ferdinand Nothomb, the Interior Minister, whose responsibility it is to make a fresh nomination to the mayor's chair. He will first consult the Fournons council, who are likely once again to propose Mr. Happart, who is now also a Socialist member of the European Parliament.

The fact that the chamber of the Council of State which issued the ruling is entirely composed of Dutch-speaking judges is unlikely to encourage the Fournons councillors to adopt a more accommodating stance.

The Government's dilemma is that two of its fundamental principles are now in conflict. The freedom of choice of the voters has collided with the constitutional arrangements painfully contrived to preserve the unity of a bi-lingual state.

Rome withholds grants from state companies

BY JOHN WYLES IN ROME

THE ITALIAN Government has unexpectedly withheld grants totalling L2,500bn (£125bn) over the next three years from the two giant state holding companies, IRI and ENI, in its formal 1987 budget proposals sent to parliament yesterday.

The decision is a measure of the financial recoveries achieved by groups which earlier this decade were a huge burden on the public exchequer. It also testifies to the Government's last-minute difficulties in meeting its public sector deficit target of L100bn.

Targeted cuts of L2,400bn in current spending proved difficult to achieve. The final proposal contains L2,000bn worth, nearly half of which will be achieved by cutting tax subsidies

on employers' social security payments. Bits and pieces have been taken off departmental spending plans, although defence has had to surrender L500bn. Capital spending will rise to around 7 per cent with a special emphasis on job creation in the Mezzogiorno.

The refusal of grants to IRI and ENI was decided after the Liberal Party insisted that both groups were now able to finance themselves. IRI is expecting to break even this year after a L849bn loss last year. ENI, meanwhile, is unlikely to match last year's L514bn profit.

Spokesman for both companies said yesterday that the decision was unlikely to create any big problems.

Key public sector workers start strike in Sweden

BY SARA WEBB IN STOCKHOLM

OVER 14,000 public sector workers in key administrative jobs and the health service came out on strike in Sweden yesterday following the breakdown of last-minute talks with the state-appointed mediating commission.

The two blue-collar union confederations, SF and KF, postponed their strike action and will announce their decision on whether to join the strike later today.

Meanwhile, KTK which represents about 300,000 white collar municipality workers, and TCO-S which has about 270,000 members, went ahead with their threat to strike from noon yesterday. TCO-S called out over 4,000 members working in customs declaration offices, railway

ticket offices, and in the post office sorting bills. "Our strike will be invisible to the public, but the state will notice its effects," said Ms Marianne Swahn, on the TCO-S secretariat.

KTK's strike will have a more noticeable effect since many of its members are in the public service sector. It has called out 10,000 members, including nurses, day-care centre workers, public transport supervisors, and financial planners in the municipality and county council offices who are supposed to be working on budget for the next financial year.

Already one hospital in Uppsala has shut, transferring patients to other hospitals in the area because of a shortage of nursing staff.

Airline baggage charges attacked

By Quentin Peel in Brussels

URGENT REFORM of the "archaic" excess baggage charges levied by European airlines was called for yesterday in a report published by EEC consumer organisations.

Members of the International Air Transport Association (IATA) were accused of maintaining punitive charges for excess baggage.

The report published by the European Bureau of Consumer Unions (EBCU) calls on the European Commission and member states to outlaw the current system, under which passengers have to pay 1 per cent of the first class fare for every kilogram of excess baggage they carry.

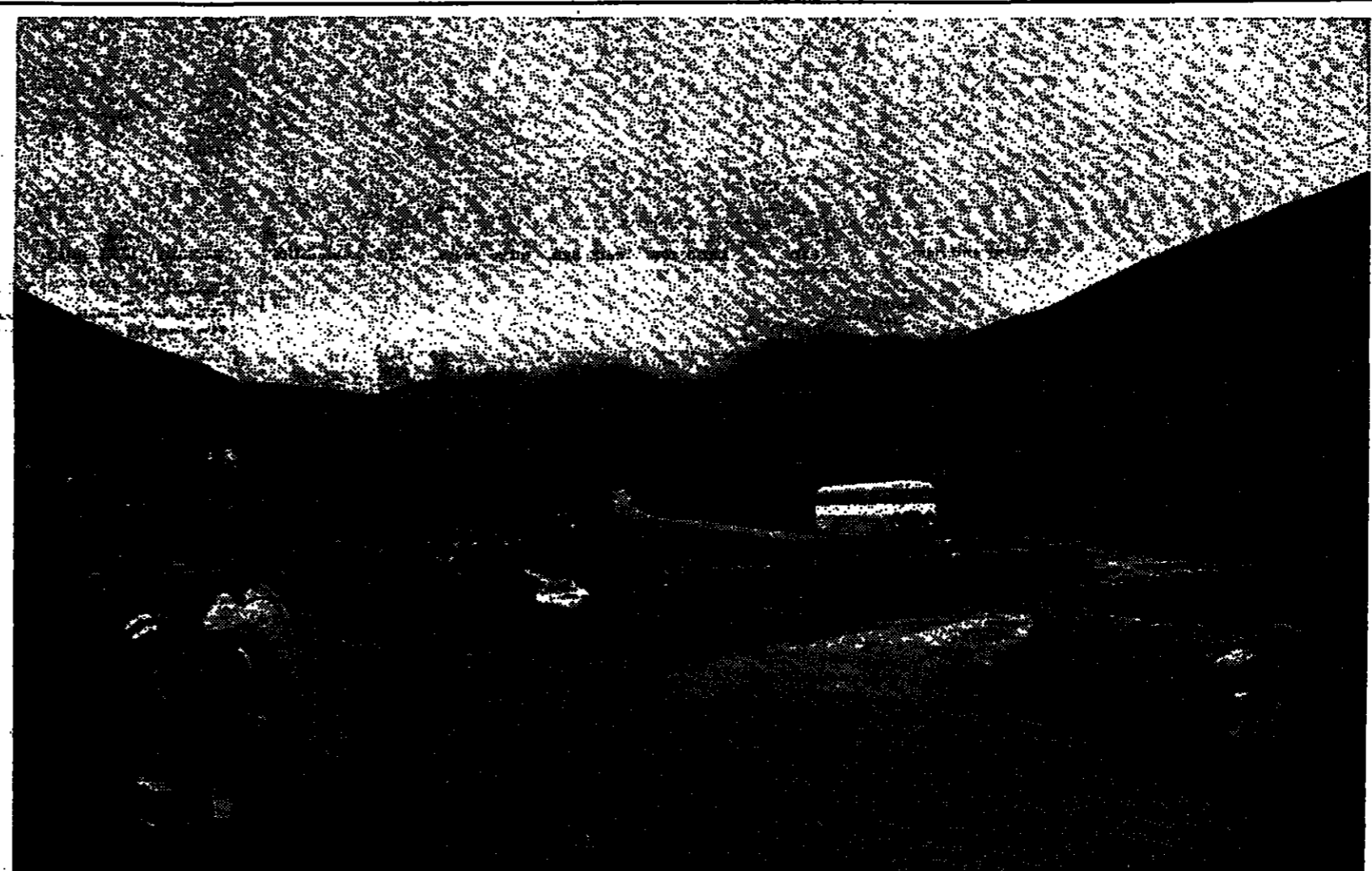
Mr. Donald Pevsner, the US lawyer and travel writer who wrote the report, pointed to the enforcement in the US of the "piece" baggage system, under which all passengers are allowed two pieces of luggage of specific dimensions, regardless of weight.

He cited the case of a passenger starting his journey in the US and connecting with the British Airways flight from London to Nairobi, who would be allowed to check in two items of baggage weighing 32kg each, plus a 5kg piece of hand baggage.

An economy-class passenger starting on the same journey in London would be required to pay \$400 for an identical amount of baggage, he said.

Yugoslav interest rates

Yugoslavia is to raise interest rates despite a pledge to maintain present levels until 1987. Prime Minister Branko Mikulic has told the country's economic chamber, Reuters reports from Belgrade.



The Scholten, Meent Vrijling, Coopers, Co. Group

KNOWLEDGE IS POWER.

The Irish never underestimate the importance of learning. We spend a higher proportion of GDP on education than Britain, France or Germany. More than a quarter of the population is in full-time education. Today, Ireland's share of US manufacturing investment in the EEC is nine times greater than it was a decade ago. That's the Power of Knowledge. Ireland. Home of the Irish. The young Europeans.

REPUBLIC OF IRELAND



"WE'RE THE YOUNG EUROPEANS."

IDA Ireland
INDUSTRIAL DEVELOPMENT AUTHORITY
Ireland House, 150 New Bond Street, London W1Y 0HD.
Telephone (01) 629 5941. John Gorman, Director.



TOKAI BANK OPENS IN MILAN

As one of Japan's leading city banks, with 41 overseas offices and assets in excess of US\$14 billion, we are pleased to announce the opening of a representative office in Milan. This new office will become another important link in our global network and will complement the successful financial operations of our branches, representative offices and subsidiaries throughout Europe.

For accurate, up-to-the-minute financial information and advice, as well as an in-depth knowledge of Japanese and Asian markets, rely on Tokai Bank—the bank with a proven record of success in fostering business and industry. For more information, please contact our Milan representative.

Milan Representative Office
Chief Representative: Yoshihiko Takahashi
Corso Europa 12, 20122 Milano, Italy
Tel: (02) 5456214, 5456336
Telex: 333139

Working Together for Mutual Prosperity
TOKAI BANK

Head Office: 2-24, Nishi-Shinjyuku, Nishi-Ku, Tokyo, Japan Tel: 03-211-1111
International Banking Group: 2-1, Ohtsuka 2-chome, Chiyoda-Ku, Tokyo, Japan Tel: 03-262-2111
London Branch: 15, Abchurch Lane, London, EC4N 3DF, U.K. Tel: 01-252-8500
Frankfurt Branch: Bocherstrasse 10, 6000 Frankfurt/Main 17, F.R.G. Tel: 089-717248
Düsseldorf Branch: Im Zollhafen 13, 4000 Düsseldorf 1, F.R.G. Tel: 0211-360066
Paris Representative Office: 10 rue de la Harpe, 75002 Paris, France Tel: 1-291-3728
Zurich Representative Office: Bahnhofstrasse 106, 8001 Zurich, Switzerland Tel: 01-221-0480
Madrid Representative Office: José Ortega y Gasset 25, Madrid-8, Spain Tel: 01-436-6477
Tokai Bank (Incorporated in Japan): 1-1, Nishi-Shinjyuku 2-chome, Nishi-Ku, Tokyo, Japan Tel: 03-211-1111
Tokai International Ltd.: Mercury House, Triton Court, 14 Finborough Square, London, EC2A 3DR, U.K. Tel: 01-438-0300
Tokai Finance (Switzerland) Ltd.: Bahnhofstrasse 106, 8001 Zurich, Switzerland Tel: 01-221-0480
Japan International Bank Ltd.: 107, Chuocho, Chiyoda-Ku, Tokyo, Japan Tel: 01-400-0301

AMERICAN NEWS

SURPRISE MEETING OF US-SOVIET LEADERS IN ICELAND

Reagan about-turn takes US experts by surprise

BY STEWART FLEMING, US EDITOR IN WASHINGTON

EXPERTS in East-West relations reacted with surprise in Washington yesterday to President Reagan's announcement that he would meet Mr Mikhail Gorbachev, the Soviet leader, in Iceland on October 11 and 12.

The White House has insisted, in the past, that the next summit should be in the US, as agreed a year ago at the Geneva summit, that it should be well prepared and be more than another freestyle chat.

Washington has also been reluctant to hold a summit during the run-up to the mid-term November elections on the grounds that, at this time, Mr Reagan would be under maximum pressure to be conciliatory.

If he takes too hard a line and the meeting breaks up in apparent dissension, Administration's critics in the Democratic Party might be able to exploit this at the polls.

But the White House has abandoned its earlier tactics and acceded to Mr Gorbachev's request for a meeting on neutral territory, being described here as a pre-summit summit, at a time when it is backing off from its earlier tough line over Mr Nicholas Daniloff, the US journalist accused of spying in Moscow, who was freed on Monday.

The coincidence makes it tempting to conclude that Moscow has won two sets of concessions in two weeks of talks between Mr George Shultz, the US Secretary of State, and Mr Edward Shevardnadze, the Soviet Foreign Minister. The temptation is greater because of the difficulty of divining Soviet motives for making the summit proposal.

From Washington's perspective, however, a pre-summit summit does have advantages. First, once Mr Gorbachev had made the proposal, in a letter Mr Shevardnadze delivered to Mr Reagan two weeks ago, it was difficult for the White House to turn down the suggestion without appearing to be uninterested in improving US-Soviet relations.

Second, as Mr Shultz maintained yesterday, to the extent that such a meeting can narrow differences in areas where there is clear progress on arms control, it is also in Washington's interest to meet.

Daniloff compromise shows Moscow badly wants meeting

BY PATRICK COCKBURN IN MOSCOW

THE Soviet Union's efforts to resolve the Daniloff affair and its failure to retaliate after the US expulsion of 25 Soviet diplomats at the UN have underlined Moscow's urgent desire for a second summit.

The likely extent of any diplomatic agreement on nuclear arms control at the Reykjavik meeting between Mr Reagan and Mr Gorbachev remains unclear, but the fact that the meeting will take place at all shows that the Soviet leader is generally prepared for a diplomatic compromise if he can make a political gain.

The two leaders' last summit in Geneva in 1985 had "improved the atmosphere" between Washington and Moscow, Mr Gorbachev said at the time. He also insisted that the next meeting must produce substantial results in limiting nuclear arms or there was no point in him attending.

This approach was always only part of the story. The Soviet stance overwhelmingly emphasises the reduction in nuclear arms and the preservation of existing agreements such as the Anti-Ballistic Missile treaty and the unratified Salt 2 treaty limiting strategic weapons, from which President Reagan threatened to break out this November.

But Mr Gorbachev and some of his advisers see a reduction in US public hostility towards the Soviet Union and the consequent unwillingness of Congress to fund new weapons systems as an effective way of curtailing nuclear weapons.

The economic benefit to the Soviet Union of a nuclear arms agreement has been exaggerated by some observers. The real economic gain from the Soviet point of view would arise if the arms race slowed in more expensive conventional weapons, rather than the comparatively less expensive nuclear arsenal.

Moscow has been disappointed at the results of the last summit. It has complained ceaselessly over the past year at President Reagan's statement that he will abandon Salt 2, at his refusal to respond to the Soviet test ban, and at the bombing of Libya, a Soviet ally.

The Kremlin's position is difficult. Soviet commentators say they see hardliners within the US Administration trying to sabotage an understanding between Moscow and Washington by staging incidents, but they also fear that if they do not react they will look weak.

Many problems remain before full summit

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

THE announcement that President Ronald Reagan will meet Mr Mikhail Gorbachev in Reykjavik in the second week of October has been welcomed in western capitals as an indication that both the superpowers are serious about improving east-west relations and reaching an arms-control agreement.

There are no illusions, however, that the meeting will be anything but a pre-summit at which substantive issues will not be discussed but will not be finally resolved.

Many obstacles remain to be overcome before an agreement even on this problem alone can be reached, to say nothing of the related issues of strategic nuclear weapons and the highly controversial matter of President Reagan's plans for a space-based defensive system (SDI).

The biggest sticking point is Moscow's refusal so far to discuss reductions of shorter-range missiles, the SS-20 and SS-25, with a range of 500 to 900 kms.

Through the US in February 1985 tabled a three-phase plan for the elimination of all longer-range INF weapons in Europe, Washington has indicated that it is prepared to accept an interim solution.

By all accounts, and discounting the obvious determination of participants to put the best gloss on the outcome the talks were tough rather than acrimonious. "It was hard talking not shouting across the table," one participant said after the more than 10 hours of talks first between the Group of Five (omitting Italy and Canada) and then the Seven.

Europe and Japan did not win the accord they sought to stabilise the dollar after its 36 per cent fall since March 1985. Washington, in turn, got nowhere in its demands that

Conable pledge to revitalise battle against poverty

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

A DRIVE for sustained development and vigorous dedication to the battle against global poverty were promised yesterday by Mr Barber Conable, president of the World Bank, in his first address to the annual meeting of the IMF and World Bank.

Outlining the priorities of his leadership, he said the bank did not need a new direction but a fresh commitment to its original development purpose.

The speech was couched in language that betrayed his background as a US Senator. Described by delegates as a rallying call to the faithful, it was upbeat and determined with a tone far removed from the dry language of his predecessor, Mr Tom Clansen, a professional banker.

Mr Conable said the bank should not be an agency for debt management but should exert its influence to shield development from the volatility of financial markets and aid flows, to encourage free world trade and to adjust the developing country debt burden so that borrowing could again be a stimulus to progress.

Agricultural development in the poorest nations would continue to be one of the bank's central priorities but in a new emphasis on long-term issues, Mr Conable also promised to address population concerns, the environment and the position of women in development.

Women do two-thirds of the world's work. They produce 60 to 80 percent of Africa's and Asia's food, 40 per cent of Latin America's, yet

they earn only one tenth of the world's income and own less than 1 per cent of the world's property," he said.

Stressing that progress towards development has not been automatic and smooth, he warned that in too many nations resources meant for development were being diverted into debt service and economic stabilisation plans were impediments to growth.

Philip Stephens explains the arguments behind an agreement to disagree

BY PHILIP STEPHENS, EUROPEAN CORRESPONDENT

THE leading industrial countries almost needed a failure. The hype that accompanied successive meetings of finance ministers and central bankers since last September's Plaza accord had led to an impossible build-up in expectations.

Their public disagreements over exchange and interest rates over the past few days will perhaps persuade Mr James Baker, US Treasury Secretary, from using extravagant superlatives to describe progress in international economic co-operation.

His comment at last May's Tokyo summit that the adoption of new indicators of economic policy and performance marked the biggest breakthrough since the collapse of Bretton Woods came back to haunt him this week.

This time the representatives of the seven leading economies, the US, Japan, West Germany, France, Britain, Italy and Canada, had no magic formula for economic nirvana to present to the hordes of waiting journalists.

The best they could offer was agreement to disagree on short-term co-ordination of exchange and interest rates and a pledge that they would intensify efforts to cooperate in building a medium-term framework for the world economy.

By all accounts, and discounting the obvious determination of participants to put the best gloss on the outcome the talks were tough rather than acrimonious. "It was hard talking not shouting across the table," one participant said after the more than 10 hours of talks first between the Group of Five (omitting Italy and Canada) and then the Seven.

Europe and Japan did not win the accord they sought to stabilise the dollar after its 36 per cent fall since March 1985. Washington, in turn, got nowhere in its demands that

into disaster and securing a greater consensus on medium-term priorities.

Special Subscription HAND DELIVERY SERVICE of the FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER in SPAIN & PORTUGAL. You can obtain your subscription copy of the Financial Times, personally hand-delivered to your office in the centre of the cities indicated, for further details contact: John Rolley, Financial Times (Europe) Ltd, Guelfstrasse 54 6000 Frankfurt/Main 1, West Germany. Tel: 75980 Telex: 416192.

US DOLLAR THE WORLD VALUE IN THE FT EVERY FRIDAY

Industrial countries patch cracks

BY PHILIP STEPHENS, EUROPEAN CORRESPONDENT

THE leading industrial countries almost needed a failure. The hype that accompanied successive meetings of finance ministers and central bankers since last September's Plaza accord had led to an impossible build-up in expectations.

Their public disagreements over exchange and interest rates over the past few days will perhaps persuade Mr James Baker, US Treasury Secretary, from using extravagant superlatives to describe progress in international economic co-operation.

His comment at last May's Tokyo summit that the adoption of new indicators of economic policy and performance marked the biggest breakthrough since the collapse of Bretton Woods came back to haunt him this week.

This time the representatives of the seven leading economies, the US, Japan, West Germany, France, Britain, Italy and Canada, had no magic formula for economic nirvana to present to the hordes of waiting journalists.

The best they could offer was agreement to disagree on short-term co-ordination of exchange and interest rates and a pledge that they would intensify efforts to cooperate in building a medium-term framework for the world economy.

By all accounts, and discounting the obvious determination of participants to put the best gloss on the outcome the talks were tough rather than acrimonious. "It was hard talking not shouting across the table," one participant said after the more than 10 hours of talks first between the Group of Five (omitting Italy and Canada) and then the Seven.

US arrests more illegal immigrants

BY PHILIP STEPHENS, EUROPEAN CORRESPONDENT

A RECORD 1,772 illegal aliens in the US were arrested in the 1986 fiscal year, up a third on last year, AP reports from Washington.

Among the illegal immigrants, 60,000 were non-Mexican, an increase of more than 16,000 on the previous year.

The large number of non-Mexican illegal aliens being apprehended illustrates the fact that our southern border is becoming an area of preference among those seeking to enter the US illegally from around the world," said Mr Edwin Meese, Attorney General.

Mr Meese has given close attention to Quebec in recent months, allocating key cabinet seats to MPs from the province and announcing a string of public works contracts and other financial support measures.

Mr Mulroney has given close attention to Quebec in recent months, allocating key cabinet seats to MPs from the province and announcing a string of public works contracts and other financial support measures.

Mr Mulroney has given close attention to Quebec in recent months, allocating key cabinet seats to MPs from the province and announcing a string of public works contracts and other financial support measures.

Tory vote falls sharply in Canadian by-elections

BY BERNARD SIMON and ROBERT GIBBENS in Montreal

THE DIFFICULTIES confronting Canada's Progressive Conservative government have been reflected in a sharp loss of support in by-elections in the provinces of Alberta and Quebec.

A Conservative candidate was elected with a majority of only 200 votes in the rural Alberta constituency of Fennimore, near Edmonton, after the Tories won the seat by more than 34,000 votes in the 1984 general election. In the St Maurice constituency near Montreal, which was retained by the opposition Liberal party, the Tories' share of votes fell from 35 per cent in 1984 to 20 per cent.

The two by-elections were the first since the Conservative government led by Mr Brian Mulroney, the Prime Minister, swept into office in a landslide victory two years ago. Mr Mulroney's mandate extends to 1989, but the latest results are likely to reinforce the view that the Tories face an uphill battle to ensure another clearcut parliamentary majority at the next general election.

The setback in Alberta reflects discontent in western Canada at the federal government's response to the slump in energy and grain prices. The difficulties in the region's energy and farming sectors have revived hostility in the west to the oil-consuming provinces of central Canada, which have recently enjoyed a period of strong economic growth.

The Tories made an unexpectedly strong showing in Quebec in 1984, winning 58 of 75 seats in the predominantly Franco-phone province. But the party has failed to maintain its strength, partly due to poor grassroots organisation, and partly to the popularity of a new Liberal government in the province.

Mr Mulroney has given close attention to Quebec in recent months, allocating key cabinet seats to MPs from the province and announcing a string of public works contracts and other financial support measures.

Congress plans emergency funding bills

BY NANCY DUNNE IN WASHINGTON

THE US CONGRESS, bogged down in debate over spending decisions ranging from aid for the Philippines to beer monopolies, was preparing yesterday for what has become an annual rite—passing emergency short-term funding legislation to prevent a government shutdown.

The new fiscal year begins today and Congress has yet to approve any of its regular spending bills. Congressional leaders have drawn up stop-gap funding measures amid the usual debate about how long it would take for disagreements between the White House, the Senate and the House of Representatives to be resolved.

Mexico to start monthly wage indexation next year

BY DAVID GARDNER IN MEXICO CITY

MEXICO WILL adopt wage indexation next year, with monthly reviews of the minimum wage linked to inflation, according to Mr Fidel Velazquez, leader of the official trade union movement.

Mr Velazquez, considered the most powerful man in Mexico after the President, told a press conference President Miguel de la Madrid was preparing a law to introduce the sliding scale wage system.

Since Mr de la Madrid took office at the end of 1982, after Mexico's financial collapse, the minimum wage has been reviewed every six months.

Workers have lost about 45 per cent of real purchasing power since 1982 because settlements have lagged behind inflation. Two increases so far this year, for a total of 60 per cent, compare with inflation running at an annual rate of about 200 per cent.

Official trade unions have called remarkably few strikes during the worst economic crisis for 50 years. But an internal government document earlier this year expressed doubts about whether the movement's authority could withstand further growth of members' living standards.

The economically orthodox government has resisted wage indexation and presided over huge transfer of resources from labour to capital, as well as a sharp reduction in the "social wage" through withdrawal of subsidies on staple foods and public transport.

Embargo hits Nicaragua

BY PHILIP STEPHENS, EUROPEAN CORRESPONDENT

NICARAGUA'S trade deficit is expected to reach \$600m this year, one largely to the US embargo and the war with anti-Sandinista rebels, AP reports from Managua.

Alejandro Martinez Cuenca, Minister of Foreign Trade, said Nicaragua expects to earn \$252m from exports, chiefly coffee, cotton and bananas, but will import \$940m worth of goods.

OVERSEAS NEWS

S African court rejects challenge to emergency

BY JIM JONES IN JOHANNESBURG

SOUTH AFRICA'S Appeal Court in Bloemfontein put its imprimatur on the country's state of emergency yesterday when it rejected two legal challenges.

It upheld a Government appeal against an earlier Durban Supreme Court finding that certain emergency regulations were invalid and its order that Mr Solomon Tsenoli be released from custody.

It also rejected an appeal by another political detainee, Mr Peter Kerchoff, against the Pietermaritzburg Supreme Court's refusal to order his release on the grounds that he had been improperly arrested.

Legal experts expect the findings, framed in a 64-page judgment, in effect to change the direction of future legal challenges to the emergency and the wide powers of the President P. W. Botha and the security forces.

Gilbert Marcus, of the university of the Witwatersrand's applied legal studies centre, says it is difficult to conceive of further legal action contesting the validity of emergency regulations but says the Appeal Court's findings do not prevent attacks on the validity of actions taken under the emergency regulations.

Botha move signals battle for succession

BY ANTHONY ROBINSON IN EAST LONDON, CAPE PROVINCE

PRESIDENT P. W. Botha of South Africa yesterday took what is widely seen as the first move towards his retirement by stepping down as leader of the National Party in the Cape after 20 years.

He declined renomination at an emotional meeting of the party's provincial congress and the party chose Mr Chris Heunis, minister of Constitutional Development, as his successor.

Mr Heunis, 59, a former lawyer, is in charge of formulating complex constitutional proposals for black-white power sharing. In recent years he has greatly expanded his ministry into a bureaucratic colossus with wide-ranging powers.

In doing so he has gained the political nickname, "his royal Heunis." The acquisition of a strong provincial party base strengthens his position as one of four front-runners in what so far has been subterranean jockeying for position in the struggle for succession to Mr Botha.

This main rivals are Mr F. W. de Klerk, party boss, Mr Theo Geyser, Dr Gerrit Viljoen, former leader of the Afrikaner Broederbond secret society, and now Minister of Co-operation, Development and Education, and Mr Fik Botha, the Foreign Minister. President Botha made his announcement only hours after he quashed speculation that he would call elections before the end of the year.

Mr Botha is believed to have wanted elections on November 28 but to have been persuaded not to go ahead by ministers who risked losing their seats to the right wing opposition and by technical arguments over the unpredictable outcome of an election fought on outdated electoral rolls.

Some estimates say up to one-third of the white electorate of over 700,000 are no longer on the correct roll and are ineligible to vote. This has been caused by delays in updating the rolls to keep track of the migration of whites to the cities, especially in the Transvaal.

Mr Botha, who is 71 in January, is still apparently vigorous and in good health. But under the new constitution he carries a heavy burden as head of party and Government as well as head of state.

One of the arguments in favour of early elections was that this would have allowed the party to choose a successor with an election safely behind it.

This latest move by President Botha is expected to bring the struggle for the succession more into the open and could complicate future election choices.

President Botha made his announcement only hours after he quashed speculation that he would call elections before the end of the year.

Andrew Whitley in Jerusalem on the optimism welling up over a desert oil find

Hammer aims to strike black gold in Israel

ISRAEL and oil have never mixed. Dependent on imported fuel for 98 per cent of its energy requirements, an intensive domestic search for hydrocarbons has until now produced little more than dry holes.

The slump in world oil prices may have lessened the Government's immediate concern, but the national obsession to achieve strategic independence in energy remains as strong as ever.

To that end, a recent announcement by Mr Armand Hammer, chairman of Occidental Petroleum, that a private group he heads has "excellent chances" of finding oil in commercial quantities, was sweet music for the Energy Ministry in Jerusalem.

"I am encouraged and optimistic about the prospects," said Dr Moshe Goldberg, head of oil exploration.

Negev Joint Venture (NJV), in which Mr Hammer's private company, Hammer Exploration Israel (HEI), has teamed up with other American and Israeli investors, is to start test drilling next month on its concession area in the northern Negev desert, following 18 months of preliminary seismic work.

On one of his flying visits to Israel, the 88-year-old US oil magnate told local businessmen last month that, if NJV finds oil, it would make Israel completely independent.

Using the latest techniques on Israel's complicated geology, he

said NJV's seismic work had produced some "very interesting" finds, and was now negotiating for a large tract of land. The start of test drilling on NJV's enormous 2m acre concession covering 40 per cent of Israel's land area coincides with the lifting of a two-year government freeze on hydrocarbons drilling.

The freeze, or "time for reflection," was imposed by Mr Moshe Shohat, the Energy Minister, soon after the present coalition Government came to power following a decade of

depressing results. Israel had spent over \$250m (\$175m) on exploration work, two-thirds of it put up by the Government to produce only one tiny find, near Arad, eking out an insignificant 100 barrels a day (b/d).

Israel consumes about 150,000 b/d, a requirement met partly through long-term purchasing contracts with Egypt, Norway, Mexico and Ecuador, and partly through purchases on the spot market. Its import bill this year is estimated at \$1.1bn, well down on the average of between \$1.7bn and \$2bn it spent until

1985 but still representing nearly 19 per cent of non-military imports.

Over the years the country's hopes have been repeatedly raised by optimistic reports from Western geologists on potential oil reserves. The indications were that recoverable oil and gas reserves could be as high as 500m barrels, enough to last for 10 years at present consumption rates.

But the cold shoulder given to Israel by the major international oil companies, largely because of their Arab interests,

coupled with the allegedly inferior quality of survey work have so far not allowed that promise to be fulfilled.

The Energy Ministry has had its fingers burnt more than once by ambitious ventures, announced with much flourish, which subsequently came to nothing.

One such was Sejmica, a local company formed in 1983 to explore the promising Dead Sea-Jordan rift valley region. Sejmica announced plans to raise \$50m in Israel and abroad to launch its exploration programme, but encountered little investor interest and subsequently had its licence cancelled by the Energy Ministry.

In a bid to attract more foreign investors in exploration, Mr Goldberg said the Government is considering a change in its already liberal regulations for the industry.

This change would release foreign companies from all royalty payments—12.5 per cent of the value of oil found—until they break even. The Government would also like to move away from direct subsidies to greater reliance on licensing, permitting licence holders to use the results of their work to a greater extent.

Apart from the northern Negev, now virtually monopolised by the Hammer group, renewed interest is reportedly being shown by foreign oil

Go-ahead for commercial TV network

THE ISRAELI Government has approved the setting-up of a commercial radio and television network, to be run in competition with the state system writes Andrew Whitley.

A separate broadcasting authority will be established to supervise the network, expected to be financed largely through advertising and sponsorship.

The Cabinet has approved a draft bill establishing the network, a controversial project which has prompted heated debate. The bill is expected to be presented to the Knesset, Israel's parliament, this week. The debate over Israel's

second television channel has concentrated less on the break-up of the state monopoly than on the loss of advertising expected to be suffered by the press.

Most newspapers and magazines have a close identification, or affiliation, with a political party.

The state-run Israel Radio said the Cabinet agreed to compensate daily newspapers for loss of advertising, though it did not specify how this was to be done.

Some local radio stations are expected to be set up within a few weeks, but a shortage of start-up capital may delay the long-awaited

launch of the second television channel.

Many Israelis now watch Jordan Television's English language broadcasts or the Christian missionary-financed Middle East Television, which broadcasts, under Israeli protection, from southern Lebanon.

Israel's educational television channel plans to broadcast parts of the trial of John Demjanjuk, an alleged Nazi war criminal, to teach children about the Holocaust, AP reports from Tel Aviv. Demjanjuk is accused of killing tens of thousands of Jews in the Treblinka concentration camp in Poland.



Companies in the offshore region adjacent to Egypt's El Arish find in the Sinai.

One unnamed US company signed up recently to undertake preliminary exploration offshore, according to the Energy Minister. But the problem in this region is that known oil-bearing strata are at depths of around 1,000 metres, probably making any strike uneconomic at present oil prices.

In April this year, Egypt Israel's largest oil supplier, reduced its average crude price to under \$10 a barrel. At that price, most exploration work in the unpromising Israeli environment looks unattractive. But if Mr Hammer, the man who discovered Libya's oilfields in the 1960s, strikes it big, those considerations may well be transformed.

Advertisement for Apricot XEN computers. Text: ONCE EVERY GENERATION A MAJOR DESIGN ADVANCE MOVES A WHOLE INDUSTRY FORWARD. Apricot XEN is a remarkable high performance computer system. Firstly, it gives you the world's most advanced stand-alone PCs that are fully IBM AT compatible. But in one simple step, it can also take you to a large scale multi-user installation. What's more, even your existing IBM compatible, and Apricot PCs can become part of this system. And under the unique XEN Advance Plan, all these XEN computers can be upgraded to our most powerful model. As you'd expect, they will run the world's largest range of software. But far faster than ever before. You can have a XEN computer on your desk from £1,998* Call Freefone Apricot for your nearest dealer. apricot logo. XEN: HIGH PERFORMANCE MULTI-USER SYSTEMS. Small text at bottom: The system illustrated is the XEN-400 with optional XEN-TEL, high resolution colour monitor. *For the Apricot XEN-400 featuring: 2 MHz Intel 80286 processor, 512K RAM, high resolution mono monitor, 10MB Winchester disk; optional 5.25" floppy drive with 1.2MB capacity on the new Apricot high density, 3.5" Microfloppy drive with 1.44MB capacity; Price excludes VAT. IBM is a registered trade mark of International Business Machines Corporation - Microsoft is a registered trade mark of Microsoft Corporation Inc.

Japanese surplus falls 12%

By Ian Rodger in Tokyo

JAPAN POSTED a current account surplus of \$7.95bn (\$4.5bn) in August 12 per cent lower than the record \$8.93bn surplus in July.

However, the overall balance of payments was \$5.5bn in deficit, largely because of a record \$13.2bn net outflow of long-term capital.

The outflow was due partly to a surge of share sales by foreign investors as the Tokyo Stock Market was hitting highs.

Their net sales in August totalled \$3.6bn. The volume of exports fell 3.4 per cent. This was the sixth consecutive month of falls, reflecting the effect of the strength of the yen on the competitiveness of Japanese goods in world markets. Import volume was up 13.7 per cent.

The trade balance fell only slightly to \$8.1bn from \$8.7bn in July.

NZ deficit widens on new measurement. NEW ZEALAND'S current account deficit widened to NZ\$125m in August from a revised NZ\$115m in July on an adjusted measurement, the country's Statistics Department said yesterday.

Communist chief held in Manila

By Samuel Senoren in Manila

GOVERNMENT security agents have captured a high-ranking official of the outlawed Philippines Communist Party in a bid to curb attempts by President Corason Aquino to forge a peace settlement with communist rebels.

The arrest, on Monday night of Mr Rodolfo Salas, listed by the armed forces as the Communist movement, chairman, was confirmed last night by Brigadier General Renato de Villa, the national police chief.

The National Democratic Front, the leftist coalition representing the communists in the final peace negotiations with the Government, yesterday demanded Mr Salas's release "to save the peace talks."

The front has claimed Mr Salas was a party to the negotiations although the armed forces are known to have recognised only three official members of the front negotiating panel. Mr Salas was not among them.

The arrest puts Mrs Aquino in a quandary. If she decides to release him, she could be courted by the restive armed forces which have been trying to capture him for 10 years.

If she keeps him in prison, contact with the communist guerrillas is certain to end. Military authorities have been mobilising troops in the past few weeks in preparation for a general offensive against the communist military arm.

WORLD TRADE NEWS

Hong Kong and EEC textile negotiations reach an impasse

BY OUR FOREIGN STAFF

CRUCIAL TALKS aimed at renewing a textile agreement between the EEC and Hong Kong were at a standstill yesterday following the British Colony's failure to respond to revised proposals on access to the 12 community markets.

Hong Kong, the fourth-largest supplier of textiles to the Community, has insisted on being allowed increased access beyond limits so far approved by EEC member states.

The talks opened a week ago in a third bid to renegotiate a bilateral textile agreement, but reached an impasse yesterday.

Negotiations have become very difficult, an EEC official said yesterday. "Hong Kong wants the right to export quantities... we cannot cope with."

It was understood that Hong Kong's response was expected

by today. The stumbling block appeared to be what quantities of Hong Kong's textiles individual EEC members were prepared to take and whether this would add up to a satisfactory overall adjustment in the Community quota.

Hong Kong is the only one of the four major textile suppliers to the Community that has not yet been able to renew its bilateral agreement.

Under the umbrella of the Multifibre Arrangement (MFA), the world textile trade agreement, Hong Kong shipped 106,175 tonnes of textiles to the EEC last year, representing a steady decline from 134,908 tonnes in 1979.

The top supplier was Turkey, with 154,505 tonnes, representing a progressive increase over the last decade because of its increased trade ties with the Community.

Oklahoma launches effort to promote investment

BY LARRY KLINGER

OKLAHOMA, the central US state hit by depressed energy and farm prices, yesterday launched in London a campaign to promote investment opportunities for British and other European companies seeking to expand in the US.

The 50-strong trade mission, with roughly equal representation between government agencies and private enterprise, is led by Governor George Nigh, the state's chief executive. He

said on his arrival in London on Monday that the mission's aim was to ensure that as many people as possible in European industry were made aware of the possible benefits of investing in Oklahoma.

He emphasised the state's central location as a distribution centre, its skilled workforce, low-cost energy, low tax-base and vocational training system designed to meet employers' needs at no cost to them.

Turkish trucks detained

SOME 2,000 Turkish trucks have been detained at the Turkish-Iranian border, a spokesman for the Turkish International Transport Association said yesterday. He said that Turkish trucks were no longer being loaded with goods destined for Iran, writes David Barchard in Ankara.

The major international routes supplying Iran travel from Western Europe through Turkey and 230,000 Turkish trucks a year make journeys to Iran.

However, the Iranian parliament passed a law earlier this month obliging freight to be carried inside Iran by Iranian trucks only and border officials at Gurbulak and Sero, the two crossing points between Iran and Turkey, have been ordering Turkish trucks to stop there and unload their goods.

The Iranians are understood to be trying to save on the foreign currency cost involved in using Turkish freight.

Motorola chief sees no rise in chip prices

By Terry Dodsworth

MR JOHN MITCHELL, president of Motorola, the US electronics group, does not believe that the recent anti-dumping pledge given by Japanese semiconductor manufacturers to the US authorities will lead to any increase in the price of memory chips, the main product affected by the agreement.

"Our experience in anti-dumping cases of this kind is that prices stabilise for a time and then resume a downward path when the cost of production has caught up with the existing price," he says.

Mr Mitchell's remarks, made in London during a visit to Motorola's UK facilities, come at a time of great uncertainty over the direction of world semiconductor prices in the wake of the agreement with the Japanese.

Some buyers of Japanese chips in the US have complained that the deal has triggered price increases of up to 600 per cent for memory chips, leading to much higher US manufacturing costs.

These claims, however, were challenged recently by Mr Charles Spork, president of National Semiconductor, the Californian electronics group, who said that he expected prices to rise only modestly.

Mr Mitchell says semiconductor prices have been kept down in the immediate wake of the agreement by the availability of cheap products from South Korea and other Far Eastern producers.

But when these supply lines begin to tighten up, he does not expect prices to start climbing. Japanese producers will simply hold prices rather than cutting them further, he says.

Mr Mitchell adds that he sees great potential in the other aspect of the semiconductor agreement, which is aimed at increasing Japanese purchases of American products. Motorola, he says, sees its own business growing quite considerably as a result of the deal, which means a "major commitment on behalf of the Japanese Government and individual companies."

Canute James in Kingston on the Caribbean Basin Initiative

Trade preference scheme under fire

"THE CARIBBEAN Basin Initiative has brought no visible benefits to my country. It was a device by the United States to get money into El Salvador. For the Eastern Caribbean countries, the money which was provided was not enough for the bus fares of the average Barbadian family for three days."

Not many Caribbean leaders share the view of Mr Errol Barrow, Prime Minister of Barbados, about the White House's effort to reward friendly countries with trade preferences. But more are coming to the conclusion that the initiative, implemented just under three years ago, has not lived up to expectations.

The initiative allows countries designated by the US Government to ship a range of goods duty free to the US over 12 years. The countries were also offered \$350m (£245m) in balance of payments support under the plan which was considered by the US Administration an important part of its Central American policy.

A recent report by a group of Caribbean economists, commissioned by the political leaders of the Caribbean Economic Community, concluded however that the CBI needs a major overhaul if it is really to benefit the region.

The CBI represented "a move in a positive direction," and provided "a base which could be improved," the report said, and there had been some increase in exports to the US of the products eligible for preferential treatment. But "a trend... has not been established, as the increases obtained in 1984 were not maintained in 1985. Overall, exports have

declined significantly since 1983."

Members of the Caribbean Economic Community (except the Bahamas) named as eligible for CBI preferences, achieved exports worth \$693.7m last year, a report said, 1 per cent below the 1983 level. Overall exports to the US from the Caribbean region fell 23 per cent last year.

The economists identified as a major flaw in the programme the exclusion from preferential treatment of a range of items, several of which are considered by Caribbean countries as fundamental to any hope of dramatically increasing their exports to the US. These include textiles and garments, petroleum products, canned tuna and leather goods, including footwear and luggage.

US government, industry and trade union officials have expressed concern over possible injury to markets and jobs from a flood of cheap Caribbean imports but some Caribbean leaders, such as Mr Edward Seaga, the Jamaican Prime Minister, argue that Caribbean capacity is too limited to present any real threat to US domestic production.

There is, however, a growing realisation in the US and the Caribbean that much of the problem of the CBI lies in over-ambitious expectations by some Caribbean countries, which saw the scheme as offering economic salvation overnight, and by the fact that some intended beneficiaries are unable to make any.

In examining progress under this programme," Mr Clayton Yeutter, the US Trade Representative, said recently, "we have been, on the one



Errol Barrow: "A device by the US"

hand, encouraged, and on the other, sobered by the knowledge that there are no quick solutions."

Mr George Chambers, Prime Minister of Trinidad and Tobago, says the CBI "is implementable to the extent that you have adequate infrastructure. It was over-optimistic on the part of some countries to expect overnight transformation of their economies."

For the smaller countries, the problem was painfully illustrated by the decision of the US Commerce Department to increase access to the US market for garments assembled in CBI beneficiary countries from cloth made and parts cut in the US.

Mr George Mallet, Trade and Industry Minister of St Lucia, said the policy would assist

only larger countries which have already established themselves as leading garment exporters. "Countries like Haiti, Jamaica and the Dominican Republic are OK in this regard, but we in the small islands are just beginning to develop our exports and seek investment."

Mr Seaga regards the CBI as a "window of opportunity" which must be used by the region, and not surprisingly, Jamaica is doing better than many others in taking advantage of it. Of the 141 new investments in Caribbean community countries accepted as being encouraged by the CBI up to last year, Jamaica had received half, with two-thirds of the 6,700 new jobs.

The report by the economists also identifies a new threat to the limited benefits of the CBI. "A general climate of protectionism has developed in the US," it observes, affecting regional expansion. Even the parakeet of St Lucia suffered when the US Department of Agriculture gave permission for a US company to export the birds but then withdrew it.

Besides suggesting that the omitted categories be included, the Caribbean community report says the US Government should attempt to reverse the trend towards protectionism, and remove the 12-year time limit on the programme.

But the region appears aware that these suggestions are likely to fall on deaf ears. Previous efforts to strengthen the CBI, the report says, "... several of which have been made by the US Administration, have met with resistance from several interest groups in the US."

French win Indian power contract

INDIA'S Power Department has selected Alstom, the state-owned French engineering concern to build a 300-MW hydro-electricity project in India on turnkey basis at a cost of Rs 63m (€23m). Renter reports from New Delhi.

The French Government has offered a package of mixed credits worth Rs 4.7m to finance the Dahanu project in northern Jammu and Kashmir state.

The deal was won against competition from Austria. It is scheduled to be completed within five years from the date of signing the contract next month.

The deal has been under negotiation for seven years.

South Koreans to build Sharjah steel pipe plant

SOUTH KOREA'S Hyundai Corporation will build a steel pipe plant in the emirate of Sharjah, Renter reports from Abu Dhabi.

The 65m (€12.3m) electrical resistance welding plant, the third of its kind in the Gulf, will have a 72,000-tonne annual capacity, Mr Pyung Kyo Lim, a Hyundai vice-president, said.

Negotiations were under way with the Bahrain-based Arab Banking Corporation to finance the project, while other banks have shown interest in contributing, he said.

Hyundai teamed up with the Sharjah Economic Development Corporation (Shedco) to form the Sharjah Pipe Manufacturing Company which will set up the project. It will have paid-up capital of dhams 22m to be 60 per cent owned by Shedco and 40 per cent by Hyundai.

Construction of the plant in the al-Sajna area, 25 km from Sharjah, will start in November and will be completed in 18 months, Mr Lim said.

A similar plant in Saudi Arabia has a capacity of 70,000 tonnes a year and one in Kuwait has a capacity of 20,000 tonnes a year.

Egypt in pacts to upgrade historic hotels

BY OUR CAIRO CORRESPONDENT

EGYPT HAS signed agreements with a number of foreign companies to upgrade some of its most famous hotels, including Shepherd's in Cairo and the Cataract at Aswan in Upper Egypt.

The agreements reflect the determination of Dr Fouad Sultan, the new Tourism Minister, to improve standards at government-owned hotels.

A Danish-owned management company has been awarded a contract to revamp Shepherd's and also Alexandria's Palestine

Hotel. It plans to spend \$12m (£8.1m) on the two hotels.

Under the terms of the management agreement, the Scandinavian Management Company will share profits with Egypt after the fourth year of operation. Meanwhile, it will pay a rental fee for operating these two historic hotels.

The Egyptian Hotels Company, which operates most of the country's famous hostels, has been losing money for years.

Mr Baheldin Nasr, newly-appointed chairman, said the

company was having difficulty servicing loans amounting to some E£27m (£13.5m) to the National Investment Bank.

"We want the private sector which is foreign or Egyptian to manage all the hotels," Mr Nasr said. Many of Egypt's old hotels came under the Government's control following the 1950s nationalisation policies of President Gamal Abdel Nasser.

A contract for upgrading the Cataract Hotel has been awarded to the French Etap group which will invest about

\$4m on renovations and will also assume management responsibilities.

Cub Mediterranean has signed a 20-year lease on the Amon Hotel in Aswan. The French leisure group plans to spend \$2m. It has other establishments in Egypt — in Cairo, Luxor in Upper Egypt, and Hurgada on the Red Sea.

Egypt's tourism minister has been concerned about low occupancy rates at hotels under the control of the Egyptian Hotels Company.

Shipbuilding industry sees 30% fall in new orders

THE WORLD shipbuilding industry saw new orders fall 29 per cent in the first half of this year compared with the first six months of 1985, according to the Organisation for Economic Co-operation and Development, Renter reports from Paris.

Figures from an OECD shipbuilding working party, comprising 14 countries and the European Commission, showed European countries suffering a sharp year-on-year decline in shipbuilding, with orders received this year falling 69 per cent to 3,568 from January to June last year.

Japan, the biggest single builder of the 13 countries cited in the report, saw its 1986 orders fall 14 per cent to 3,001 vessels against 3,508 from January to June last year.

The world total of new orders for the countries belonging to the group dropped to 3,422 ships against 4,858 in 1985.

Worst drops in Western Europe were West Germany, with 68 new orders against 395 in the first half of 1985, France with 56 new orders against a previous 146, Italy with 18 against 268, and Britain with 45 against 279.

Fay Gjester in Oslo writes: Norway's ship industry is claiming discrimination against Norwegian offshore supply vessels in the UK sector of the North Sea.

They also have urged the Oslo Government to raise the issue of discrimination with Britain, and want Whitehall to revoke an Energy Department directive which requires oil companies in the US sector to give specially favourable treatment to British supply vessels.

Egypt allocates cash for Sinai coal mine

EGYPT has allocated E£51m (£25.6m) for its Maghara coal mine in the Sinai, clearing the way for a part British-funded redevelopment of the mine destroyed in the 1967 war with Israel.

Babcock Contractors of the UK won a contract to oversee the \$100m reconstruction of the mine. The UK is providing a mixed package of credits and grants worth some \$40m.

Final go-ahead for the Maghara project depends on the discovery of water in sufficient quantities at the site, 120 km south-west of El Arish in the northern Sinai to support a large-scale mining operation.

Egypt is establishing a special authority to operate the mine which is expected to produce about 600,000 tonnes of sub-bituminous coal annually for use in the steel industry.

HK terminal contract award

HONGKONG International Terminal, a subsidiary of Hutchison Whampoa, has awarded a HK\$ 691m (£81m) civil works contract for a container terminal in the New Territories of Hong Kong to a Japanese joint venture headed by Kumagai Gumi. Renter reports from Hong Kong.

Work, including reclaiming of 29 hectares of land, will start on October 1 and is expected to be completed by late 1989.

Other partners in the joint venture include Mitsui and Ham International. Designing Contractors, a subsidiary of the Dutch Hollandsche Aanneming Maatschappij,

最短
TOKYO
NON-STOP

Japan Air Lines is the only airline to bring Tokyo even closer to London.

In fact by operating non-stop flights from London to Tokyo, we offer the fastest route to Japan from the UK.

The flights leave Heathrow at 1920 every Tuesday, arriving in Tokyo, on Wednesday at 1455 saving almost 6 hours on normal flight times.

On all other days we offer one-stop flights from Heathrow to Tokyo via Anchorage, including two on Saturdays.

And from Paris we have evening non-stop flights on Saturdays and Sundays as well as Thursdays during October.

So when it comes to flying east with us, one thing's for sure. We're way ahead of anyone else.

JAPAN AIR LINES
Everything you expect and more.

"I studied French for years but I still can't speak it."

For those who really want to speak a language.

- ★ Special TOTAL IMMERSION and private crash courses
- ★ Private part-time tuition to suit your schedule
- ★ Semi-private courses for 2-4 people
- ★ Evening group courses—maximum 8 people
- ★ Coaching in French and German for "O" and "A" level students
- ★ English a speciality

Phone today for more information

BERLITZ

FRENCH, GERMAN, SPANISH, ITALIAN OR ENGLISH

LONDON 01-580 6482 BIRMINGHAM 01-643 4333 MANCHESTER 01-275 3507
LEEDS 0532-435536 EDINBURGH 031-226 7198

COME TO THE GULF

COME TO SHERATON

When you travel to one of the world's most important business centres, you expect the finest in hotel accommodations. Like so many travelers to the Gulf, you choose Sheraton. For key locations near commercial, government and shopping districts, for 24-hour room service, special executive services and the latest conference facilities. For superb dining and entertainment. For refreshing pools and health clubs. Sheraton hospitality and services are valuable resources on successful business trips. When you come to the Gulf, come to Sheraton.

ABU DHABI, U.A.E., ABU DHABI SHERATON HOTEL, DUBAI, U.A.E., DUBAI SHERATON HOTEL, DUBAI, U.A.E., DUBAI SHERATON HOTEL, KUWAIT CITY, KUWAIT, KUWAIT SHERATON HOTEL, MANAMA, BAHRAIN, BAHRAIN SHERATON HOTEL, MUSCAT, OMAN, OMAN SHERATON HOTEL (NOW OPEN), RIYADH, SAUDI ARABIA, ATALLAH SHERATON

© 1986 The Sheraton Corporation

Sheraton
The hospitality people of

CALL TOLL-FREE IN THE UK
0800-35.35.35
Or your Travel Agent
Outside the UK, call your nearest Sheraton office or your Travel Agent.

French
win Ind
power
contract

South Korea
to build S
steel pipe

die-cast
bars and
spears

call us
K.

Bis

MASTERS OF THE UNIVERSE AND BARBIE ARE TRADE MARKS OF MATTEL, INC.



All he needed was the right sort of handling.

He is Moss Man. A Master of the Universe. Enemies cower and cringe at the sight of him.

Yet he has now met his match.

Price Waterhouse Man. A Master of Warehousing, Distribution and Transport.

Mattel, the makers of Moss Man, Princess of Power and Barbie, called us in to design their new distribution centre.

We analysed Mattel's product range, growth

strategy and service objectives, then drew up plans for the building.

Working with the contractor, our consultants then designed its storage and materials-handling system, specifying the type of racks, pallets and fork lift trucks.

The warehouse is now in operation, handling Mattel's range of over two hundred toys. It may lack the grandeur of Castle Grayskull, or the charm of Barbie's Dream Cottage, but it's a down-

to-earth solution that works efficiently in practice.

In a way, it's typical of our approach to management consultancy. We prefer warehouses to ivory towers. We have a healthy scepticism of theory, preferring to adopt a 'hands-on' approach.

Even if, occasionally, it means getting to grips with the likes of Moss Man.

Price Waterhouse



TECHNOLOGY

Driving towards car equipment sales bonanza

UK traffic guidance network has strong market potential, reports John Griffiths

DURING the development of Autoguide, the traffic guidance system unveiled by Britain's Transport Secretary, Mr John Moore, last week, a London banker was asked over dinner by a Department official how much he would be prepared to pay for a system which guided him unerringly to any chosen destination.

"Oh," said the banker, "about £2,000."

"Why?" said the astonished Department scientist who had asked the first question, and who had hoped at best for an answer of one-tenth that amount.

"Well," observed the banker, recalling map-rustling disputes in side-streets and lay-bys, "I consider my marriage worth at least that..."

Mr Moore made no mention of Autoguide's potential marital benefits in presenting the Department's discussion document on the system, which it is hoped could be guiding at least 400,000 drivers around London by the early to mid-1990s.

What he did emphasise was that here was a system, still facing a lot of legislative hurdles, which had already undergone much development by the Transport and Road Research Laboratory (TRRL) and which, if taken up by the private sector, could lead to the emergence of important equipment markets, not just in the UK but potentially around the world.

The TRRL's working prototype is no more than an indicator of the potential of such systems, and as Mr Moore stressed, much more discussion and research would be required, not least with other countries, before a development path might be found leading to the creation of a relatively standardised international equipment market.

However, this is how the TRRL system would work, applied initially to London.

A network of beacons—electronic signposts—would be sited at the approaches of all major junctions to send and receive information to and from passing vehicles. The beacons would be connected over telephone lines

to a control centre in which a central computer would monitor continuously traffic conditions and constantly update information held by the signposts.

In the vehicle would be a route computer comprising a calculator-style key pad and display, a microcomputer, a receiver/transmitter and a means of conveying guidance information to the driver, either through data display, speech synthesis, or maybe a combination of both.

At the start of a journey, or at any time during it, the driver enters the destination on the key pad and as the vehicle approaches each beacon, the driver is given the appropriate junction direction.

One particular benefit of Autoguide is seen as being adaptability to differing requirements. For example, truck operators are likely to want the cheapest route (avoiding fuel-consuming steep gradients for example); a car driver in a hurry might want the fastest, most traffic-free route even if it is a few miles longer, while an elderly driver in his treasured Morris Minor might simply opt for the shortest route.

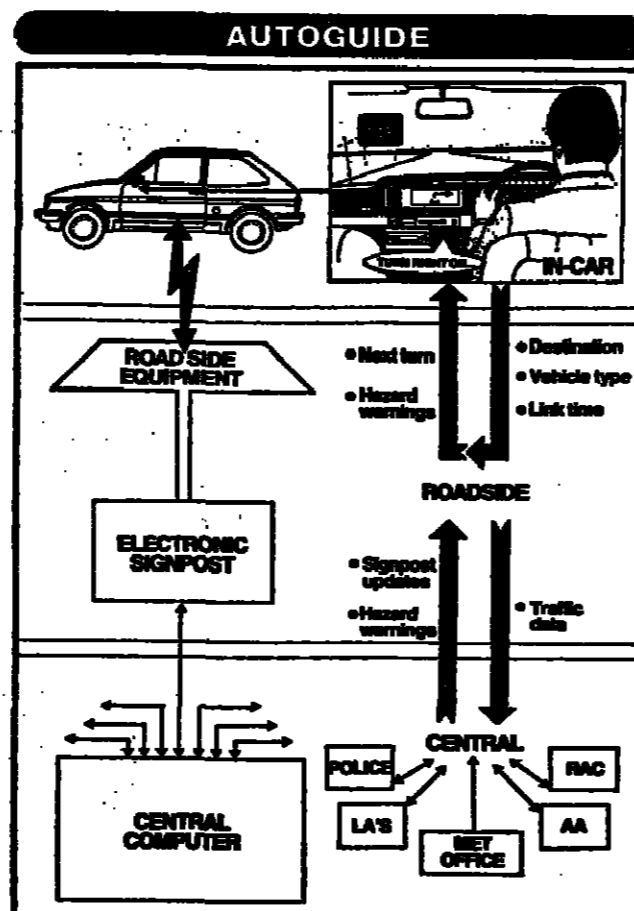
The in-vehicle set can also be designed to relay to the driver messages on speed limits, weather, accidents, roadworks and so on.

What it does not do is transmit a vehicle identifier other than that it is a car or truck—thus there are no "Big Brother" surveillance implications, the Department stresses.

The roadside unit comprises a receiver/transmitter, microcomputer, control centre connection and a memory unit containing the signpost information, which essentially is a detailed list of place names.

The demonstration system links the route computer and the beacon through small aerials fitted beneath vehicles and inductive loops buried in the road surface.

As well as carrying information, the loops can also detect and count all vehicles, irrespective of whether they are fitted with Autoguide. Thus, for



example, if the time for vehicles passing between beacons starts to lengthen, indicating congestion, the system will automatically think up alternative routes and start directing drivers accordingly—though under no circumstances, its proponents stress, down residential backstreets.

The control centres' computer collects data from the roadside units and continually updates a database recording traffic conditions throughout the network by time of day and day of week. This data, with the latest updates of traffic accidents and other incidents, is used to calculate the signposts for each beacon, with new ones transmitted at frequent intervals.

If a driver still makes a wrong turn at a junction, he will be set back on course at the next one.

The TRRL's estimate is that a system to cope with traffic contained in the area surrounded by London's M25 orbital motorway—in which 10m passenger journeys are made daily by car and 3m by commercial vehicle—would cost £15-20m, with £2-3m in annual running costs.

Infrastructure equipment manufacturers would receive

their investment through Autoguide user subscriptions. In-car equipment manufacturers would profit through aftermarket or original equipment sales to vehicle makers.

At the TRRL's estimated cost of around £150 a unit, the conservatively estimated 400,000 potential subscribers to a London system alone would generate £60m in in-car equipment sales.

But the Department and TRRL believe Autoguide has infinitely more commercial potential.

A number of other countries are carrying out work on route guidance systems, notably West Germany with its All-Scout system currently on trial in Berlin. This combines a beacon-based system with on-board dead reckoning equipment.

Nevertheless, the Department and TRRL believe Autoguide is a front-runner in terms of its technological and cost capabilities.

A major next step will therefore be to seek closer collaboration within Europe on sharing research and development, and hopefully coming up with the appropriate common standards for any final system which might evolve.

Rank Xerox launches low-cost system for personal publishing

BY GEOFFREY CHARLISH

IN SPITE of the trend of the last two decades for business people to absorb information from screens, paper still has a big future according to Rank Xerox, the UK associate of US electronics group. It believes companies are spending as much as 10 per cent of turnover publishing paper reports, manuals, newsletters and other documents.

Electronic publishing has therefore been evolving over the last year or two, in which the expensive and time-consuming conventional printing and publication processes are bypassed using sophisticated screens, keyboard terminals and laser printers.

Rank Xerox's latest contribution in this area is a stand-alone desktop system called Documenter, with hardware costs as low as £7,500 and minimum software at £700.

There are distinct advantages over conventional methods. Apart from the fact that the author is in complete control of the whole process from writing to printing, electronic pub-

lishing is able to reduce the cost per copy and the skill levels needed, increase the productivity of the publishing process, reduce the time to press and allow printing on demand. Documenter's three strengths are the clarity of the page images on the 19 inch screen, the sophistication of the software and the fact that IBM personal computer (PC) software can be run in a separate "window" with results incorporated into the publishing routines.

The IBM compatibility is a good marketing ploy by Xerox since there are some 4m IBM PCs or compatible machines in use. Within a Documenter workstation, the user can execute IBM PC programs and publishing activity at the same time and can move information between the two windows on the screen. Moreover, with a Xerox local area network, the material can be captured from other IBM PCs or compatibles and if necessary, more distant remote access over public telephone lines is feasible.

Xerox, which originated windows, mice (touch-screen

drawing devices) and icons in the 1970s, has enhanced them further on Documenter, making them an integral part of the design process. A window is a rectangular box on the screen in which a specific piece of work can be carried out while the rest of the screen is used for something else. Icons are tiny pictorial representations, usually round the edge of the screen, which can be chosen by the user with an on-screen cursor, the position of which is controlled by the corresponding position of a desk top "mouse". Choosing an icon results in the corresponding software function becoming available to the user.

In this way, text previously composed using word processing software can be combined on-screen with graphics that can be selected from an internal library, drawn freehand by mouse, or derived automatically from tabular data already drawn up and kept in store. The text can appear in numerous typefaces in sizes from six to 36 points (some 1 to 1/2 inch) and character sets cover 20 languages, with options for Chinese and Japanese.

IMI

for building products, heat exchange, drinks dispense, fluid power, special-purpose valves, general engineering, refined and wrought metals. IMI plc, Birmingham, England

The key to better timber

HAND-HELD computers continue to find novel uses. For example, in the Oquir-St Francis national forest in the US, lumberjacks are using British-made Husky units to record data about trees that are to be felled.

Three men in a team mark and code tree data and a fourth lays it into the Husky. At the end of the working day the data is transferred into an office-based computer to relate it to sales and other data. The marking and recording task has been reduced from days to hours says Husky Computers. The company is in Coventry on 0203 668181.

Danes tie together computing loose ends

BY HILARY BARNES IN COPENHAGEN

THE problem of communication between computers made by different manufacturers is one of the nightmares of the computer business, a cancer on the industry," as Bent Henrik Madsen, director of a small Danish company, Dataco, puts it, adding modestly: "We have the solution to this cancer problem."

Dataco, just 20 months old, was founded by a management team which hired "the brains-trust" from Christian Rovsing, the Danish computer engineering company that closed in 1984 because its advanced technology was not supported by equally strong financial management (Rovsing was subsequently re-established under the same name, with capital from IIT, the US electronics and telecommunications group).

The ex-Rovsing engineers, besides being very good themselves, knew where all the top Danish talent was located and they were able to bring together a team of 20 of the country's best computer engineers. Dataco has now brought to

market a system which is able to link equipment from IBM, the world's largest computer company, with machines from a wide variety of other manufacturers, both European and North American.

This means that in a network system using more than one mainframe computer from different manufacturers, and terminals from different manufacturers, the machines can connect with each other. Terminals from Digital, for example, can connect with an IBM mainframe, and IBM terminals and personal computers (PCs) can connect with a Digital mainframe.

The Dataco solution can be particularly important to European companies trying to sell their computers in the US, where inability to communicate with North American machines is a major obstacle for companies such as Siemens, ICL and Norsk Data.

The Danish system, named UnilAn (for local area-network) and UniWan (for wide area network) has been designed to

meet the Open System Interconnection recommendations laid down by the International Standards Organisation. It also meets the criteria laid down in General Motors' MAF (Manufacturers Automation Protocol), so that although designed with office networks in mind, it can also be used for CAD/CAM (computer aided design and manufacturing) and robot operations.

Three pieces of equipment are necessary to make the system work, and Dataco has designed and produced each of them. They are a transceiver, which links the computers into the trunk line cable; terminal servers, a box about the size of a phone directory which links the terminals to the network; and communications servers, which link the mainframes to the network.

Using a trunk line network design system, UniAn can accommodate up to 200 PCs, according to Dataco, link several hundred PCs and several thousand terminals before a capacity problem arises. At that point, UniAn bridges and net-

work servers can expand the capacity of the system.

Interconnectivity solutions are, of course, being worked on by other companies, but mainly, says Dataco, by computer manufacturers. Dataco claims to be the only European company which is independent of computer vendors to have developed such a system. The connectivity is greater than any of the competition we know about," says managing director Michael Mathiesen.

After a start-up period, sales this year are expected to be about Dkr 20m (\$2.6m) but are expected to increase to around Dkr 70m in 1987 and Dkr 200m in 1988.

The management team at Dataco put up the starting capital, and has since raised money by bank loans.

The company is in the process of making a private equity placement for shares with a face value of about Dkr 22m. Investors, mostly Danes, are making it a condition that a public flotation is made within four years.

Better steel.
Better able to meet more challenging performance demands.
Helping industry to move ahead.



Take secondary steelmaking at British Steels Ravenscraig plant, for example.

Steel straight from computer-controlled basic oxygen steelmaking passes through the additional refining process of vacuum arc degassing. And precise input of additives balances final chemistry to exacting specifications.

British Steels strip mill plants are reaching best standards of quality, consistency and productivity.

Developing and producing advanced steels (including those with metallic and organic coatings) that cost-effectively outperform alternative materials.

Developing products in anticipation of industry's needs.

And backing them all with unmatched technical support and fair-dealing customer service.

Modern steels from BSC Strip Mill Products. The cost-effective material of tomorrow.

HOT ROLLED - COLD REDUCED
GALVANIZED - ZINC ALLOYED
TENFORM - TENBOR - VESTEL - TERNE
COLORCOAT - STELVITITE

For further information on our products, write to John Jones, BSC Strip Mill Products, PO Box 10, Newport, Gwent NP9 0XN. Tel: (0633) 272281. Telex: 497601.



NOW WITH A MORE PRECISE TOUCH OF REFINEMENT



BSC STRIP MILL PRODUCTS: THE STEELS FOR INDUSTRY

APPOINTMENTS

Vickers finance director

VICKERS has agreed to the request by Mr Tom Neville to retire early as finance director at the conclusion of the annual meeting on April 23 1987. Mr Roger Head, chief director, business appraisal, will be appointed to succeed Mr Neville. Mr Head joined Vickers in 1977 as group financial manager, engineering group. In 1979 he was appointed financial director, design and projects division, and in 1983 became finance director, engineering products group. In his present post he is responsible for reviewing acquisition and investment decisions, appraising major capital investment and proposals, and reviewing corporate operational performance.

Mr Donald J. Kelly has been appointed director of KENTIX SPRINGS, Nottingham, part of the Senior Engineering Group. Mr Kelly joins from Parker Hannifin (UK) where he was UK industrial sales manager.

THE INSTITUTION OF LIGHTING ENGINEERS has elected Mr Stanley Cairns as president.

NORCROS has made the following appointments: Mr Roger Fawcett becomes director-distribution operations; he was appointed chairman of Norcross Distribution last March. Mr John Redwood joins Mr Julian Sheppard as a joint deputy chairman. Mr Redwood, who was appointed to the board as non-executive director in 1985, also becomes chairman of the Norcross finance and general purposes committee, he is a director of M. M. Rothchild & Sons and until recently headed the Policy Unit at 10 Downing St. Mr Martin Hasting and Mr Anthony Elliot are appointed non-executive directors. Mr Hasting who is a member of the Monopolies and Mergers Commission, also becomes chairman of the Norcross audit committee. Mr Elliott, who is a director of S. G. Warburg & Co, also becomes chairman of Norcross pensions committee.

Mr Colin R. Engeman is joining the HARRIS & DIXON INSURANCE BROKING GROUP on October 1 to become deputy chairman in the specialist insurance broking company that is being formed by Harris & Dixon. Mr Engeman was previously deputy chairman of Golding Stewart Wright.

D. J. HIGGINS & SONS has made a number of changes: Mr D. J. Higgins, chairman, is to relinquish the duties of managing director in favour of Mr R. G. Higgins; Mr C. Webster joins as a non-executive director; Mr T. E. Levy has resigned.

Mr Larry Anderson becomes

chief executive of INTERNATIONAL DRILLING FLUIDS on October 1. IDF is a subsidiary of English China Clays. He succeeds Mr Charles MacDonald who is retiring.

Mr Paul Besenmet has been appointed as Government director to the board of BRITISH TELECOMMUNICATIONS from October 1 for two years. He has been a non-executive director of BT since June 23 1986, and replaces Mr Graham Oigera who becomes deputy chairman on October 1. Mr Besenmet is deputy chairman of The BOC Group and is also a non-executive director of Logica.

Mr Peter Smalley has been appointed technical director of LACALTRANSOIL. He was technical manager of Royal Canine, where he was responsible for leading the development of a wide range of secure terminals and other data products.

EQUITY AND LAW LIFE ASSURANCE SOCIETY has made the following appointments from October 1: Mr Chris Brockson becomes general manager. He succeeds Mr Michael Burns, who also retires from the board.



Mr Chris Brockson, new general manager at Equity & Law

on his retirement as general manager. Mr Brockson joined Equity and Law in 1980 and was the Society's chief actuary from 1977-85. He has been a director since 1982. Mr Colin Wood is appointed deputy general manager. Mr Duncan Kerr, the Society's chief actuary, joins the board.

Mr T. J. G. Bowen has been appointed group treasurer of GROSVENOR SQUARE PROPERTIES GROUP. Mr Bowen was previously finance director of Ariel International BV and finance director and company secretary of Chesterfield Properties.

Mr Harry Hamington has been appointed to the joint manage-

ment board of ROSS FOODS and YOUNG'S SEAFOODS in the newly created post of purchasing director. He has been a director of Ross Foods for many years and is currently manufacturing controller for Ross/Young's vegetable operations.

Mr Michael Griffiths is appointed managing director of Lloyd's broker JARDINE GLANVILL from October 1. He became development director in 1986 at the group's head office before transferring to Jardine Glanvill in December 1985.

BASS has appointed Mr D. G. Ross to the board as financial director from October 1. He is currently director of finance.

IND COOPE FRIARY MEUX, the Allied Lyons Brewery Company, has promoted Mr Mike Pratt to tenanted house director. His position as managed house director has been filled by the appointment of Mr Alistair McLaren.

Mr J. E. Lake has been appointed to the board of BILLIFON UK. He was group financial controller.

Mr S. G. Crooks has been appointed a director of FOCOM SYSTEMS (a Firelli UK subsidiary) and will become chairman in succession to Mr J. C. Duckworth who has retired. Mr Crooks is a director and general manager of Firelli Societa Generale and is responsible for the worldwide cable operations of the Firelli Group.

Mr Philip Duncan has been appointed director of LONDON FINANCIAL GROUP, with responsibility for the group's corporate finance activities. He remains on the board of London Leasing Company, a group company. London Financial Group is the main operating company for a group of financial service companies which include London Leasing Company, and Capital and Northern Leasing, which is incorporated in Northern Ireland.

ROCHE PRODUCTS has appointed Mr W. M. Burns as pharmaceutical sales and marketing director.

MOTORWAY TYRES AND ACCESSORIES, part of the Avon Rubber Group, has appointed Mr Charles Hooper as managing director. He replaces Mr Donald Gibson who is retiring, although remaining as non-executive chairman. Mr Hooper has spent his working life in the tyre industry. He joined Motorway in 1984, and was responsible for the South West and Midlands areas, Tyrebat and Motorway Tyres and Wheels.

Mr Peter E. G. Bates has been elected chairman of BRITISH DEFENCE MARKET INTELL-



Mr Roger Head, to be finance director of Vickers

GENCO, Southampton. Until his recent retirement, Mr Bates was deputy chairman of Plessey Electronic Systems. He is a member of the British Overseas Trade Board and a director of General Technology Systems.

MORGAN GRENPELL has appointed Mr Nicholas Bull, Mr Jeremy Lucas and Mr Richard Strang to the board. Mr Bull is joint deputy managing director of Morgan Grenfell Australia.

Mr Norman Smith has been appointed deputy chairman of THE ORION INSURANCE CO with the intention that he should succeed as chairman Sir Antony Part who will retire in June 1987. Mr Smith has been a director of Orion since July 1976.

RUGBY PORTLAND CEMENT has appointed Mr C. F. Jackson to the board. He is chief executive of the UK cement division.

Ms Caroline Cecil, senior accounts supervisor at VALIN POLLEN has been appointed an associate director.

Mr Ian Reynolds has joined TILLINGHAST from Royal Insurance Group where he was group strategic planning manager. Mr Terry Clarke comes to Tillinghast after 26 years with the Norwich Union Group and associated companies. He was actuary and chief manager (Services).

Mr Bernard Tallhades, general manager and chief executive of CREDIT DU NORD, London branch, has promoted Mr Michael Marr, formerly treasury manager, to assistant general manager.

Following the recent restructuring of the frozen and consolidated distribution operations within the Hays Group, HAYS DISTRIBUTION SERVICES has appointed Mr Peter Cavington as managing director of FARMHOUSE FRIGOSCANDIA DISTRIBUTION. Jointly owned by H.D.S. and Aga Frigoscandia, FFD provides frozen warehousing and distribution service. Mr Cavington was general manager of the Crews depot.

COUNTY SECURITIES

County Securities Japan is pleased to announce the opening on 1st October 1986 of its branch at:

10th Floor,
Asahi Seimei Hibiya Building
1-5-1 Yuraku-cho, Chiyoda-ku
Tokyo 100
Japan

Tel: 3 597 0300
Fax: 3 501 7430
Telex: 2228436

The NatWest Investment Bank Group

This announcement appears as a matter of record only.



Yen 20,000,000,000

The Kingdom of Denmark

8½% Notes Due 1992

Issue Price 117¼%

Tokai International Limited Banque Paribas Capital Markets Limited

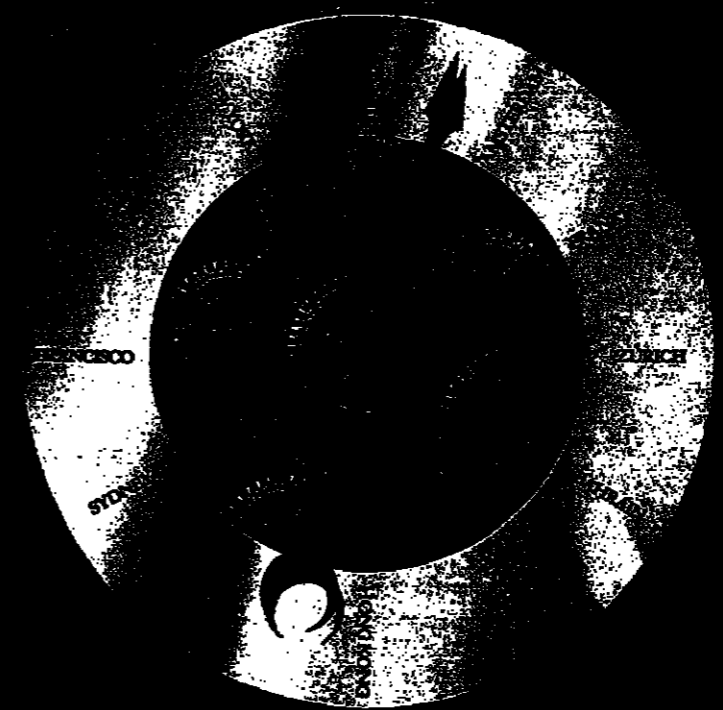
Chuo Trust Asia Limited Daiwa Europe Limited

The Nikko Securities Co., (Europe) Ltd.

Privatbanken A/S Copenhagen Handelsbank A/S

Den Danske Bank

September, 1986



A GREAT DEAL BITTER IN FOREIGN EXCHANGE

EBC Amro Bank Limited, 29 Devonshire Square, London EC2M 4HS. Tel: 01-626-4006



God help all those who fail in her

Every month we stand in judgement over 700 unit trust and fund managers.

The monthly performance tables in Money Management lay bare, with the cool detachment of a surgeon's blade, who has done well and who has done badly.

For the winners, it's champagne. For the others, it's sackcloth.

And you can depend on Money Management to get it right.

The statistical analysis of investment performance in Money Management is rigorous, scrupulous and comprehensive.

There's no escape, and no argument. It's tough at the top.

Thousands of financial advisers turn to Money Management each month because it's the one sure place they know they'll find the facts.

There are detailed figures on fund size, dividend yield, and the all-important return on £1000 invested over 7, 5, 3, 2 and 1 year terms. Unit trust performance statistics are given on an offer-to-bid basis, for the most accurate possible measure of actual returns on investment.

And every month, there's more. We provide you - and your clients - with insight into new opportunities, analysis of new ideas and information on new products. Over 60 pages of articles, briefings and updates on everything from pensions to PHL, from CIT to Friendly Societies.

Ask your newsagent to order you a copy.

Money Management is £2.75 per month.

Stick with us, and it should be plain sailing.



FINANCIAL ADVICE FOR FINANCIAL ADVISERS

Croydon Place, Fetter Lane, London EC4A 1ND

CONTRACTS

Cable network for London boroughs

The GENERAL ELECTRIC CO has signed a contract with East London Telecommunications for the design, supply and installation of a complete wideband cable network in the boroughs of Tower Hamlets and Newham. The contract is potentially worth £25m. The work will be carried out by GEC Cable Systems, a division of GEC Telecommunications. The franchise area, for which East London Telecommunications has recently gained its licence, serves an estimated 65,000 households and includes the London Dockland Enterprise Zone. The network will be built as a switched-star system. The switches are designed and manufactured by GEC Telecommunications at its plants in Coventry and Telford (South Wales). It will not only provide a choice of video and TV entertainment and the FM radio band, but also allow for a wide range of interactive services. This may include home banking, shopping, security and alarm systems, but the actual choice is dictated by market needs. Additional facilities including voice and data communications will be provided in conjunction with Mercury Communications.

Lee Valley Water Company has placed an order for a computerised mapping system that will locate on a monitor screen the smallest piece of pipeline anywhere in the company's 800 sq mile area of supply. The order, worth £500,000, has been placed with a Norwegian-based company, SYSSCAN.

HEWLETT PACKARD CONSTRUCTION GROUP, Aylesbury, has contracts worth over £3.5m. In Aylesbury, a 15,500 sq ft factory and office building is under construction for Joseph Parkins. Other work includes a tyre distribution warehouse for Associated Tyre Services; for Cavalier Services a two-storey office factory and warehouse headquarters in construction at Cherrycourt Way, Leighton Buzzard; and in Milton Keynes, a 25,000 sq ft factory, warehouse and office building at Blawdys.

DAVE MORRIS has landed its biggest export order for 10 years - over 150m worth of cranes for Mexican steel manufacturers Sicarta. The 47 crane order includes four 60-ton slab-handling cranes, one 150/40-ton and one 300/40-ton crane. They will be used in a new plant manufacturing plant at Lazara Cardenas near Acapulco - part of the Mexican Government's drive to reduce its reliance on steel plant imports. The contract was originally awarded back in March 1982 but was then frozen because of Mexico's economic problems.

The AE Group's specialist ferrous foundry, HEFORTH & GRANDAGE (HEADFORD FOUNDRY) has secured a contract, worth £4m over the next few years, from JCB Transmissions. The contract covers the supply of 50 iron castings for JCB's excavators and OBM customers.

A contract worth well in excess of £100,000 for the supply of air handling units for the 15,370 sq ft luxury Renaissance Hotel, now under construction in Brighton, has been won by FINEST of Sidcup, London. A total of 31 air handling units in various sizes and configurations is being supplied from the BA 2000 system to form the heart of the air conditioning systems for the hotel's administration offices, kitchens and public areas.

QUADSTAR SYSTEMS, a subsidiary of Bowford Engineering Services, has been awarded a £95,000 contract by British Nuclear Fuels for the development of a computerised welded

pipe-work monitoring system, designed specifically for the £1,650m thermal oxide reprocessing plant at Sellafield.

DRUCK HOLDINGS has been awarded a contract worth over £300,000 from British Aerospace for the supply of equipment associated with the Tornado aircraft. The contract is for the supply of air data test systems for use by overseas customers for the Tornado. The particular equipment being supplied enables the aircraft cockpit instrumentation for altitude and speed parameters to be calibrated by one man in the pilot's seat. By means of a small hand held remote control terminal the main trolley mounted system is instructed to provide the desired pressures and vacuums.

North London Crown Court

JOHN LAING CONSTRUCTION has started work on a new Crown Court complex in North London under an £8.7m contract awarded by the Property Services Agency. The 10-court centre will be sited next to an existing court building in Lordship Lane, Wood Green. It will have a reinforced concrete frame with lead-covered sheet steel cladding and an artificial slate roof. The seven-storey building - with basement - will be air conditioned with plant rooms at two levels. Completion is due in summer 1987 with a 143-week contract period.

SULZER BROS (UK) has been awarded a £200,000 order by Aramco of Saudi Arabia to supply equipment to test overhead gas turbine engines which power pumps and generators mainly for the trans-Saudi Arabian (East-West) oil pipeline. The equipment to be supplied includes a test stand with engine adaptors, control instrumentation, cabling and harnesses, intake bellmouths and test exhaust pipes. Delivery to Dhahran is scheduled for early 1987.

OAKWOOD GROUP, via its civil and electrical engineering subsidiary Clough Smith, has been awarded a contract valued at some £700,000 by the South Eastern Electricity Board for the reconstruction of 10 km of high voltage transmission line between Sellinige and Ethingill, Kent.

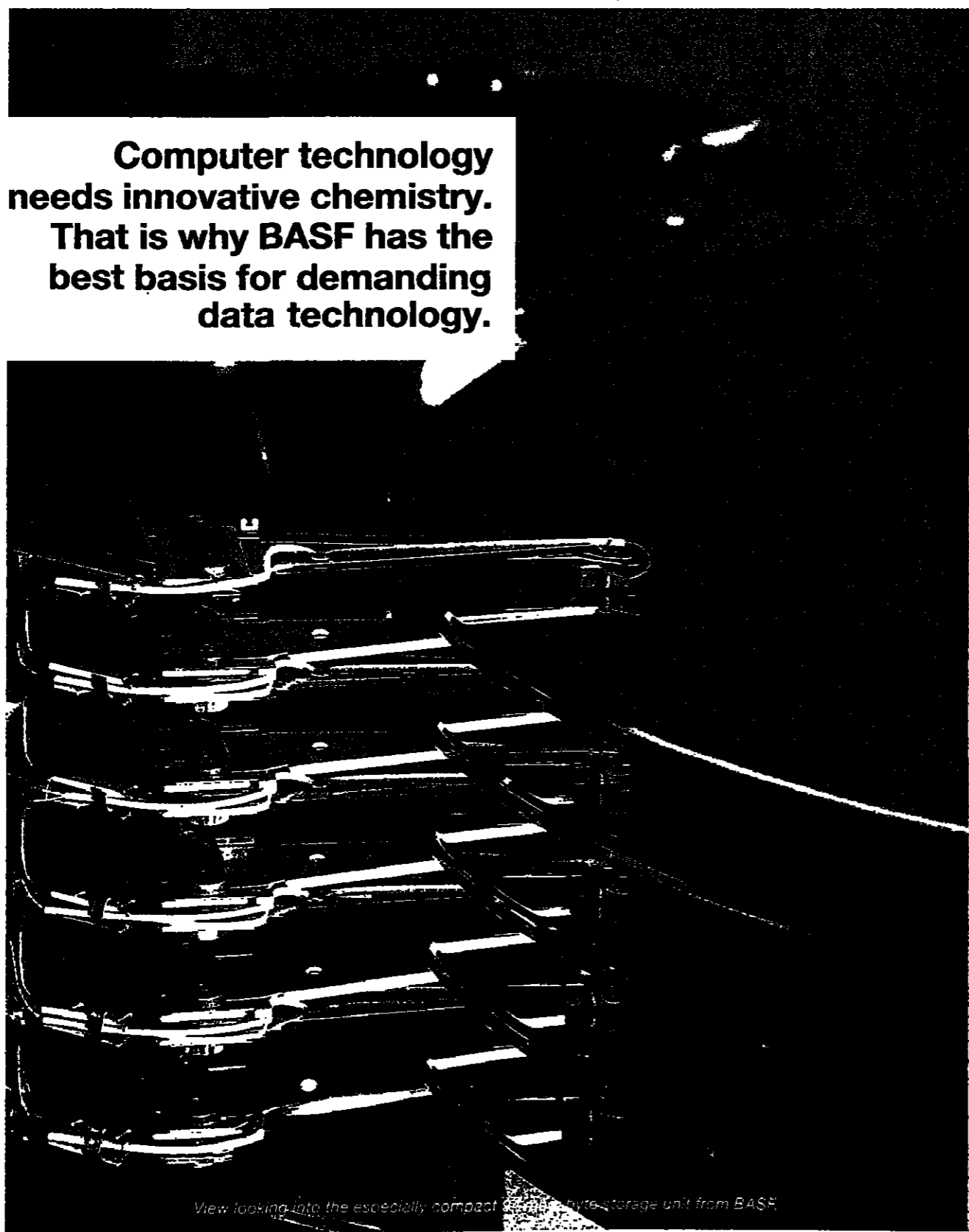
WEIR GROUP MANAGEMENT SYSTEMS has been awarded a contract worth about £500,000 by Hewlett-Packard to design software and install computers in three of the group's accounting centres. The first installation - based on Data General's MV2-bit Eclipse processor - is

being commissioned in Glasgow, and it is anticipated that parallel systems will be installed at Castleford (Yorkshire) and Ashford (Kent). The three-year deal is designed to streamline the group's accounting practices and to generate additional information for use by the group's management in the field.

METRO-FLEX has won an order worth £350,000 to supply eight hydraulically controlled, double flap, turbine exhaust gas isolators for a combined-cycle power plant at the Thrace power station, Turkey. The isolators are to be installed between each of the four Typ 13 BBC gas turbines and the waste heat recovery boilers, supplied by CMI of Belgium, and in each of the four by-pass blast stacks.

FLETCHER SUTCLIFFE WILD, a member of Dobeau Park Industries, has received two export orders from Canada and New Zealand for underground coal mining equipment worth over £750,000. The first contract is for 50,000 ft of conveyor structure at the Development Corporation's (DEVCO) new Phalen Mine at Lingan, Cape Breton, Canada. The second contract is for armoured face conveyors (AFCs) with 90 kw drive units, ordered by New Zealand State Coal Mines for its Huntley Mines at Hamilton, near Auckland, on the North Island.

JCB has awarded a film computer hardware and software contract to CANAL STONEWELL INFORMATION SYSTEMS. The contract comprises a Honeywell DPS7/637 mainframe computer, the GCOS-7 operating system, the JCB relational information system and the option to evaluate DPS7 software including Sioda, STA-7, Themis, LIS and Mimat. During the next 21 years JCB and Honeywell will use the modules within HMS (Honeywell Manufacturing System) and JCB's existing systems to develop a complete new and bespoke manufacturing system.



Computer technology needs innovative chemistry. That is why BASF has the best basis for demanding data technology.

View looking into the especially compact thin-film storage unit from BASF

Before data can be processed electronically, they have to be stored on tapes, hard disks or floppy disks. With the development of the audio tape - the first magnetic storage medium of all - BASF Research paved the way. And today too, BASF is a major source of initiative in aiming for particularly effective data utilization. An example of this is one achievement by BASF concerning the new generation of microcomputers: a newly developed thin-film metal disk and scanning technology specifically developed for it make up an optimally matched high-tech system of extremely high performance. It offers the advantage of a higher storage capacity with extremely fast data access, and teamed up with distinct reliability and operational dependability. This is ideally complemented by BASF's know-how with raw materials, coating technology, mechanics and electronics. The result is a progressive approach to problem solving to the benefit of users. A leading position is held by BASF in the data technology market, both in the area of storage media and in compatible mainframe EDP systems. With worldwide activities and production works in several countries, in 1985 sales of over DM 1 billion were achieved in this field. Modern computer technology has two important aspects for BASF: one is the growing significance of this market in the future, the other is the great scientific and technological challenge this involves for BASF. Data technology from BASF: Playing a part in pointing the way ahead to more effective utilization of information.



UK NEWS

Lawson admits trading position will deteriorate

By Philip Stephens, Economics Correspondent, in Washington

BRITAIN'S underlying inflation rate should remain stable at about 3% per cent over coming months, while economic growth is picking up and should be stronger in 1987 than 1986, Mr Nigel Lawson, the Chancellor of the Exchequer, said yesterday.

In his address to the annual meeting of the International Monetary Fund, Mr Lawson acknowledged, however, that the sharp fall in the oil price would result in at least a temporary deterioration of Britain's trade position.

The Chancellor also appeared to signal that the 3% per cent inflation figure (which excludes the impact on prices of changes in the mortgage rate) may rise next year.

"In common with other countries, we have to accept that the sharp fall in the oil price and most other commodity prices means that the underlying rate of inflation is not quite as low as that currently recorded," Mr Lawson said.

Turning to the trade position, the Chancellor said that fall in the oil price had helped the North Sea's sizeable contribution to Britain's export earnings. The substantial fall in the exchange rate this year would encourage faster growth in non-oil exports. But "it will take time to have its full effect on the current account," he said.

In a review of the pace of Britain's output growth over the last few years, Mr Lawson highlighted the profound changes in the pattern of the economy, in particular, the shift towards faster growth in the oil and services sector than in manufacturing.

Even within manufacturing, however, performance had been far



Nigel Lawson: Inflation should stabilise

from uniform. In some industries output was still below the pre-recession peak of 1979, but in other sectors such as chemicals, food and engineering, output was well above the pre-recession level.

At a press conference before his speech, Mr Lawson outlined, however, that Britain's economy was being outperformed by the US, Japan and West Germany. "I cannot remember a time when it was not... but the important thing is that the gap is closing," he said.

Richard Evans, whose increases in basic salary for board directors in the UK are continuing to rise by about 10 per cent a year according to the latest top management remuneration survey conducted by Charterhouse, the financial services group.

The study, based on surveys of 4,500 board and senior management posts in over 500 companies and on annual reports of more than 1,200 companies, indicates that the rate of inflation is of little relevance when determining top salaries.

Instead, it is national and international competition that is the deciding factor on pay levels.

The main contrary influences are the fear of an unfavorable reaction from less fortunate employees, and the prospect of an end to the profits boycott.

While a typical board director received a rise of 10.2 per cent in the period to August, 1986, a quarter received 7.1 per cent or less and a quarter 10.7 per cent or more.

Basic salaries for senior managers who report directly to board directors were more moderate and averaged 8.3 per cent. But the typical chairman or chief executive had an increase in total earnings (base salary, bonus and taxable benefits) of 11.6 per cent in the last financial year.

Underlying all these figures is the growth in the impact of profit-related cash bonus schemes which have only been widely adopted in larger UK companies since 1980.

The study concludes that most UK company directors and senior management now expect their rewards to be linked to company and personal performance.

There has been a substantial rise in tax-efficient executive option schemes from 24 per cent to 61 per cent of all companies. This has been accompanied by a growth in Save As You Earn schemes

Heffer's defeat blow to the left

By Philip Bassett

LABOUR'S right wing yesterday took a tighter grip on the party's ruling national executive committee when two leading left-wingers, Mr Eric Heffer and Mrs Margaret Beckett, were defeated in the annual NEC elections.

The results, in which several other left-wing NEC representatives saw substantial reductions in their share of the votes cast, came less than 24 hours after the conference supported the expulsions of eight members of the Trotskyist Militant Tendency.

Together, the moves represent a further significant consolidation of Mr Neil Kinnock's increasing dominance of party affairs and confirmation that the influence of the party's left wing continues to decline.

Mr Heffer, the MP for Liverpool Walton, who had served on the NEC for 11 years, is replaced by Mr Tom Duly, whose appointment is seen as a reward for his persistent criticism of Mrs Thatcher.

The removal of Mr Heffer from the 29-strong NEC is the culmination of the deterioration in his relationship with the Labour leader. At last year's annual conference he walked out during Mr Kinnock's attack on the Liverpool members.

Mrs Beckett, the Transport and General-Union sponsored MP for Derby South and one of the party's leading left-wingers, is replaced on the NEC by Ms Diana Jucha, a Kinnock supporter who becomes the first woman trade union official to be elected to the NEC.

Fervent Kinnock says defence stance will aid Labour's return

By Ivor Owen

Labour Party conference in Blackpool

LABOUR'S clear-cut commitment to a non-nuclear defence policy will be decisive in securing its return to power at the next election, Mr Neil Kinnock claimed yesterday.

In a rallying call to the party's annual conference at Blackpool he combined a fervent declaration of his patriotism with a condemnation of the threat to Britain's survival posed by the insistence of Mrs Margaret Thatcher, the Prime Minister, on retaining a nuclear deterrent.

Mr Kinnock argued that Labour alone among the political parties had faced up to the challenge presented by weapons of "mass obliteration."

In passionate tones he said: "I tell you in no casual spirit and with no bravado that like most of my fellow citizens I would, if necessary, fight and lay down my life for my country and what it stands for."

"I would die for my country. But I tell you I would never allow my country to die for me."

Mr Kinnock stressed that while implementing its non-nuclear defence policy a Labour government would faithfully discharge Britain's other obligations to its Nato partners, including the maintenance of the vital intelligence-gathering operations to which the US attached such importance.

He said: "We do not propose for one instant - and never have - to withdraw those facilities for they are our allies and we honour the alliance."

This assurance was clearly unwelcome to some delegates who later followed the example of a few members of the national executive, including Mr Eric Heffer and Miss Joan Maynard, and declined to join in the prolonged standing ovation accorded to the Labour leader.

Mr Kinnock contended that the prominent Americans who had recently expressed concern about the implications of a Labour government requiring the closure of American nuclear bases in Britain had been orchestrated by Conservative politicians and had not represented the views of the US Administration.

To laughter and applause he asserted: "The interventions that we have heard in recent weeks were not so much a product of American anxiety as result of Tory alarm at the fact that we are defeating them and we are going to beat them in the next general election."

Mr Kinnock maintained that the attitude of the US Administration towards Labour's proposals had shown a great deal more common sense and common interest than the attitude of the Conservative Party.

To loud applause he said the American attitude reflected the knowledge that if a member of the alliance of democracies were to seek to subordinate the policies of a democratically-elected allied government, "it would be invalidating the very principles of democracy and sovereignty which Nato exists to defend and always has existed to defend."

Mr Kinnock scathingly dismissed the attempts being made by Dr David Owen, the Social Democratic Party leader, and Mr David Steel, the Liberal leader, to introduce a French element in their attempts to reach an accommodation over nuclear weapons policy.

While they could call the "Euro-bomb" the minimum deterrent, in practice it would be able to kill 60m or 70m people.

Mr Kinnock linked his claim that Labour's stand against nuclear weapons would appeal to those who refused to accept that Britain had to surrender to helplessness with a prediction that growing numbers of people would see through Mrs Thatcher's attempt to dress up a get-rich-quick system as an "opportunity society."

He accused the Government of dedicating every policy to "making the very rich richer and the poor poorer" and continually representing arrogance and aggression as the only proof of strength.

Labour, he said, preferred the view of the "moral majority" which had always existed in Britain. It was a moral majority which did not expect politicians to deliver heaven on earth but did expect them to work to "stop hell on earth."

Mr Kinnock urged delegates to recognise that there were a growing number of people who, while comfortably off themselves, realised that policies were needed to assist those without homes, jobs or the ability to secure badly needed medical treatment.

Such policies, said Mr Kinnock, could only come from a government determined to generate wealth through investment, production and growth.

Mr Kinnock called for a partnership between trade unionists and managers based on the understanding that if an attempt was made to "open the floodgates" and do everything at once, nothing at all would be achieved in the end.

Plans for treatment of City criticised

By Michael Cassell

LABOUR'S front bench economic team yesterday came under heavy fire from two of its most outspoken, left-wing critics.

Mr Brian Sedgmore, MP for Hackney South in London, and Mr Dennis Skinner, MP for Bolsover, in Derbyshire, both attacked Mr Roy Hattersley, the shadow Chancellor of the Exchequer, at a fringe meeting held to launch a pamphlet on the City of London, backed by the Campaign Group of left-wing Labour MPs.

The pamphlet accuses the front bench team of failing to grasp the scale and implications of changes now taking place in the City and of formulating a post-election economic strategy which, they claim, is likely to result in continuing economic crisis.

Mr Sedgmore said that Mr Hattersley had "got it badly wrong" with his proposals for attracting capital invested overseas back to Britain. He said that, since 1979, an estimated \$85bn had left Britain, involving the loss of 1m jobs.

Without statutory exchange controls, he continued, the country would continue to lose investment cash, it would be impossible to create economic stability and interest rates could not be kept under proper control.

Mr Skinner endorsed the call for statutory exchange controls and said that the City and its institutions should not be permitted the luxury of self-regulation. Labour should be committed to a specific minimum wage

George Graham looks at the defence of sterling Nimble footwork at Bank

THE BANK of England has a relatively limited battery of weapons at its disposal to fight off the sort of pressure which sterling has suffered in the last few weeks. Yesterday, however, it won back some ground as sterling regained strength and, at the same time, interest rates weakened in the UK interbank markets.

It does not have the massive currency reserves of the Bundesbank - which yesterday pitched into the markets on behalf of its British colleagues - even after the 24th floating rate note launched by the Treasury last month to top up the war chest. Nor does it still have the ramparts of exchange controls to insulate the domestic market from international currency flows.

Instead, the Bank has had to rely on good timing in its campaign to hold back a foreign exchange market that trades \$20bn a day in London alone, buying sterling at the opportune moment either overtly in its own name, or more stealthily through two or three commercial banks.

Dealers report that the Bank has for most of the last few weeks been monitoring the currency markets in the Far East, which can often set the pattern for a day's trading, and choosing levels below which it has tried to stop the pound from falling.

This tactic can be expensive and often turns dealers grey with frustration. Its effectiveness is also frequently only temporary. A more effective tactic can be to wait until the market has stabilised and intervene during a lull to reverse some

of the fall. The Bank of England adopted this approach on Friday afternoon and was successful in restoring some of the pound's losses.

Dealers note that this gain immediately before the weekend, although apparently small, may have been significant, since the opening value on Monday morning can assume a great psychological importance to dealers.

Much of the Bank's early intervention was carried out by selling dollars - which form the bulk of the UK's official reserves - to buy sterling. This ran against the grain for other European central banks, who were seeking to prevent the dollar from falling much further against their own currencies.

Yesterday's intervention, by both the Bank of England and the Bundesbank, took the shape of selling D-Marks directly to buy sterling.

The direct sterling/D-Mark currency market is a relatively small one, since almost all foreign exchange trading is done via the dollar, even if this involves an extra set of transactions. A Bank of England survey carried out earlier this year assessed sterling/D-Mark direct trading in London at only around \$900m a day, compared with \$27bn a day in sterling/dollar - known as "cable" - and \$25bn a day in dollar/D-Mark.

One technique that is no longer open to the Bank of England is the classic "bear squeeze," in which speculators who have sold a currency short can be penalised through extremely high short-term interest rates - sometimes as high as 1,000

per cent for overnight money.

This tactic has been employed in recent years by the Bank of France. Overnight rates in the Eurofranc market have sometimes been driven up at times when the French franc was under pressure by constricting the supply of liquidity, while domestic French interest rates remained insulated because of France's exchange controls.

Even before the abolition of UK exchange controls in 1978, the bear squeeze was not a practical tactic for the Bank of England. The size of the offshore sterling market and the number of channels between it and the domestic market made it difficult to choke off the supply of liquidity, since there were other overseas sources of sterling cash.

In the last few days, the Bank of England has been using almost the opposite tactic. It has supplied ample liquidity to meet shortages in the London money markets, thus ensuring that short-term rates, at least, remained low and averting pressure for an immediate rise in bank base rates.

In January, when the Bank headed off pressure for a second rise in UK interest rates after it had already allowed base rates to climb from 11% per cent to 12% per cent, liquidity was provided very openly.

The Bank injected nearly £2bn of cash into the money markets under a sale and repurchase agreement at an interest rate of 12% per cent - cheap money for the commercial banks at a time when interbank rates were over 1 percentage point higher.

NEI cuts 7,500 jobs in world regrouping

By Richard Tomkins

NORTHERN ENGINEERING Industries (NEI), the Tyneside-based heavy engineering group which has been on a profits plateau for the last three years, yesterday unveiled plans for a drastic reorganisation involving the elimination of 7,500 peripheral activities. About 7,500 jobs will be lost.

It also announced that it was cutting its stake in its South African associate, NEI Africa, from 56 per cent to just under 30 per cent because of the "continuing uncertainty" in the country.

NEI gave a warning that its rationalisation programme would cost an estimated £75m and would make 1986 a poor year for profits, but said it was an essential condition for the resumption of the company's growth.

First indications of the likely effect on profits came with the publication of company's results for the half year to June yesterday, showing a slump at the pre-tax level from £21.5m to £10.6m.

Mr Terry Harrison, the former chief executive of the company who succeeded Sir Duncan McDonald as chairman in May, said the main aim of the new strategy was to get overheads down so that the core businesses could trade at maximum efficiency.

The peripheral businesses would be gradually phased out between now and the end of next year, so leaving the group to concentrate on the two areas in which it had a significant technical and market position: power generation and mechanical handling.

The effects of the programme will be to reduce NEI's worldwide workforce from 28,500 at the beginning of this year to about 21,000 at the end of 1987.

Most of the job losses will be in the UK. About 2,200 of them have been announced already, such as the 800 on Tyneside in May, but a further 850 were announced yesterday, 300 of them at the Reyrolle Beames electronic components subsidiary in Blantyre, Scotland, and 550 at two crane companies - Wellman Booth in Leeds and Cowans Boyd in Carlisle.

Overseas, NEI is to sell off two loss-making US subsidiaries: International Power Machines, a manufacturer of unintermittent power supplies employing 220, and Exel, a manufacturer of communications terminals, employing 800.

The reduction of NEI's stake in its South African associate is a significant move for the company. Until three years ago NEI Africa contributed about 33 per cent of total group pre-tax profits, although this figure has recently been eroded by the devaluation of the rand.

Mr Harrison said the cut-back was for a mixture of business and political reasons. "We were under pressure to divest altogether in South Africa, but we thought it would be a satisfactory half-way house to maintain our technical support while at the same time reducing our visibility."

Software for new CD system

By Raymond Snoddy

PHILIPS and PolyGram have set up a new company in London to produce software for an interactive compact disc system due to be launched next year.

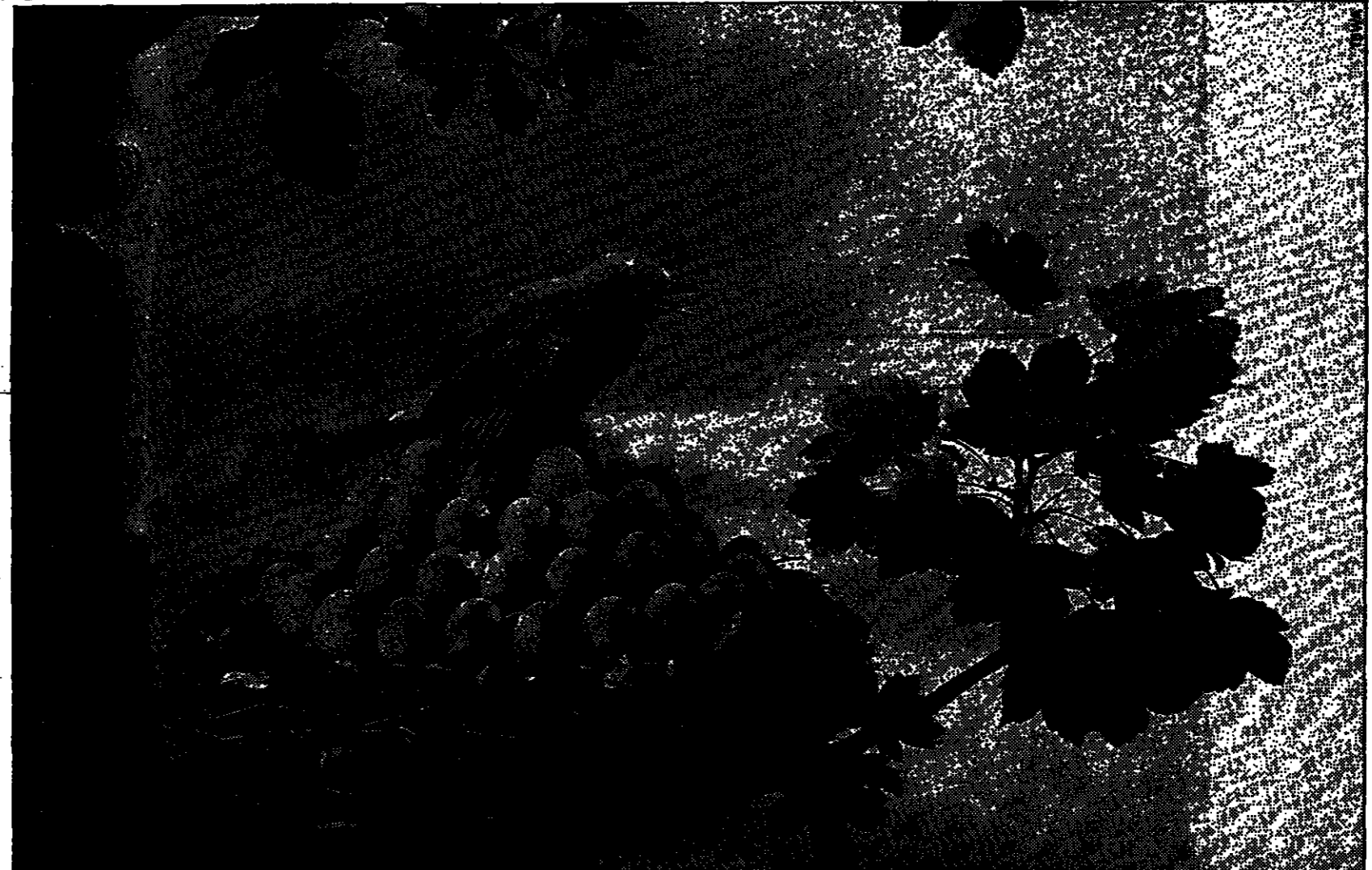
The new company, European Interactive Media (EIM), which was launched yesterday, hopes to form joint ventures with publishers and video companies with material suitable for conversion to the Compact Disc Interactive (CD-I) format.

CD-I is an advanced form of compact disc which adds pictures and text to the high quality sound of existing CD players. The CD-I system will be aimed at the mass market and will be able to offer education and "how to" programmes as well as entertainment and music.

Mr Bryan Turner, president of EIM, said yesterday that the beauty of CD-I was its ability to merge material taken from computer software, print, broadcasting and entertainment "into a single, multi-function, mass-market medium."

Pergamon, the publishing company chaired by Mr Robert Maxwell, yesterday announced a new CD Rom (compact disc read-only memory) information publishing venture.

The new venture, called Compact Solution, which is run by Pergamon Infotune, aims at providing a "one-stop shop" for compact disc products for publishers and information providers.



LET BLUEGREEN FROM BULL COMPUTERS HELP INCREASE YOUR PRODUCTIVITY.

And BlueGreen is the name we give to our new integrated approach to Information and Communication Solutions.

BlueGreen offers a wide choice of data processing, office automation and communication systems within a structure of communication networks complying with international standards.

With BlueGreen, each individual has access to the information wealth of the company. Which he can update, clarify, transform and circulate.

And enhance with his personal contribution as well as with information from outside the company.

These conditions, of course, are a breeding ground for an increase in productivity. BULL. The tree of communication.

*BlueGreen is a trademark of Group BULL.



In any business, everyone should have free access to the information they need, merely so that the business runs smoothly.

Otherwise, productivity itself can suffer. This is why BULL has introduced BlueGreen.

BULL is one of the leading European manufacturers of distributed information processing and office automation systems. BULL provides a genuine alternative in all the different areas of information processing.

Introducing 5-wheel drive.



As you can see, this is not some new kind of vehicle for negotiating rough terrain.

It is, in fact, Saginaw Tilt Wheel Steering.

A special feature that can alter the way a car fleet is run.

The wheel adjusts to five separate positions.

So, from a driver's point of view, it can make life more comfortable.

In turn, making driving far safer.

(Added to which, a unique Saginaw energy-absorbing column comes as standard.)

Changing the angle of the wheel takes no effort whatsoever.

By moving a small lever on the steering column, it can be set to the ideal position.

Tilted down, it's easy to imagine what a fast sports car feels like.

Tilted up, it's like being behind the wheel of a London bus.

This last position also provides more leg room, so getting in and out of a car becomes a much simpler exercise.

But it's not only the fleet driver who benefits from Saginaw Tilt Wheel Steering.

Fleet Managers do, too.

Because every car it's fitted to will adapt to many more people.

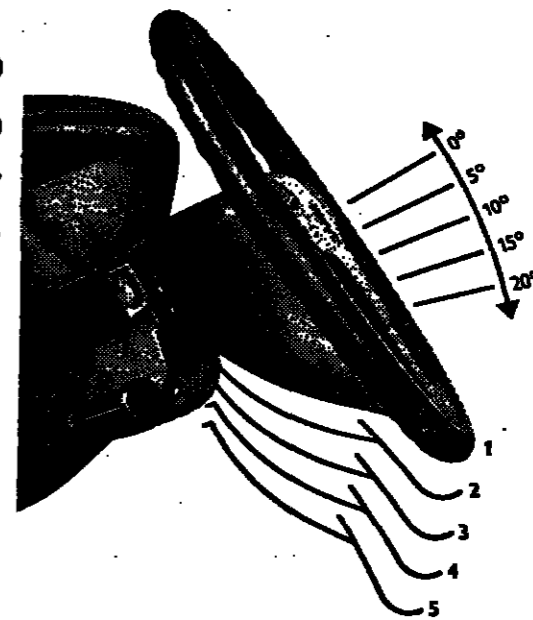
Allowing drivers and cars to be interchanged quite easily.

And giving a fleet greater flexibility.

There aren't many extras that can do that. And certainly not for just £75 (plus VAT and Car Tax).

So give us a call on 01-200 0200.

And find out more about 5-wheel drive and how it handles.



**Degrees more comfortable.
Degrees safer.**

AVAILABLE AS STANDARD OR OPTIONAL EQUIPMENT ON MOST NEW VAUXHALL CARS.

UK NEWS

Options on FT index launched by Liffe

By Alexander Nicoll

THE LONDON International Financial Futures Exchange (Liffe) yesterday launched a new contract which completes its preparations for the Big Bang reforms of UK securities markets due later this month.

Mr Geoffrey Owen, editor of the Financial Times, rang the bell to start trading in options based on the Financial Times-Stock Exchange index of 100 leading UK shares.

Liffe's business will be in direct competition with the Stock Exchange's own options on the FT-SE 100 index, although Liffe's contract is technically an option on its own futures contract based on the same index.

The launch took place amid hubbub over whether there should be a Liffe's floor as traders in the 600-ft futures pit bid up prices in response to the Bank of England's attempts to avoid a rise in UK interest rates.

Volume in Liffe's gilt futures and options, as well as in the FT-SE 100 contracts, is expected to rise sharply after Big Bang in line with the likely expansion of trading in underlying securities markets. The increased number of market makers in gilts and equities are likely to use futures and options both to protect their positions and as additional trading vehicles.

FT-SE 100 futures have been among the exchange's less successful contracts, partly because only a few fund managers have taken to using them in order to enhance or fine-tune their portfolios.

Options, however, are expected to boost futures volume as they allow more complex strategies to be used involving both contracts. The new contract may also attract smaller investors who can use them to bet on the overall stock market's movement. Price movements of options are proportionately greater than those of the underlying market.

The contract launched yesterday is an option on one FT-SE 100 futures contract, which itself is worth 25 times the index, or £38,750 when the index was standing yesterday at about 1,550. Both contracts are settled in cash, so that holders of long positions at expiry do not receive actual baskets of stocks representing the index.

Shell to maintain programme of N. Sea research

By Max Wilkinson, Resources Editor

SHELL INTENDS to maintain the momentum of its research into how best to exploit North Sea oil and gas reserves, despite the steep fall in oil prices this year, one of the company's senior executives said yesterday.

Mr Brian Lavers, technical director of Shell UK Exploration and Production, told a conference in London that a high priority was being given to preserving the £33m a year research and development programme as a "lifeline for the future."

However, Shell International, the parent company, said yesterday that a wide-ranging effort to prune costs and increase efficiency was now being undertaken throughout the group.

The service companies in London and in The Hague, which provide a central pool of expertise for the different operating companies within the group are to come under particular scrutiny.

These service companies employ 6,000 people. They have been told that in the interests of improved efficiency reductions in manpower at all levels of seniority may be necessary.

The exercise is similar to that forced on many oil companies since the collapse of oil prices from about \$30 per barrel this time last year to around \$15 in recent weeks. However, Shell has so far made every effort to downplay the impact of the fall in prices on its operations. In the spring, Exxon, Shell's largest rival, announced that it was cutting 20 per cent off its capital develop-

ment budget with major staffing cuts mainly in the US.

Shell on the other hand, has consistently emphasised the need to keep up the pace of exploration, research and development as much as possible to prepare for the future when it believes oil will once again be scarce.

However, there is a growing belief within the oil industry that the period of relatively weak prices could last for several years. A Shell spokesman said yesterday that the effort to improve efficiency in service companies reflected this fall in prices, although it was also part of a long-term drive to ensure that the operations were cost effective.

The group has given no indication of how many jobs are likely to be lost, nor whether any of these will be forced by retirement. However, the spokesman said that exercise was not at all like Exxon's.

Yesterday, Mr Lavers explained why research spending at least was. If anything more important to Shell in an era of low oil prices. "Many of the remaining oil and gas fields in the North Sea needed innovative thinking to make them viable before prices slumped. We now look to research and development to provide us with even more efficient and cost-effective ways of not only developing our existing fields."

Mr Lavers told the conference on offshore and marine technology transfer that one of the most difficult tasks would be to ensure that the research effort was properly targeted.

Coal 'soon ripe' for private ownership

By Maurice Samuelson

BRITAIN'S COAL industry could be ripe for private ownership by the end of this decade if its improvement continues at its present pace and if the political climate is right, Sir Ian MacGregor, the former British Coal chairman, said yesterday.

The speed with which privatisation became a feasible option depended on it "getting within shouting distance of world standards of productivity," said Sir Ian. But the decision would be political rather than economic.

Comparing the coal industries in the UK and US, he said that while Kellingley colliery in Yorkshire produced 2.5m tonnes a year with more than 2,000 men on the payroll, Consolidated Coal of Pennsylvania, using British long-wall equipment, produced more than 3m tonnes a year with fewer than 1,000 miners.

Sir Ian, interviewed in London before the publication of his controversial book about the miners' strike, said British Coal had to make more effective use of its reserves to produce an economic result and ensure cheaper electricity for the British economy.

Commenting generally on British industry, he said, "Too many people are living on our wealth-producing base." Companies like British Leyland, of which he was formerly a director, were not generating enough investment capital to stay in business.

Scotland's top Tory is confident despite depressing outlook

By James Buxton, Scottish Correspondent

IMAGINE that you are behind the desk of Mr Malcolm Rifkind, Secretary of State for Scotland. As you gaze out across the grey Edinburgh skyline, from the top floor of the Scottish Office, your mind is likely to be dwelling on a set of depressing facts.

First, the opinion polls show that the Conservative Party's standing in Scotland is near to an all-time low at about 15 per cent. These bleak real votes this could mean the number of Conservative MPs in Scotland falling into single figures from 21 now. You could easily lose your own seat in Edinburgh, where you had a majority in 1983 of 4,300.

Second, after several years of heavily publicised plant closures from the Leyland plant at Bathgate, near Edinburgh, to British Steel's Gartcosh rolling mill, near Glasgow, your Government is increasingly associated in many people's minds with unemployment, and an impression that London and the Tories simply do not care about Scotland.

Third, many of your own supporters - 28.4 per cent of the Scottish electorate voted Conservative in the 1983 general election - were disappointed in last year's Scottish rates revolution. You are working on a Bill which would replace domestic rates with a flat rate tax on adult occupancy - but your opponents say it will not work.

Fourth, every time you open a Scottish newspaper or watch a Scottish television programme, you find your Government's actions being disparaged or belittled. It is a sure reminder that the majority of Scots lean to the left and believe in state intervention, unlike your Prime Minister. Is your task of restoring Conservative fortunes in Scotland impossible?

It does not seem that way to the real Mr Rifkind who, aged only 39, is one of the rising stars of the Tory administration. After nine months as Secretary of State for Scotland - he replaced Mr George Younger, who went to the Ministry of Defence at the height of the Westland

affair in January - he still looks eager and confident. He gives brisk, precise replies to criticism but is not as remote as his somewhat gaunt, bespectacled face might suggest.

"Of course the Conservative Party's message is not lapped up here the same way as it is in the south-east of England," he said. "But there they don't have any steel plants or heavy industry. Scotland's affected far more than elsewhere by the process of industrial change, because it was one of the first areas of Britain to industrialise."

"People naturally pay far more attention when a lot of workers lose their jobs at a company that has been a household name all their lives, than when new businesses take on a small number of people. In Scotland, we tend to forget the 40,000 new electronics jobs in Silicon Glen, the oil industry and so on - and forget that unemployment is a lot lower in Scotland than it is in several other parts of the UK."

Mr Rifkind rejects the suggestion often heard in Scotland that Mrs Margaret Thatcher has given up trying to do things for the Scots because so many of them reject her and her Government. "It was Mrs Thatcher who insisted that British Steel kept open Ravenscraig (the only integrated steel complex in Scotland) when they wanted to close it. It was thanks to her that a Government committee was set up to investigate the grievances of Scotland's teachers."

Yet 70 per cent of Scots told a recent opinion poll that they disapproved of Mrs Thatcher - a far higher proportion than in the UK as a whole.

The Conservatives could also be at a disadvantage if a specifically Scottish issue - devolution - returns to prominence in the run-up to the next general election. Labour, which opinion polls currently give nearly 50 per cent of the Scottish vote, the Social Democratic Party/Liberal Alliance and the Scottish National Party all support

the idea of some sort of Scottish assembly, while the Tories oppose it.

"I don't believe people really feel deeply about devolution," says Mr Rifkind. "Go into any pub in Edinburgh, and ask the people what they care about and if they mention devolution at all, it will be about number 15 on the list."

He rejects any form of devolution that involves giving the powers currently wielded by the Secretary of State to a Scottish executive, or a Scottish assembly, which would make the Secretary of State simply a message boy for an assembly that might be of a different political complexion to himself. Scotland needs a strong Secretary of State to put its point of view in the Cabinet."

But had not Mr Rifkind himself voted in the past for a Scottish assembly? "I at one time voted for an assembly that would be involved in the legislative process, but I am totally against the idea of a separate Scottish executive."

So what can the Conservatives offer Scotland? Hopes are clearly pinned on the reform of the conscription system which the Government intends to push through parliament in the coming session.

The plan is to replace domestic rates with a community charge levied on the adults in every home. Being spread over a much wider number of people than the present rating system, the charge would amount to about £200 per head.

For those who now pay heavy rates bills, the new system is highly attractive. But it will not begin to operate till 1989 and many people doubt whether it would be either feasible or fair. But Mr Rifkind insists that the system - which would be a pioneer of a reform of the rates in England and Wales - is valid, and that it will become law next year.

He is to become even more closely identified with this issue; it is he whom the Conservative Party has chosen to reply in the debate on rates' reform at the party conference next week.

Channel Island ferry jobs to go

By Lynton McLain

ALMOST 500 jobs are to go in a rationalisation of loss-making private ferry services to the Channel Islands.

Sealink UK and Channel Island Ferries have formed a joint company, British Channel Island Ferries, to operate a reduced network of routes to Jersey and Guernsey in the hope of breaking even next year and making a profit in 1988.

The company is part of the Bermuda registered Sea Containers group and is to make all 657 of its staff on its Channel Islands services redundant before offering them a total of just under 200 jobs with the new company. The redundancies will cost Sealink UK £2m.

Sealink UK employs 437 crew and 230 shore staff on its heavily loss-making Channel Islands ser-

VICES. There will be job losses at Weymouth, Portsmouth and Southampton, where the Sealink UK office will close with the loss of 35 shore jobs.

Channel Island Ferries, an independently owned company, is to make 18 of its 31 shore staff redundant and up to 15 crew of the company's vessel, Corbiere, will also lose their jobs.

Marketing amidst rapid change

At present, we are in the process of developing creative Marketing strategies for enterprises from 10 different countries.

These strategies serve as a supportive instrument for increasing the sales figures. f. ex. in the fashion business as well as in the food and accessories industry and in the global banking business. We also develop strategies for new service products, luxury and bulk consumer articles.

We elaborate conceptions for fusions, cooperations and new establishments.

We have clients in Belgium, France, Great Britain, Italy, Austria, Poland, Sweden, Switzerland, USA and West-Germany.

Whenever you have a marketing-problem - whether on a national, international or global basis - we offer you our well-experienced research-, analysis and strategy development services together with their effective implementation in your enterprises.

Schmid-Preissler GmbH Management Consultants for national and international Marketing

Eilsenstraße 3 D-8000 München 2 Tel.: 0 89/55 76 01 Telex: 5 22 464 spm d Fax: 0 89/55 76 05



Boston

NORTHWEST

See your travel agent or contact 48 Albemarle Street, London W1X 3PE. (01) 629 5363 Manchester (061) 499 2471

'Direct-injection' van launched

By John Griffiths

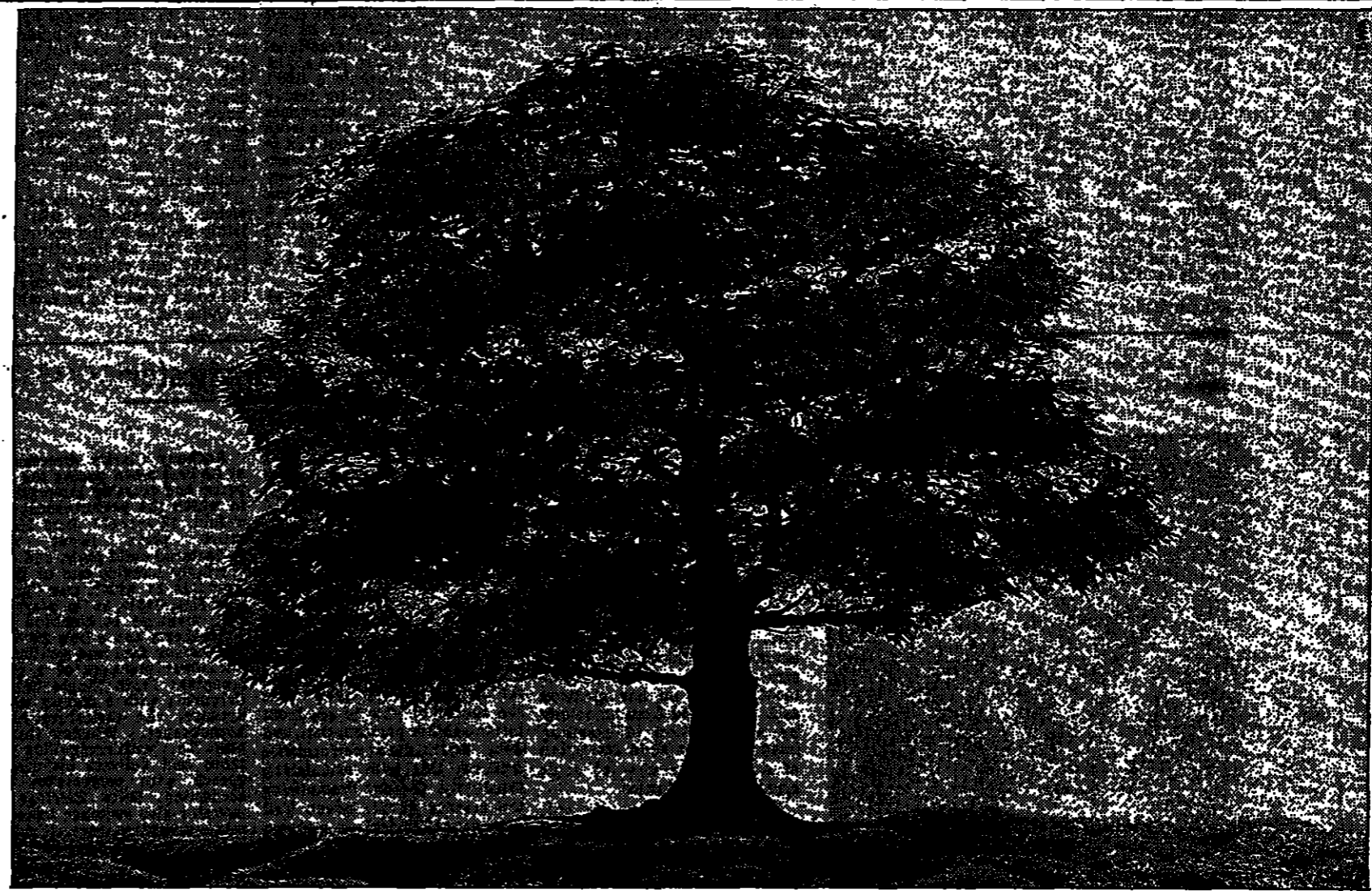
AUSTIN ROVER yesterday launched diesel versions of the Maestro car-derived van, fitted with a directly injected engine claimed to be a world first.

The 2-litre engine, designated MDI and developed and produced jointly with Perkins Engines of Peterborough, East Midlands, is claimed to be the first application of a high-speed directly-injected diesel in the light van sector.

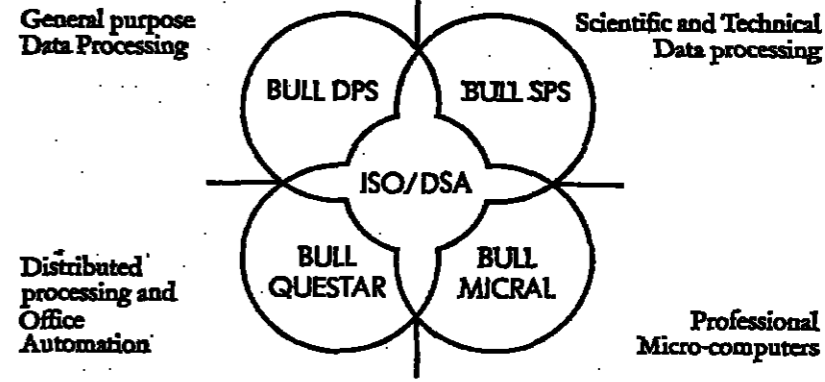
Unlike conventional, indirectly injected diesels where fuel passes through a pre-mixing chamber, fuel is injected straight into the combustion chamber in the MDI unit.

Austin Rover and Perkins say that, as a result, not only is the 62 brake horsepower unit more powerful than similar-capacity rivals, but it has more torque and better fuel economy.

A diesel entrant in the car-derived van sector has been sorely needed by Austin Rover.



BULL COMPUTERS. THE TREE OF COMMUNICATION.



The BULL Questar range of multi-purpose, ergonomic terminals and workstations, is designed specifically for distributed information and office automation systems.

BULL Micral family of professional micro-computers combines high performance single and multi-user workstations with industry standards compatibility.

The DSA network architecture, adhering to international standards, enables all of these systems to communicate within homogeneous or mixed networks.

BULL tailors its solutions to the customer's specific needs, in cooperation with software houses, and in a close dialogue with the users.

BULL. The tree of communication.

BULL, one of the leading European manufacturers of information processing and office automation systems, provides European companies with a genuine alternative. In the four main areas of information processing, BULL offers coherent ranges of products.

BULL DPS is the family of general purpose computers designed to cover the specific needs of every size of organisation, from the smallest to the largest. At each level, an optimized version of GCOS - the General Comprehensive Operating System - ensures smooth evolution and upgrades in a 40 to 1 range of processing power.

BULL SPS systems form a family of powerful, sophisticated, specialized minis and super-minis for engineering, scientific and realtime applications in manufacturing and research.





Fig. 1. The English Rose

With our help, businesses can flourish whatever the climate.

Just as the rose requires careful tending, so businesses need nurturing in order to flourish.

At English Estates, we can call on 50 years experience in the field.

During that time, we've planted over 38 million sq. ft. of property in our plot, at more than 500 locations, where private developers don't wish to venture.

And we have taken care to cultivate small local businesses as well as major national and international companies.

At present there are 113,000 people working in our properties. In fact, last year alone, over 1,600 businesses moved in with us. Which, we think you'll agree, is a sure sign of our success.

When we take on a job we start at the grass roots. We offer a far wider range of commercial and industrial properties than anyone else in England.

And once we've let or sold a property there is no sudden pruning of services. Quite the reverse, in fact.

We ensure that our estates are carefully maintained to a standard in which businesses can flourish. We can even lay on a gardener if need be.



**ENGLISH
ESTATES**
The Developing Agency

And because we've 16 offices up and down the country, we are always on hand to offer help and advice.

We can put businesses in touch with the relevant national and local assisting agencies. And we'll advise them where to go for details of grants and any other forms of financial aid they may be entitled to.

In certain areas, we can also provide a specialist business adviser to get to the root of any problems or identify areas for business growth.

Considering that so many businesses have bloomed in our care, we are confident that, with our help, many more will flourish in the future.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telegrams: Finartimo, London FS4. Telex: 8954871
Telephone: 01-248 8000

Wednesday October 1 1986

Appointment in Reykjavik

THE FIXING of an early interim summit meeting between President Ronald Reagan and Mr Mikhail Gorbachev appears to set an auspicious seal on the resolution of the tense stand-off over the nuclear arms race. Things could still go badly wrong in the slow and awkward rapprochement between the two superpowers; at the very least, the rapprochement could remain stalled by the big and difficult issues of nuclear arms control. But the urgency of the forthcoming meeting, proposed by Mr Gorbachev, suggests that the Soviet leader is determined that the rapprochement shall not be upset by misunderstanding and lack of communication.

It is still not clear by what processes, deliberate or accidental, Mr Nicholas Daniloff and Mr Gennadi Zakharov were effective cast in the roles of hostages. What is clear is that the manoeuvring by the two superpowers to find a way out of this dispute was made much more difficult for President Reagan by the consistent efforts of the American right wing to turn the episode into a test of machismo.

Their accusations that the administration "blinded" under the Soviet stare in this case, are no doubt a foretaste of the kind of pressure that President Reagan is likely to be subjected to if he were suspected of being soft on even bigger issues, like arms control.

Intense talks

For at least two reasons, the forthcoming meeting in Reykjavik is unlikely to produce a new agreement. First, the time is very short to reach agreement, even in outline, on any of the most important issues; second, both sides are reluctant to give hostages to fortune, three weeks before the mid-term elections in the US, by putting his name to any compromises which could even be suspected of being too favourable to the Russians.

On the most favourable assumptions, however, the two leaders may be able to narrow the gap separating the two sides over a number of the more concrete achievements which Moscow until recently made a precondition of a summit meeting. It is conceivable that Mr Gorbachev is deliberately preparing for an unsuccessful meeting in Reykjavik in order to cancel a later meeting in Washington. It seems unlikely, however, that he will be at the top of the agenda, it is hard to believe that he did not also discuss other substantive issues; in which case, the two sides may have a clearer idea, at the

very top, of what freedom of movement is possible on what issues.

Some reports have suggested that the two sides could be within reach of an agreement on the terms of a Nuclear Forces (INF) under which each would keep 100 warheads in Europe and the US would have the right to another 100 to match Soviet SS 20s in the East. Such an agreement would have the appeal of simplicity; yet the West would find it hard to give up limits on shorter-range Soviet missiles, the Soviet Union to reach any nuclear weapons agreement without a deal on Star Wars.

Here, the two sides have already crossed the threshold into the arena of negotiation. The Russians have given up the attempt to get a blanket ban on President Reagan's Strategic Defence Initiative, and President Reagan has given up the attempt to get a blanket ban on the negotiations altogether; instead, both sides are debating a temporary ban on any deployment of SDI in which the argument is about the number of years of such a ban and the precise conditions that would circumscribe it. Similarly, there has been some convergence in the proposals for reductions in long-range strategic nuclear weapons.

No doubt much hard strategic work has still to be done at the expert level; perhaps President Reagan has yet to decide whether he really wants to take the politically significant step of concluding a major agreement with the Soviet Union. But in the meantime, he and Mr Gorbachev may be able to reach some understanding so as to prepare for a more productive summit in Washington at a later date.

On the other hand, the dramatic surprise of the summit decision to hold an urgent meeting in Iceland is also consistent with an altogether less auspicious scenario. The shortness of the notice virtually guarantees the absence of any concrete achievements which Moscow until recently made a precondition of a summit meeting. It is conceivable that Mr Gorbachev is deliberately preparing for an unsuccessful meeting in Reykjavik in order to cancel a later meeting in Washington. It seems unlikely, however, that he will be at the top of the agenda, it is hard to believe that he did not also discuss other substantive issues; in which case, the two sides may have a clearer idea, at the

Mr Kinnock looks inwards

MR NEIL KINNOCK won his battle for the hearts and minds of the British Labour Party some time ago. If there was a turning point in his leadership, it was when he stood up to the Militant Tendency and the Arthur Scargill the miners' leader, at the party conference last year. Simultaneously, respect for him in the country at large began to rise.

Thus Mr Kinnock was able to tell this year's conference in Blackpool yesterday that the party is entering its fourth year of recovery and advance. Few would quarrel with that opinion. Polls confirm it and, compared with years past, the conference has become an almost tranquil affair.

Yet for a man in such a relatively happy mood, the mood was a remarkably subdued performance. It was as if Mr Kinnock could not quite believe he has come as far as he has. He chose to demonstrate his good relations with the party rather than to use the opportunity to speak to the country as a whole.

The essence of the agreement between Mr Kinnock and his followers is that he has embraced—by no means against his will—a non-nuclear defence policy in return for being given a more or less free hand in matters economic. At the same time, he has succeeded in convincing the majority of the left in general and the trades unions in particular that he is capable of winning a general election. If the prize is a Labour Prime Minister, they are prepared to give him a great deal of leeway.

In one section on defence policy he sought to reassure the Americans that while a Labour government would abandon nuclear weapons, it would remain a firm ally by allowing the US to keep its intelligence facilities from Fylingdales in Pembrokeshire and from Cyprus to Hong Kong. That part of the speech was not so enthusiastically received, though the conference did show more about the imminence of the US-Soviet summit.

The economic content of his speech was unambiguous and went down quietly. In fact, it contained two warnings. One was that if a rise in British economic activity leads to the country buying more finished foreign goods, something must be done to be done. The other was that if expansion led to an increase in capital or labour costs beyond what could be absorbed by improved efficiency or productivity, some other—again unstated—action would have to be taken.

Moral majority

It was also noticeable, as it had in other speeches earlier in the week, that Labour has begun to pin its hopes of being able to do what it wants in the social field on a high rate of economic growth: an aim that has proved elusive in the past.

There were a few good flashes. The Labour Party seems finally to have realised that it cannot allow the Tories to continue to have the monopoly in dealing with questions of law and order. The point has begun to be made that it is the poor who suffer from mugging and burglaries as much as the relatively well off, and the party has started to attack crime rather than the police. Where Dr David Owen for the Social Democrats appealed two weeks ago to the social conscience, Mr Kinnock appealed yesterday to the "moral majority", presumably without the American connotations. Where Harold Wilson used to speak of the candy floss society, Mr Kinnock accused the Tories of "flaunting a commercialised paradise before young people and giving them the purgatory of unemployment and insecurity".

As a speech designed to keep the conference happy, it was a success. Bigger challenges lie ahead.

Party consumption

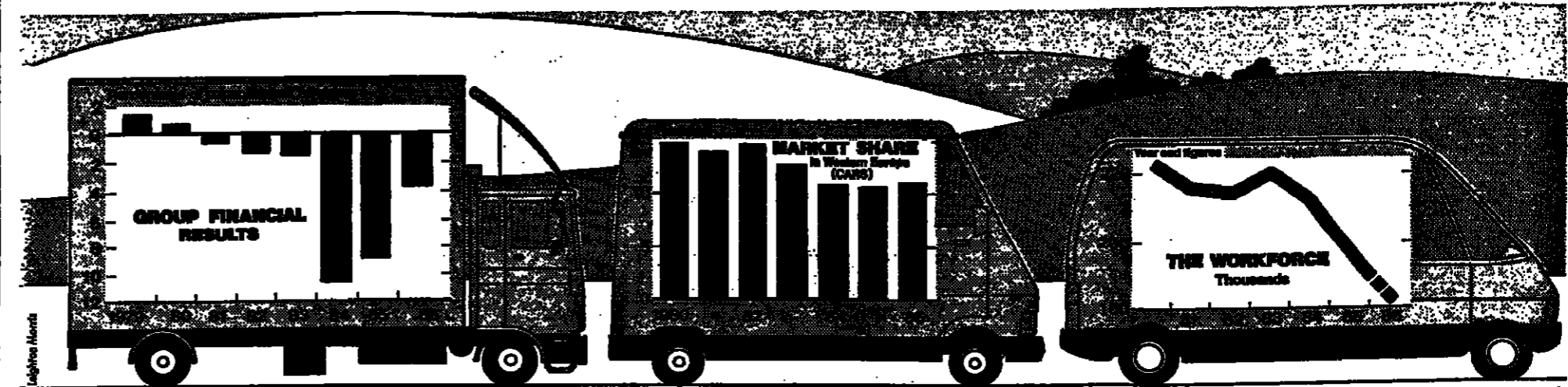
A bolder man than Mr Kinnock turned out to be yesterday. It was already confirmed by his fiery reception at the TUC Conference in Brighton early this month and by the way the unions have accepted a more detached relationship with the party leadership. Still, Mr Kinnock went round the old course once again just to make sure.

Much of his speech was for party consumption; the lengthy criticism of American policy in Nicaragua, for example, was widely applauded in the hall, but is unlikely to find much resonance outside as a central issue in British politics.

Barber Conable, the new president of the World Bank, is either a very cultured man or he owns an impressive dictionary. His first speech to the annual meeting of the bank yesterday was peppered with the thoughts of the great and the good, ranging from Ortega y Gasset through Francis Bacon to Pope John XXIII.

It was in a quote from Eddie Rickenbacker's grandmother, however, that Conable found the most stimulating challenge.

RENAULT'S STRATEGY



Earn more, spend less

By Paul Betts in Paris

GEORGES BESSE, the normally secretive chairman of Renault, has been indulging recently in an uncharacteristic media display.

On Sunday evening he appeared as the star performer in a prime time television programme. On Monday he was on French radio as the main guest of a popular chat show. Most of this week he is wising and dining journalists from all over the world on Renault's floating executive dining room—a barge which sails up and down the Seine between the car group's Paris headquarters and the Place de la Concorde, a remnant of the golden days when Renault was regarded as a symbol of all that was best in French state industry.

Although Renault remains probably the single biggest industrial headache for the French Government, Mr Besse, brought in to rescue the group 18 months ago by the Socialists, is beginning to feel more confident. "The horizon is now clearing," he claims, despite Renault's still catastrophic level of debt—totalling FFr 60bn (€8.3bn) (the equivalent of half the group's annual turnover) and expected losses of about FFr 5bn this year.

To fully, Renault officials argue, the group will inevitably require a very hefty injection of state funds which its state shareholder is currently reluctant to make. In fact production will rise by 15 per cent while the workforce will continue to fall by about 8 per cent.

Mr Besse, whose priority has been to re-focus Renault around its core car manufacturing activities—with the emphasis on profitability rather than volume—has also managed to bring down steadily the point before interest payments at which the group breaks even on car production. Two years ago, this point of more than 2m cars was higher than total production. It has since fallen to 1.5m cars, one with a target of 1.2m next year. Renault's current annual production in Europe is 1.6m cars.

In a similar vein, as part of Mr Besse's efforts to cut costs, stocks have been brought down from 150,000 cars in 1984 to 117,000 last year and should

fall to 85,000 this year. Investment spending has also come down from about 10 per cent of total sales to around 6 per cent. But Renault believes this is a sufficient level to sustain its product and plant modernisation programmes.

"We now have one of the youngest and most complete car ranges on the market. We are certainly not looking to increase volumes or build any new plants. Ninety per cent of our investments are now concentrated on our car products," explains Mr Jose Dedeurwaerder, Renault's commercial director and former chairman of American Motors, the US car maker 45 per cent owned by the French state group.

"The improvement in Renault's overall outlook would have been impossible without the tacit consensus of its labour unions—an illustration of a major evolution in French labour relations over the past few years.

Barely three years ago, Renault was still seen as a bastion of the pro-Communist CGT union. With its reputation of never having sacked a worker since it was nationalised immediately after the war by General de Gaulle, Renault represented a special, dying breed of industrial relations.

"With the exception of our Billancourt complex in Paris, our plants have never been so peaceful in 35 years," remarked a senior aide of the Renault chairman.

By appointing Besse at the head of Renault, the Socialists in a sense denationalised Renault. Besse has demystified the idea that Renault was a special case in French industry and, turned it into a company like any other company which must earn its keep," said a government official in the current right-wing administration which reconfirmed Mr Besse in his job.

Helped by the steady decline of the Communists—confirmed yet again in the senatorial elections last Sunday when the Communists lost nine of their 24 seats in the upper house of the French parliament—Mr Besse managed to launch his restructuring programme without facing a serious head-on confrontation with the unions. Renault also undoubtedly

benefited from the decision by Jacques Calvet, the chairman of the Peugeot group, to force a clash of Talbot with the French unions three years ago. The Talbot affair was the catalyst in changing government and union attitudes to restructurings in the French car industry.

"Peugeot today is now well on the road to recovery. Two years later, the first tentative signs of recovery are beginning to show at Renault," a government official said.

Since Mr Besse took over at Renault there has been constant speculation about his intentions towards the company's diversified operations including its loss-making truck division, its tractor and farm machinery operations, and its commitment to the North American market through AMC. Mr Besse makes it clear that he wants to see all his subsidiaries make profits eventually.

So far he has shed or halted chronic loss-making operations like the group's car assembly operations in Mexico and its majority stake in the electronics components venture Bendix with the US Allied-Signal group. Other assets are likely to be sold or discarded in the future, although the size and national significance of the truck and tractor manufacturing operations have clearly limited his room for manoeuvre. But as separate subsidiaries, Mr Besse has placed the onus on both the truck and tractor divisions to resolve their own problems and cut their losses.

Indeed, the restructuring of the truck business, including major reductions in the workforce, was launched before the reorganisation of the main car division and Renault Vehicules Industriels (RVI) is expected to reduce its losses to around FFr 1bn this year from FFr 1.5bn last year and FFr 2.5bn in 1984.

The farm machinery business has also reduced its losses which are expected to total less than FFr 100m this year.

Renault's restructuring exercise which would involve between FFr 15bn-FFr 20bn to restore the company to balance.

For Mr Jacques Chirac, the conservative prime minister, the main objective appears to be that Renault should continue its slow but steady recovery and not turn into a potentially damaging electoral issue before the 1988 presidential elections. Mr Besse's brief thus seems to be to pursue his plan, cutting costs and improving productivity without rocking the boat at a time of delicate political collaboration between Mr Chirac and President Mitterrand. Unlike the Thatcher govern-

"wait and see" attitude—as long as Renault needs to advance no fresh cash to its American venture, AMC continues to lose money (Mr Dedeurwaerder says losses this year will be heavy, but less than \$100m) but is about to see a significant renewal of its car range and the opening of its new \$650m production facility at Bramles in Ontario.

Moreover, AMC has recently managed to raise \$200m on Wall Street through a public offering of convertible preferred stock not guaranteed by Renault. This, coupled with the conversion by Renault of AMC bonds and other securities, has injected more than \$300m of fresh capital in AMC.

While the mood has un-

derstandably improved at Renault, the company remains strapped by its huge debt burden. Although Mr Besse says that Renault has now managed to halt the rise in indebtedness for the first time in 15 years, any lasting financial recovery must inevitably involve a major restructuring of its balance sheet and its FFr 60bn debt.

But there is unlikely to be any spectacular developments in the near future. At this stage, the French government does not seem inclined to launch a major restructuring exercise which would involve between FFr 15bn-FFr 20bn to restore the company to balance.

For Mr Jacques Chirac, the conservative prime minister, the main objective appears to be that Renault should continue its slow but steady recovery and not turn into a potentially damaging electoral issue before the 1988 presidential elections. Mr Besse's brief thus seems to be to pursue his plan, cutting costs and improving productivity without rocking the boat at a time of delicate political collaboration between Mr Chirac and President Mitterrand. Unlike the Thatcher govern-

ment's impatience to rid itself of the burden of Austin-Rover, the French conservative administration has so far adopted a cautious approach over Renault which, despite its losses, remains a national institution in France. Privatisation of Renault is regarded as inconceivable by both the Government and Mr Besse. While the state will be forced eventually to support a major restructuring of Renault's debts, this is not likely to happen before the presidential elections for political and budgetary reasons.

Renault will probably receive next year the same level of direct state aid which it received last year—FFr 3bn. There appears to be little hope of more substantial state hand-outs in the immediate future.

After the 1988 elections, however, the group's state share will face two possible options.

The first would be a swift restructuring of Renault's balance sheet by a major injection of funds, using money raised by the Government's privatisation programme. This is designed to raise about FFr 40bn-FFr 50bn a year from the sale of state assets over the next five years. It could equally decide to continue its current policy of moderate support, placing more pressure on Renault's management to cut costs and hold down debts. The second option would undoubtedly mean that Renault's full recovery will take longer to achieve. The choice will also clearly depend on the outcome of the 1988 elections.

Against this background, the busy and plain-talking Mr Besse makes it clear that Renault's main task is "positively simple", as he puts it. "The only way to reduce debts is to earn money and spend less."

Renault, he suggests has a big advantage over its competitors, in returning from the brink of disaster two or three years after them. "When you are poor you can't afford to make mistakes. And perhaps Renault can profit from the mistakes which its richer rivals will make," he likes to say with the peasant common sense from his native Auvergne.

But a heavy debt burden remains

Renault will probably receive next year the same level of direct state aid which it received last year—FFr 3bn. There appears to be little hope of more substantial state hand-outs in the immediate future.

After the 1988 elections, however, the group's state share will face two possible options.

The first would be a swift restructuring of Renault's balance sheet by a major injection of funds, using money raised by the Government's privatisation programme. This is designed to raise about FFr 40bn-FFr 50bn a year from the sale of state assets over the next five years. It could equally decide to continue its current policy of moderate support, placing more pressure on Renault's management to cut costs and hold down debts. The second option would undoubtedly mean that Renault's full recovery will take longer to achieve. The choice will also clearly depend on the outcome of the 1988 elections.

Against this background, the busy and plain-talking Mr Besse makes it clear that Renault's main task is "positively simple", as he puts it. "The only way to reduce debts is to earn money and spend less."

Renault, he suggests has a big advantage over its competitors, in returning from the brink of disaster two or three years after them. "When you are poor you can't afford to make mistakes. And perhaps Renault can profit from the mistakes which its richer rivals will make," he likes to say with the peasant common sense from his native Auvergne.

Botts finds a niche

If Citicorp was reeling from all the resignations at its London office yesterday, at least one person knows what the future holds. "I shall be running the smallest niche firm in the world," checked John Botts, after announcing his intention to start up his own investment banking business.

That may sound a bit of a comedown for the man who helped to restructure Citicorp's entry for the Big Bang—the biggest by any foreign bank. But Botts, who is a good-humoured 45, has reached the age where he thinks life will be more fun outside the bank, doing his own thing.

He is setting up an investment company in conjunction with Allen & Co, a Wall Street investment firm. It will be based in London and will specialise in the more challenging types of corporate finance: leveraged buy-outs, venture capital and so on. His company will have about \$3m in capital and will make its own money on deals.

Botts was specially keen to stay in London, where he has lived for 13 years. "You'd be crazy to leave with all that's going on," he said. This will be the second major career change for him. He used to be a professional tennis player on the international circuit. "But that was before you had to be good to do it," he said.

Men and Matters

She urged her would-be aviator grandson to "always fly slowly and close to the ground."

Conable says he will not follow this advice in his new post. With the deft way with words of a man who has spent a lifetime in Washington politics, he says that what really matters in his new job is an ability "to be both daring and down to earth."

Edmonds' pitch

Phil Edmonds, the England left-arm cricketer and dissembler, has started applying his refreshingly direct and unorthodox methods to the stock market.

His tentative alternative to the proposed Sears takeover of camping equipment retailers, Blacks Leisure may not succeed, but his test match dressing room manager certainly had the Blacks' shareholders, who attended yesterday's unofficial meeting at Lords, enthralled.

Whenever the meeting seemed to get bogged down in the technical detail insisted upon by the merchant bankers, Edmonds would leap in with an "OK boys we're starting to think negatively here" or "look I'm sure these Sears guys are good fellows, why can't we just sit down and sort something out."

But the Middlesex and England star is more than just a show-biz front man for his partner, Harold Winton, and has clearly caught the entrepreneur bug. He already has two department stores, a property portfolio, a farm in Kent and a restaurant to show for it.

He admits that "while I'm fanny around playing cricket I tend to be more of a catalyst for deals" but there is clearly a cricketering Hanson in embryo.

It's like those moments when



"If things get really bad we could always ask the TSB for a bit of help."

I'm in battle with a batsman like Alan Border, it just gets my adrenalin going."

Job wanted

A month after leaving British Coal "with the job unfinished," Sir Ian MacGregor is still sending out copies of his "cv" on a "world-wide scale" in the hope of gaining new employment.

One day after leaving British Coal, he also ceased to be a member of the board of British Steel, which leaves him out in the cold as far as British establishments are concerned for the first time for many years.

In a quiet chat in his publisher's Mayfair office, MacGregor admitted to having had more than a passing interest in taking over the Health Service. But there has not been a call from the government.

A few weeks ago he told me he was looking for an opening in Washington. But nothing has

materialised. Apart from the fact that his age is against him—he has just turned 74—he remarks, "You have an ageing administration there."

His failure to be given the Health Service is hardly surprising considering that he has stuck "enemy" labels on past Labour governments and is still a member of their perceived lack of support during the miners' strike.

But at least his book looks like having the lively future of the massive serialisation of it in the Sunday Times, and the heated reaction to it even before its appearance in the book shops.

Does he have any more books in mind? "You could say I find the publishing industry very interesting," he replies in his typically modest fashion.

Travellers tales

Have you heard about the four businessmen who each ordered a round of sandwiches, plus a jug of orange juice between them, at a London hotel—and were charged 858; or about the chap who hired a typewriter for two hours in a Beijing hotel and paid 950 for the privilege; or about the man who faced a \$550 taxi bill for a ride from Athens airport into town instead of the usual \$150 because he made the mistake of arriving in the early hours of the morning?

These are some of the experiences of readers of the magazine, *Business Traveller*, who were asked of their worst travelling horror story.

There was also the bucket of ice that cost \$18 in a Tokyo hotel; the \$75 breakfast in New York; and the 40 francs requested for a souvenir menu in France.

As a friend said, it almost makes you glad to be in charge of the personnel department.

Wasting time

Heard in Throgmorton Street. "How do you buy a small American bank?" "You buy a big one and wait."

Observer



Are you a part of it?

For Britain's charities, proposals in the last Budget could be as important as the 'Big Bang' is for the stock market. Single or long-term donations and sponsorship payments from companies now attract tax benefits in certain circumstances and from April 1987, Payroll Giving becomes a reality. But which charity should employers and employees support?

One charity perhaps narrows the choice among the many deserving causes. The Disabled Living Foundation is unique in being able to help, whatever their age, all Britain's disabled people—from the partially sighted to the totally chair-bound and those with multiple handicaps—by resolving the problems of daily living. Through a programme of research and information provision, the DLF gives access to anything from wheelchairs, adapted kitchens and stairlifts, to clothing, musical instruments and children's toys. Only the DLF concentrates on every aspect of ordinary life, and the better we can do our job, the more disabled people will be able to stay active and maintain their independence, individuality and quality of life.

But we urgently need funds to continue and expand our services. Donations to one charity for all disabled people makes sense. Give us more than a thought right now.

Disabled Living Foundation

Practical help in daily living for all disabled people
Reg. Charity 290069
380/384 Harrow Road, London W9 2HU. Tel 01-289 6111

William Dawkins writes an open letter to Lord Young

The long, slow snip against red tape

DEAR LORD YOUNG, We are all as interested as you are to know just what steps you are taking to liberate and deregulate business life in this country.

After all, your nearly two-year-old campaign against official red tape has been held up by the Government as one of the most important components of its drive to improve industrial performance, stimulate job creation and help us all to be more entrepreneurial. Coming after 100 years or so in which successive governments have been busily building up regulations without much thought to the consequences they inflict on business, your deregulation policy represents an historic turning point.

Or does it? Sadly, it is well-nigh impossible to get a clear consensus on this point from the people who really ought to know the answer: the small businessmen who have been complaining for years that their growth prospects are being cramped by excessive administrative burdens. For their own good reasons, they cannot agree on which regulations need reforming, let alone whether their administrative burdens have got any lighter.

The most important regulatory bugbears touch so many conflicting interests that it is impossible to make reforms without provoking a great row somewhere. Take VAT, for instance. You have said that if you could win round some of our friends in the European

wanted more radical proposals, those who did not care; and those who warned against tinkering with a valuable management discipline and source of information on the other small companies they do business with.

Come up with a really good idea that attracts widespread support — like integrating the pay-as-you-earn and national insurance systems and the whole thing seems to founder under the problem of getting the two government departments involved to work together.

It seems you cannot win. Nobody can fail to sympathise with the considerable practical problems you are up against, but it is sad that all this has stopped you from getting to the guts of really serious administrative burdens like the ones I have just mentioned. By the same token, it is hard to put a finger on exactly who has benefited from your efforts and how.

So how can one count your achievements so far? Certainly, nobody can doubt that the pressure for reform is an. It is cheering to see the establishment, probably for the first time in British government, of an enterprise and deregulation unit. You, and I, are greeted with high-grade people snipping eagerly away at red tape. And the idea that they should actually question the costs and benefits of regulations emerging from government departments makes perfect sense.

But somehow, these admirably enlightened principles seem to get lost on their descent into real business life. New bureaucratic regulations are cropping up almost as fast as your hard-pressed unit manages to get old ones reformed or scrapped.

It is a bit like watching an ocean liner changing course. The rudder has responded to the command, bells are ringing on the bridge, but the bows are taking an uncomfortably long time to move round. Nobody could accuse you of failing to make the initial moves clear. The 80 ideas for making business life less complicated outlined in your last White Paper and the 80 more in the White Paper before that speak for themselves.

The big worry is that so many of them amount to so little. How many businesses will perform better because of a reduction in PAYE, because of the abolition of restrictions on women's working hours or because the qualifying period for unfair



Britain's pro-business Employment Secretary, Lord Young

do not understand VAT, employers' obligations, national insurance and all such red tape trivia. They either take no notice of the regulations and support the black economy or subcontract most of the work to an accountant. I recognise that not everybody can afford the luxury of paying someone else to administer their business — though I am surprised at the small size of some businesses that do — but it underlines the point that what matters is not the weight of legislation but how businesses handle it.

No one denies that cutting red tape is important. Yet less regulation cannot be expected to make businesses perform better automatically. That concern would be of no consequence if your deregulation drive was part of a whole series of coordinated moves by your colleagues to deal with other and more serious barriers to business efficiency.

However, there is a danger that the Government is putting so much emphasis on reducing administrative burdens that it feels its conscience is clear over things like its failure to implement radical tax reform, to rationalise competition policy and to open public procurement more widely to small businesses.

This last point is one of the few things that unites otherwise fragmented small company representative groups. And US experience shows that a small business procurement policy can actually save money, quite

Deregulation should be in the context of economic reform

ward steps were put in motion before your deregulation unit was set up in its present form, so it could hardly have been expected to try to influence them. Your unit deserves sympathy for being, through no fault of its own, in a ticklish position when it comes to demonstrating publicly any real results. It cannot proclaim any big inter-departmental victories it might have made, without creating more enemies in Whitehall. And for obvious reasons, nobody can ever know for sure how many — if any — regulations have been quietly strangled before birth.

All the same, progress is painfully slow.

On the broader point of whether liberalising the business environment really matters as much as the Government seems to think it does, I am even less sure.

Rational small businessmen

There is a split between entrenched lobby groups

Community, you would like to raise substantially the level of turnover at which businesses must register for VAT.

Small manufacturers' lobby groups welcome the idea; yet builders are alarmed because they want a lower threshold to help quash black marketeers; while small retailers have said the threshold is not the main problem and that you are barking up the wrong tree.

To take another example, your colleagues over at the Department of Trade and Industry floated the idea last year of abolishing statutory audits of small companies for

Shareholders on the sidelines

From Mr G. Simonds
Sir, The series on the Allied-Edwards case last week made dramatic reading. What struck me, from your report, was how peripheral to the whole affair the poor old shareholder seemed to be. Because everyone is worrying about which way up the ice cream cone is, or how to trap the other side's professionals into a mistake with the Takeover Panel, it is too easy to forget that in the final analysis it is the shareholder who decides.

There is a striking parallel with politics. Participants frequently struggle to make estoteric points against one another which are of virtually no interest to the public. Your article was a fascinating insight into how the professionals treated one another and the company. Let us have another one that looks outward and describes the communication with the ultimate decision-makers, the shareholders.

Phillips & Drew
Corporate Finance,
120 Moorgate, EC2.

A tax reform nobody needs

From Mr D. G. Lindsay
Sir, Unfortunately, Michael Frowse (September 22) uses such terms as "benefit", "work", "employed women", "two-earner couples", "benefit" and "help" in his attack on the green paper on personal taxation that succeed only in clouding the issue.

Income tax, it need hardly be said, is a tax on income, i.e. income from all sources, of which "work" is merely one. Further, income tax is not intended to provide "benefit" or "help", except insofar as it provides part of the resources from which Government relieves poverty.

An income tax system is an acceptable one if, and only if, it is a just one. In particular, a system is not just if it does not accord tax exemption to what is the necessary basic support income of every individual, regardless of whether such income technically "belongs" to that individual or is provided by a spouse or parent. Nor is it just unless this tax exemption or allowance is the same figure for everyone, the only exception being that it may be lower for children (to take account of child benefit) and higher for the disabled. Justice also requires that this allowance should be such as to ensure that no support income below what is regarded as the poverty level is subject to income tax.

It follows, therefore, that in addition to moving to complete separate taxation, the married

Letters to the Editor

man's allowance must be abolished and transferable allowances only between spouses but also between supported children and parents, must be introduced. There is no case for compensating couples whose allowances will then reduce from 23 to two. They have enjoyed a good run, but it is now time for justice to prevail.

David G. Lindsay,
26 Orchard Coombe,
Whitchurch Hill, Reading.

Creating jobs from venture capital

From Mr C. Fry
Sir, I refer to the Lombard column (September 29) concerning Business Expansion Scheme investments and the latest issue which we are sponsoring, namely that for Dix Belgravia plc.

Mr. H. H. H. says that the scheme was introduced "as a means of providing launch capital for young companies, thereby creating new jobs and boosting high technology." Many laudatory commentators make this sort of comment and undoubtedly the scheme was devised to help new companies and to provide employment.

However, I think that anyone has specifically said that the idea was to "boost high technology."

As the leading sponsor of BES in the past financial year, my company has considerable experience of what the public wants and what provides a good investment. Basically what they want is maximum tax relief with minimum risk and maximum financial reward. Given these parameters, it is reasonably self-defeating to ask people to invest in a high technology company based in the north-east of Scotland which will create 100 jobs. Nobody would invest in it and therefore the jobs would not be created.

What tends to be overlooked is the number of jobs which are actually created by some of the companies involved in non-high technology such as property development and the operation of hotels and restaurants. It is interesting to note that one of the first large BES issues which we sponsored in late-1984 is a residential property development and building company which currently gives work to over 150 people on a continuous basis. Are not the jobs of these people just as relevant, as far as the legislation is concerned, as the jobs of high technology employees elsewhere?

During the past financial year we raised considerable capital

for companies concerned in hotels, public houses and restaurants. All three of these activities are very service-oriented and consequently provide a high level of employment for each pound of venture capital employed. This is a point which seems totally to escape the understanding of most commentators.

Alice Rawthorn also states that the Government has tried to weed out the mercenary sponsors and directors who have profited from BES. I am all for weeding out unscrupulous sponsors but, in fact, they quickly destroy themselves since it only by offering good value for money that a sponsor blossoms and grows.

With regard to the directors of the companies we sponsor, we always give them a large incentive as we believe that this is in the best interests of investors. The directors are giving up five years of their life to further the interests of themselves and investors and provided these interests are one and the same, it must be sensible that directors profit from success of the company for which they work.

To end on a brighter note, my company has perhaps more experience of Business Expansion Schemes than most and we believe that they are fulfilling a large part of the function intended by the Government. The large prospectus issues which we and others sponsor are surely the tip of the iceberg, which contains beneath the waterline a much greater number of small companies financed to the extent of between £50,000 and £100,000 by small groups of private individuals. Both these companies and the companies we sponsor create employment and promote the spirit of entrepreneurship which is a basic platform of the current Government's philosophy.

Charles Fry,
38 Jersey Street, SW1.

Sloppy mentality of whining Britons

From Mr G. M. Simon
Sir, Your correspondents, Mr Denis MacShane of Geneva and Mrs Sheila Halsall of Market Drayton (September 23) sounded pretty miserable in complaining so bitterly about Terminal 4 (no intelligent magazines or serious books), the Underground (a national disgrace), and the train service (30 minutes to 2 hours late).

On the same day I caught the train from Cheltenham to Birmingham which was exactly on

time at both points. It was perfectly clean and had a cheerful staff and conductor. Last week when flying from London airport I departed the airport at 10.30 which was as clean as any I have been on abroad, and I managed with no great effort to buy at the airport a copy of the Financial Times and a sufficiently highbrow book.

It was, I believe, an Australian who said that you could always tell a plane from England when it arrived in London because the pilot would still hear the whining inside when the jet engines had been switched off.

No-one supposes that there is anything wrong with the British transport or public facilities but where they are filthy it is because British people have made them so by dropping rubbish on the floor. This behaviour is no fault of Thatcher but is an indication of the sloppy mentality of those who believe they need a national nanny to look after them. Mrs Thatcher's great achievement has been in order, basic shortcomings in many things we ought to be able to do for ourselves.

G. M. Simon,
Princes House,
45, Temple St, Birmingham.

Reading between the lines

From Mr M. Goldman
Greenwich Council is either disingenuous in claiming that it did not know of the re-siting of the westernmost of the three towers planned for Canary Wharf (September 22) or it is regrettably ignorant of what has been going on.

The London Docklands Development Corporation may well have been at fault for not telling the council formally of this re-siting but everyone who has been following the Canary Wharf controversy should have known that the developers had bowed to public pressure in re-siting the tower so that it is not on the main axis of the view over the Queen's House and the Royal Naval College from Greenwich Park. The original sketch showing what the view would be like appeared in the press in November last year and a revised drawing appeared in May 1985.

Joan Gray's article may have been technically wrong in referring to "a last-ditch attempt" on the part of the council but I was at the same press conference and I think that she did re-siting the tower so that it is not on the main axis of the view over the Queen's House and the Royal Naval College from Greenwich Park. The original sketch showing what the view would be like appeared in the press in November last year and a revised drawing appeared in May 1985.

Michael Goldman,
1 Lyndale Close,
Blackheath, SE3.

The developing world

Time for Japan to launch a Marshall plan

By Jim Robinson III

THE GLOBAL economy is experiencing anaemic growth, and future prospects appear grim. Many of the world's forecasting entities — for example, OECD, IMF, GATT — have published forecasts that find the larger developed countries near the 3 per cent growth rate, the one most economists feel is necessary to sustain the developing countries at only the no-growth level. Little hope is offered for the 4 per cent or greater growth that would provide stimulation for the developing nations to expand their economies.

This problem transcends economic decline. Economic decline means hunger, poverty, strife and resultant political instability. In the quest for peace, military power means nothing without economic progress.

Nearly 40 years ago, the visionary military leader and Secretary of State, George C. Marshall, recognised the linkage between economic and military power for enduring peace. In his historic Harvard commencement address, he proposed that the US give financial aid to war-ravaged European countries. Within a year, Congress authorised the European Recovery Programme — better known as the Marshall Plan. Within five years, the nations of Western Europe were substantially rebuilt and were showcases of political and economic freedom.

Today, more than at any time since the 1940s, we need a new version of what Marshall prescribed for the world. We need a new Marshall Plan — a Global Security Initiative.

To counter the threat of instability, the free world goes beyond traditional concerns and pursues a more ambitious goal. The potential is there to do for Third World economies and the world's economic system what the Marshall Plan did for post-war Europe. But public and private sector leaders need to mobilise their energies together.

No nation is better positioned to spearhead the Global Security Initiative than Japan. With its staggering trade and capital surpluses, Japan has substantial reasons for heading the charge — if only to protect its

own business interests, not to mention its national security. With the US spending around 6 per cent of its GNP on defence, Japan's role over time would be to match in economic terms the US military contribution to security.

Indeed, Japan's Prime Minister, Yasuhiro Nakasone, has an unprecedented opportunity to make Japan establish what might well be an historical and enviable first — a country exercising genuine global economic leadership without commensurate military capabilities.

Japan should promote global security by proclaiming an initiative designed to:

- Assist the less-developed countries (LDCs) and, hence, the developed countries as well.
- Increase the stability of the world's economic systems, particularly the international monetary and trading systems.
- Maintain existing open trade and investment and open more markets in both developed and developing countries.

This is a programme of investments and does not necessarily require major new budget outlays by any government.

It calls for current trade and financial flows to be used as catalysts by trade surplus countries, such as Japan, West Germany and others, to generate greater stability and health in the free world's economic systems. No one country can assume this burden. Given the relative size of Japan's economy to, say, West Germany, Japan is the potential greatest actor.

Specifically, what can Japan do to achieve the initiative?

The Export-Import Bank of Japan might supplement existing programmes to finance imports into Japan, particularly from LDCs. It might also finance LDC exports to meet other LDCs.

Japan could take the lead in funding a global investment agency to guarantee public and private sector funded loans and equity investments from developed countries to the poorest LDCs.

Japan is a major importer of oil. It might consider even further acceleration of its purchases of oil from developing producer countries, such as Mexico, that have been hard hit by the decline in oil prices.

Japan might also further boost its contributions to the capital of the International Monetary Fund, the World Bank, International Development Association and other international financial institutions.

At the same time, the "Buy Foreign" idea advocated by Mr Nakasone might be expanded into a "Finance Foreign" policy. Likewise, Japan might consider taking the lead in creating new regional export-import banks.

It is critical to note, too, that the deployment of Japan's surplus savings exerts considerable pressure on the world economy, because much of these funds are now invested in short-term, dollar-denominated assets. The economic system is vulnerable to rapid withdrawal of such assets. Therefore programmes have to be designed to "sterilise" some of the hot money. For example, the Japanese could encourage placement of their private and public funds in long-term dollar denominated assets through direct ownership of productive facilities.

Recently the Japanese have shown that such ideas are gaining ground. Witness, for example, Mr Nakasone's instructions to his ministers to establish a timetable for further opening the country's financial markets to foreign companies. However, the progress has been piecemeal.

All nations must play a role in implementing the Global Security Initiative. Early action by Japan, however, could mobilise a collective response.

As in General Marshall's day, the security of non-Communist nations is today imperilled by challenges that will not yield to simple military strength. As world trade languishes and developing nations struggle with their debt obligations, widespread economic born of economic decline gather strength across the globe.

Mr Nakasone might wish to crown his career as a statesman by announcing Japan's intention to implement a Marshall Plan for today. The timing would be excellent, because time is running short — tick by tick.

The author is chairman and chief executive officer American Express.

is to realise your company's potential.

Specifically, your aim is to maximise profits, to utilise assets to the full, and to anticipate the exciting new opportunities that are constantly arising. It's a large strategic task that may benefit from some outside input.

Your objective

Corporate Advisory Partnership, a new independent and specialist company in the City of London, concentrates exclusively on providing corporate finance advice, with an emphasis on corporate planning.

Our distinguished characteristics are total objectivity, confidentiality, professionalism and integrity.

A small highly motivated team offering a very personal service, we can help you to realise that your potential is even greater than you imagine.

For further detailed information about the company where the interests of the client always and demonstrably come first call 01-488 1360 or write to: Corporate Advisory Partnership Ltd., Knightbridge House, Knightbridge Street, London EC4N 5EH.

We're objective

Corporate Advisory Partnership



BRITISH LABOUR PARTY LEADER ATTACKS 'MALICE AND MEANNESS'

Kinnock appeals to 'moral majority'

BY PETER RIDDELL, POLITICAL EDITOR, IN SLACKPOOL

MR NEIL KINNOCK, leader of Britain's opposition Labour Party, yesterday capitalised on the remarkable unity of his party conference in Blackpool to launch an emotional appeal to the "moral majority" in Britain.

views of local party activists already indicated by their sizeable vote on Monday for the expulsion of Liverpool supporters or the Trotskyist Militant Tendency.

politics of a democratically elected Government would be invalidating the very principles of democracy and sovereignty that the alliance exists to defend.

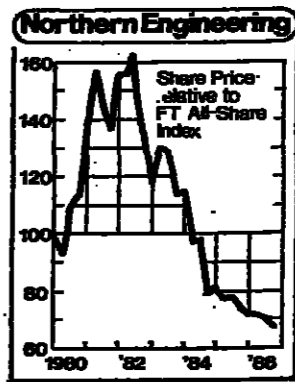
Peugeot chairman expects substantial profit rise

By Paul Betts in Paris

PEUGEOT will report a substantial rise in net consolidated group profits this year, Mr Jacques Calvet, chairman of the private French car group embracing the Peugeot, Citroen and Talbot marques, indicated yesterday.

THE LEX COLUMN

Power loss in Newcastle



Not encouraging a rise in base rates, and not joining the EMS, made yesterday a red-letter feast in the history of mastery in action by the UK authorities.

market has few doubts: at 176p, up a penny, Laura Ashley is valued at 23 times this year's probable earnings.

Stora launches \$841m bid for Papyrus

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

STORA of Sweden, Europe's leading pulp and paper producer, yesterday launched the country's biggest takeover bid with an offer worth around SKr 5.8bn (\$841m) for Papyrus, a domestic rival and Sweden's fifth-largest forest products group.

sphere in Sweden which also includes Papyrus, is acting as the major catalyst for change in the Swedish forest products sector, and its SKr 5.8bn bid for Papyrus follows its SKr 3.6bn takeover of Billerud, another domestic rival in 1984.

premium over Papyrus's market value of some 29 per cent.

at least SKr 350m a year over the next four to five years.

Canadian Pacific sells control of Cominco

BY ROBERT GIBBENS IN MONTREAL AND STEFAN WAGSTYL IN LONDON

CANADIAN PACIFIC, the debt-laden transport, natural resources and industrial group is selling for C\$472m (US\$340m) its controlling interest in Cominco, Canada's second largest mining company.

co, which dates back more than 80 years, in line with its long-term strategy of reducing its dependence on the world commodity cycle.

The acquisition is the culmination of several years of commercial co-operation between Metallgesellschaft and MIM, which has included joint ventures in mining, smelting and fabricating.

two companies, to ward off possible takeover bids.

Trade partners attacked

banks to play their role in providing new funds to developing countries.

each of those agreements and institutions has come to a turning point.

Bundesbank helps UK to lift £

Continued from Page 1

on the same day to defend sterling, at least partially neutralising the West German action.

a much more general consensus to iron out violent fluctuations and, in particular, the need to avoid a realignment of the European Monetary System.

World Weather

Table with columns for location, temperature, and weather conditions for various global cities.

Gorbachev and Reagan to meet

Continued from Page 1

Mr Gorbachev and other Soviet officials have said that the Geneva summit was useful because it improved the atmosphere between the superpowers but that another meeting would be pointless unless a measure of arms control could be agreed.

The release of Mr Orlov, one of the most prominent dissidents in the Soviet Union, was clearly the key Soviet concession to obtain the release of Mr Zakharov.

Laura Ashley

For the wonder stock it is and deserves to be, Laura Ashley produced a superficially unexciting maiden set of interim results.

Advertisement for Alexanders Laing & Cruickshank Corporate Finance Ltd, featuring a logo and text about specialist advice for growing companies.

JOBS

Organisational stupidity • Executives' pay

BY MICHAEL DIXON

"THE IMPORTANCE of a job is inversely proportional to the length of its title."

So states one of the formulas kindly submitted by over 100 readers as prospective additions to the 11 laws of organisational stupidity, which the Jobs column listed on September 4. There are clearly more varieties of organisational stupidity than I had ever imagined. But while delighted by the response, I must beg patience from the majority of the senders who said they wanted another full-length discussion of the topic very soon.

For one thing as self-appointed keeper of the laws I feel duty bound to think carefully about all the submissions before admitting them to the canon. Since some are supported by lengthy and learned explanations, that takes time. It is, however, because I have learned that formulas which at first sight seem highly plausible, can easily be untrue.

A case in point is the one I started with today: "The importance of a job is inversely proportional to the length of its title." The flaw is that besides entailing that a managing director is less important than a tea lady—which I can accept, it rules that a chairman is more important than a chairband—which I can't.

But the main reason why further discussion of laws of

Most senior manager below rank of director's job	Lower quartile		Median		Upper quartile			
	Basic salary £	Total money reward £	Basic salary £	Total money reward £	Basic salary £	Total money reward £		
General management	19,284	20,450	24,063	24,515	(21,600)	21,400	29,940	32,000
Advertising and public relations	19,275	19,485	22,125	22,125	(24,254)	24,092	25,798	28,048
Legal advice	17,219	18,533	21,883	22,123	(21,161)	21,311	25,148	26,303
Scientific department	17,835	18,213	21,880	22,006	(19,221)	19,811	27,341	27,905
Administration	16,570	17,231	19,483	21,329	15,588	16,375	24,150	27,042
Finance and accounting	17,445	18,340	20,236	21,000	(19,292)	20,008	25,800	26,243
Company secretariat	16,252	17,010	19,350	20,000	(17,750)	18,142	23,539	24,100
Marketing	16,540	17,278	19,500	20,000	(18,572)	18,648	22,572	24,950
Computing	16,000	16,400	18,500	19,000	(17,750)	18,000	23,400	24,500
Sales	15,755	16,187	17,755	18,200	(16,743)	17,022	21,022	22,030
Personnel	16,219	16,345	18,078	19,050	(17,162)	17,400	21,245	22,520
Purchasing	15,384	16,579	18,028	18,717	(16,000)	16,717	20,312	20,525
Research and development	15,121	15,152	18,000	18,346	(17,040)	17,194	20,957	22,459
Engineering	15,000	16,156	17,148	17,794	(15,777)	16,286	20,145	21,331
Management services	12,450	14,350	16,972	17,000	(15,980)	15,980	21,505	21,505
Production	13,908	14,317	16,207	16,923	(15,400)	15,400	19,238	20,122
Surveying/architecture	14,341	14,341	16,519	16,519	(15,088)	15,088	20,125	20,516
Quality assurance	14,350	14,620	15,078	16,440	(14,750)	15,040	17,500	18,387
All top-rank managers	15,500	—	18,214	—	(17,600)	—	22,004	—

* In smaller companies could be director, otherwise reporting directly to board.

organisational stupidity must wait for a few weeks is that the autumn salary survey season is upon us. Hence the accompanying table, which is compiled from the latest of the twice-yearly studies made by the Reward consultancy.

The full survey is based on 17,053 items of information about the pay of managers in the 700-plus organisations which contribute to the study. They represent a wide range of businesses and have operations

throughout Britain. My figures, however, refer only to managers just one rung below board level, except possibly in small companies where they may be directors even though doing essentially the same kind of work. Anyone wishing to know about the other aspects of the survey should contact Reward's Bill Condyre at 1 Mill Street, Stone, Staffordshire ST15 8BA; telephone 0785 813566.

The left-hand two columns of

total money rewards as well as the corresponding figures a year previously. Finally we have the current figures for the upper quartile manager who would come a quarter way down from the top of the ranking.

Besides bearing in mind that the indicators in the table are at best approximate, readers inclined to draw conclusions from them should remember that pay tends to vary with such things as company size and location.

For instance, by comparison with the "all top-rank managers" median of £18,214, the regional medians varied as follows: Higher: London by 17.5 per cent; Scotland by 2.1 when the Grampian area is included but by only 0.1 when it is left out; South-east England by 1.3 per cent; Lower: the North-east by 2.9 per cent, the South-west by 2.4, Eastern Counties by 5.5, the North-west by 6.2, and the West Midlands by 5.3.

The corresponding variations by company turnover are: Higher—£100m-plus by 24.8 per cent, and £40m-£100m by 15.3. Lower—£10m-£40m by 1.5 per cent, £5m-£10m by 7.0, and less than £5m by 9.8 per cent. In addition, Reward says all the figures should be increased by 1.5 per cent to allow for the time that has passed since the information was collected. As you see, the highest median "total money reward"

among the broad indicators for industry and commerce at large is the general managers' £24,515.

The only tolerably comparable figure I have for total money rewards in London banking is an average, which is usually a good bit higher than the related median. That average—which covers all managerial staff, only some of whom have been lifted into the pay stratosphere by preparations for the big bang—is close to £41,000.

City

RECRUITER Graham Perkins of Touche Ross Management Consultants seeks a corporate finance manager to join a team of half a dozen in the City of London providing merchant banking services to customers across Europe, who consist mainly of medium-sized companies. He promises confidential treatment to applicants who request it.

Candidates should have been successful for at least five years in similar work in merchant banking or similar. Salary indicator £25,000-£35,000 plus bonus. Other benefits "negotiable in detail but generous in value," Mr Perkins says. Inquiries to him at the world-weary-seeming address of 1 Little New Street, London EC4A 3TR; tel 01-583 8011, telex 884739 Trinda G.

Corporate Dealers to £45,000

A major US bank with a substantial London presence wishes to expand its corporate dealing activities.

Consequently they seek to recruit ambitious dealers, probably in their mid/late twenties, who have a comprehensive knowledge of treasury products and at least three years' experience servicing major institutions.

For the exceptional candidate, our client will negotiate a highly competitive remuneration package.

Those interested should contact John Green on 01-404 5751 in strictest confidence, or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH, quoting reference 3684.



Michael Page City

International Recruitment Consultants
London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Major International Insurance Group Equities Manager

Our Clients, a major International Insurance Group, have recently established a new investment management operation in the City to provide central management for the complex portfolio of multi-currency funds being generated by their rapidly expanding worldwide insurance operations.

This has created a first class opportunity for an experienced equity specialist to join their highly skilled and professional team. The person appointed will be responsible for the active management of the Group's entire worldwide equity portfolio, which is growing rapidly. He/she will also be expected to make a significant contribution to the formulation of global investment strategy.

The successful applicant will have attained a degree level or equivalent education and will be able to show a proven track record in the management of UK and overseas equities.

The company offers excellent career prospects in addition to a competitive initial salary and an attractive benefits package including a car.

Please reply in confidence to Keith Fisher, quoting ref. 765, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD, telephone 01-248 0355.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

FINANCIAL ANALYST

REQUIRED BY Australian Stockbroker

A 25-30 year old person with professional experience in accounting and/or banking/stockbroking is sought by a reputable Australian stockbroker. Remuneration is negotiable. Ideally, your professional experience should have included time in the UK and Australia, as the position requires both technical knowledge and practical experience in accounting and company laws in both countries. Additionally formal qualifications such as a Bachelor's degree in Economics and an MBA or ACA would be considered pertinent to this position. The position involves working alongside the company's senior staff and the person will be expected to be able to contribute creative analytical work.

Please forward your CV and accompanying letter to: Box A0227, Financial Times, 10 Cannon St, London EC4P 4DY

FUTURES SALES

Expanding futures and options commission house requires SALES/MARKETING PERSONNEL with private client experience

Reply in strictest confidence to: Box A0227, Financial Times, 10 Cannon St, London EC4P 4DY

BADENOCH & CLARK

MERGERS AND ACQUISITIONS

c. £20,000 + Bonus

We are acting on behalf of a leading US Securities House who are developing their UK mergers and acquisitions function, and require a number of young high flying newly qualified Chartered Accountants.

Applicants will probably be aged in their mid 20's, have excellent academic credentials and will have a flair for effective communication and negotiating with corporate clients. Candidates with experience of corporate finance transactions will be at a distinct advantage.

CORPORATE FINANCE

Our client, a leading Accepting House, is looking for high calibre graduate Solicitors or Chartered Accountants to join their teams, in an advisory capacity on a full range of corporate finance transactions.

Candidates will be in their mid 20's and have minimum qualifications of an upper second class degree and first time passes at professional examinations. They will also have to demonstrate an ability to liaise with clients at all levels of seniority and to give credible, professional advice.

For further details please contact Tim Clarke ACA, Judith Farmer or Robert Digby (who can be contacted outside office hours on 01-870 1896).

Financial Recruitment Specialists
16-18 New Bridge St, London EC4V 6AU
Telephone 01-583 0073

BADENOCH & CLARK

UK EQUITY SALES

££Excellent

Our client, a major Investment Bank with an enviable global reputation, is seeking a UK equity sales executive to complement their expanding UK sales desk.

Interested applicants must have two years experience of general sales preferably gained with a pre-eminent UK Stockbroking House, and must have the drive and ambition to succeed in a competitive environment.

This is an outstanding opportunity for a talented professional to further his/her career with a prime name and the remuneration package will prove particularly attractive to the successful candidate.

PENSION FUND MANAGER

c. £40,000 + Bens

Our client, a leading Accepting House with an enviable reputation in investment management, requires a talented Pension Fund Manager, aged between 28 and 32, with at least six years experience.

This experience must have been gained in a merchant banking environment, and individuals should be able to demonstrate a successful track record. Salary is negotiable and should prove attractive to applicants of the highest calibre.

For a confidential discussion, please contact: Stuart Clifford or Christopher Lawless.

Financial Recruitment Specialists
16-18 New Bridge St, London EC4V 6AU
Telephone 01-583 0073

CORRESPONDENT BANKERS

JOIN TODAY'S BANK OF THE FUTURE

Bankers Trust Company

Bankers Trust are currently strengthening and expanding their correspondent banking division to become the leading force in this sector. They are providing an exceptional career path in order to attract aggressive and enthusiastic correspondent bankers of outstanding quality.

- The ideal candidate should possess:
 - a sound academic background,
 - business development experience in a prime US bank,
 - a minimum of 3-4 years' correspondent banking marketing experience,
 - fluency in a European language, ideally French or German.

The position will involve responsibility for

developing and expanding the Bankers Trust portfolio in various countries, including the formulation of marketing strategy and actual business development. The chosen candidate will be a "well rounded" banker looking for positive promotion prospects.

Salary will not be an inhibiting factor for the right candidate and there is an attractive benefits package including bonus payments.

Interested candidates should contact Sarah Beaumont on 01-629 8070 or send a detailed curriculum vitae, quoting ref. L158, to her at Slade Consulting Group (UK) Limited, Metro House, 58 St. James's Street, London SW1A 1LD. All applications will be treated in strictest confidence.

London • Melbourne • Sydney • Brisbane • Adelaide • Perth • Auckland • Christchurch

SLADE CONSULTING GROUP (UK)

U.K. Merchant Bank

Pension Fund Managers (2)

Our Client is one of the City's leading and established forces in Investment Management, covering the full range of corporate portfolio services and markets. A forthcoming retirement and the consequent re-organisation has given rise to two vacancies for experienced Fund Managers on their Pension Fund side which accounts for a major part of monies managed.

Our Clients are seeking people with a successful track record in the management of UK based funds and who can make a positive contribution to the selection of UK equities. The man or woman appointed will take immediate charge of designated Portfolios in the knowledge that performance above the industry average is the key criterion.

Three years' fund management experience is probably the minimum requirement but our Client has an open

mind as to age and qualifications. However, to fit into the current team, the successful candidates are likely to be graduates with a disciplined approach, a research/analyst background and the ability to communicate effectively with clients.

The remuneration package to be offered will be highly competitive but will obviously depend on age and experience and will certainly include all the usual Merchant-banking benefits.

Please write or telephone in the first instance to Keith Fisher quoting reference 760 at Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, EC4R 1AD, Telephone: 01-248 0355.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

MERGERS AND ACQUISITIONS

To market—but essentially to complete the deals

Our client is a European Bank, admirably placed to capitalise on already proven success. To augment a small (for the moment) Corporate Advisory team, you will be well versed in Mergers and Acquisitions from a practical standpoint at this stage there is no room for theories, however bright. That should not necessarily limit approaches to those already in Merchant Banking—there must be others, in industry or management consultancy, who have seen deals through from outset to successful finalisation. You are likely to be in your thirties (but we are flexible on that point), with a post graduate qualification (an MBA would provoke considerable interest) and able and willing to seek out opportunities of interest to the Bank. To that end a second European language would greatly assist in complementing your maturity, confidence and experience. The appointment will be initially at Senior Manager level, but we would not be disinclined by approaches from those insistent on Director status provided they are looking for genuine career advancement and not merely a graceless title. The salary and benefits package is entirely dependent on the individual, but given our client's commitment to growth it is unlikely you will be disappointed.

To talk about this opportunity or to arrange an exploratory meeting in our City offices, please ring Malcolm Lawson on 01-493 5788 during the working day or 0444 73216 in the evening. Alternatively, send us your full career details.

13/14 Remover Street, London W1R 9EG.
City Search & Selection Ltd.

Executive Director

Bristol c.£18,500

The Exploratory Hands-On Science Centre is an exciting and innovative project dedicated to the introduction of science and technology to a much wider audience, using the techniques of individual exploration and discovery.

An Executive Director is sought to implement a bold expansion programme into new premises, eventually targeting 500,000 visitors a year. Key tasks will include directing operations and co-ordinating marketing and fund raising initiatives.

Candidates will be experienced and mature business executives with the commercial acumen and drive necessary to lead this fascinating concept through to fruition.

Experience must include the development of an effective organisation and administration in a growing business. Personal skills must impress.

Please send full personal and career details (including salary progression), in strict confidence, to John Hollingdale.

Deloitte Haskins + Sells

Bull Wharf, Redcliff Street, Bristol BS99 7TR.

HCH TRADING LIMITED

Members of The Stock Exchange

EQUITY DEALER

We are a new Member Firm who will commence trading on 27th October to provide an execution brokerage service. We require a young dealer with good knowledge of the stock market and the ability to adapt to the new SEAQ system.

Experienced applicants should be between 20 and 30 with a strong personality and be able to work within a small professional unit.

Please apply to: Peter Harrold, HCH Trading Limited, Friendly House, 21-24 Chiswell Street, London EC1Y 4TU, or phone after 6.30 pm: 01-360 8036.

Appointments Advertising

£41 per single column centimetre and £12 per line
 Premium position will be charged \$48 per single column centimetre
 For further information call:
 Louis Hunter 01-248 4864
 Jane Liveridge 01-248 5205
 Daniel Berry 01-248 4782

Appointments Wanted

STOCK EXCHANGE MEMBER
 Would respondents to Box A2264 who replied on 10th, 11th, 12th September please be kind enough to send copies of their replies, as the originals were mis-directed. Thank you. Write Box A2264, Financial Times, 10 Cannon Street, London, EC4P 4BY.

PEOPLES REP. OF CHINA (PRC)
 Marketing manager 30, recently returned after 4 yrs heading multi-million £ trading divisions in Hong Kong for major "Hong" companies for extensive high profile consumer portfolio in PRC, Hong Kong, Pacific Basin. Looking to join UK company planning penetration into this region. Good contacts, fluent Cantonese speaker, some Mandarin. Write Box A2264, Financial Times, 10 Cannon St, London EC4P 4BY.

Jonathan Wren

SYDNEY LONDON HONG KONG

MERCHANT & INVESTMENT BANKING

MARKETING - CORPORATE FINANCE £100,000+ package
US investment bank

Graduate banker, aged 28 to 34 years, who can clearly demonstrate considerable success to date in the marketing of debt and equity instruments, capital market products and M & A with major multinationals. Emphasis on UK and European contacts. Contact Brian Gooch or Jill Backhouse.

BANKING/FINANCE - ACA's £20,000 to £40,000 neg
International merchant bank

Aged mid 30's with substantial banking experience regarding new financial product research, accounting, very strong corporate tax skills and head office management reporting. Contact Brian Gooch or Peter Haynes.

BOND ORIGINATION £30,000 to £40,000
 For prime issuing house. Experienced capital market negotiator with experience in marketing to UK corporates - mid to late 20's, degree or professionally qualified. Contact Bryan Sales.

EURONOTES/ECP £20,000 to £50,000
 For major name, positions cover origination, documentation/execution and placement. Current track record in one of these areas essential. Contact Bryan Sales.

SNR INVESTMENT ANALYST - UK to £40,000
 For major British merchant bank, Investment Department and for UK stockbrokers. Experienced in at least 2 specific sectors. Contact Mark Forrester or Karyn Rutherford.

INVESTMENT ANALYST - EUROPE to £30,000
 For major UK investment bank. At least 1 years experience in research in one of the major European stock markets. Contact Mark Forrester or Karyn Rutherford.

Jonathan Wren

Recruitment Consultants
 No. 1 New Street, London EC2M 4TP. Tel: 01-623 1266

Dealers

We require additional securities Dealers with at least two years' UK market experience.
 Ideally applicants should be under 25 years of age and a particular knowledge of either Gilts, Traded Options or Unit Trust dealing would be an advantage.
 Salary is negotiable, with a benefit package that includes mortgage subsidy, non-contributory pension scheme, BUPA and free life assurance. Prospects are excellent.
 Please write enclosing full curriculum vitae to:
 Gareth Hughes, Assistant Manager - Personnel,
 Kleinwort Grieveson and Co, 20 Fenchurch Street, London EC3P 3DB.

Kleinwort Grieveson and Co

Excellent Career Move in Eurobond Settlements

MINIMUM OF THREE YEARS' EXPERIENCE

Our client, a successful and dynamic Japanese Securities House, is seeking to appoint a person with managerial qualities to lead an expanding Bond Settlements section.
 Applications are invited from motivated and able candidates aged 25-30, with two years' experience in Eurobond Settlements.
 A highly competitive salary and benefits package is offered.

Please write in confidence to:

David Bennett
MARLBOROUGH EMPLOYMENT CONSULTANCY
 35/36 Great Marlborough Street
 London W1V 1HA
 or telephone: 01-434 4028

Marlborough EMPLOYMENT CONSULTANCY

BANQUE INDOSUEZ

Institutional Sales Executives

Seeking long term career growth

Banque Indosuez is a major international bank with its Head Office in Paris, a long-established branch in London and a global network of branches, subsidiaries and associates.
 The Bank is pursuing the co-ordinated development of its investment, capital markets and money markets business, within an overall 5 year strategic plan. The London branch is a fundamental part of these developments.
 To continue the expansion of the London Office's investment business, we wish to recruit institutional sales executives with two years previous experience. Proficiency in French or another European language is desirable.
 The Bank presently acts in a broker/agent role and the task of successful candidates will be to develop business in the U.K. and European markets. There is a potential to develop into other markets in the future.
 We are committed to providing our staff with career development opportunities and we are able to offer training, in particular through our Training Centre based in Surrey. We wish to meet candidates who have a similar interest in long-term career commitment, in the environment of a stable yet progressive organisation.
 Our salary and benefits package is designed to reward according to individual performance.
 If you share our objectives please contact David Grove, consultant to the Bank, by telephone on 01 374 8838, or in writing, enclosing an up-to-date curriculum vitae, to: March Consulting Group, 12 Street Street, Windsor SL4 1BG.

MARCH CONSULTING GROUP

SPEAK WELL
 If so and you are determined, well educated and can start immediately in our London NW2 office, then ring: Patrick Swenson on 01-439 9322 to earn £400/£800 per week and aged 23-35.

REDUNDANT SALES Executives Contact Michael Green on 01-855 8484.

US Fund Manager

Equities c.£25,000 + Benefits

A progressive and well established British mutual life company requires a US Equity Fund Manager. Our client specialises in managing pension funds, unit linked funds and unit trusts. Total funds under management are some £2.8 billion.
 The US Equity Fund Manager will be responsible for all aspects of the management of funds. Candidates should either be presently managing similar funds or have at least three years' experience of researching the US equity market, possibly with some fund management responsibility. Respondents, aged between 26 and 36 and preferably educated to degree standard, should be used to working in a highly professional institutional environment, be out-going and mature.
 Remuneration includes a car, subsidised mortgage, non-contributory pension scheme and other benefits. Please contact Timothy R. Wilkes at the Securities Division, Michael Page City, 39-41 Parker Street, London WC2B 5LH, or telephone him on 01-404 5751.

Michael Page City
 International Recruitment Consultants - London Brussels New York Paris Sydney
 A member of Addison Consultancy Group PLC

PRODUCT MANAGER

Offshore Funds. c. £20,000 + Car

An exceptional opportunity exists for a Product Manager to assist in the further development of our range of offshore funds and allied services, working in close co-operation with our associated companies in Europe.
 A major responsibility will be to provide a support service for our sales teams, equipping them to take full advantage of the current, fast-changing financial climate.
 This challenging appointment calls for a top calibre individual in the 30-40 age range whose background should include at least 3 years involvement with offshore funds. Familiarity with direct investment, (e.g. via a stockbroker) would be an additional asset, as would fluency in a European language.
 In return we can offer excellent career development prospects and a package which includes non-contributory pension, free life assurance, BUPA, and profit share scheme.
 Interested? Then contact Pat Copeland at Hill Samuel Investment Services Limited, NLA Tower, 12-16 Addiscombe Road, Croydon CR9 2DF. Tel: 01 686 4355.

HILL SAMUEL INVESTMENT SERVICES

FINANCE/ACCOUNTING EXECUTIVE

A prestigious Bermuda-based reinsurance company is seeking an executive to manage the accounting and financial requirements of the group. The position would be suitable for an individual with at least five years' previous experience in financial recording/reporting, treasury operations, investment portfolio management, budget development and strategic planning.
 Only serious professionals need apply. Candidates will be considered with CA or CPA qualifications and should also possess leadership skills, strong inter-personal and written communications abilities and hands on EDP experience. Past-qualification experience in an insurance/reinsurance environment would be a plus.
 This highly visible position will receive a salary commensurate with experience and a comprehensive benefits package.
 For confidential consideration send detailed resume to:
 P.O. Box HM 2014
 Hamilton HM HX
 Bermuda

CHIEF EXECUTIVES, SENIOR PARTNERS TO BE.

Business, people and prospects change. Are you managing the changes in your own situation effectively? We help top managers and professionals to plan, progress and prosper. Talk to us and develop for yourself.

GHN
 Leaders in self-management

Call Peter Gardiner-Hill on 01-493 5239. Or write to 16 Eleanor Square, London W1R 9AJ.

Board Level Negotiation

Negotiating a concept at Board level is a complex and demanding role. Only people with a high degree of motivation, staying power and professionalism succeed in it consistently.
 Exfincos offer a service which is original in concept and has already been taken up successfully by companies in forty-five industries during the last year. Its emphasis on this success and maintain our expansion, three New Business Managers are required with at least the abilities described. Our services also indicate a preference for experience in selling a financial concept.
 For the best we pay very well and provide the appropriate benefits. Opportunities to grow in management with this young and dynamic company are real, once ability is demonstrated.
 Applications, enclosing a detailed CV, will be treated in the strictest confidence, and should be addressed to: Mr Dominic Suddaby, Director, The Export Finance Company Limited, Exfincos House, Sanford Street, Swindon, Wiltshire, SN1 1QQ.

THE EXPORT FINANCE COMPANY LIMITED
EXFINCO

Share Registration Director (Designate)

City c.£17,500 + car

Fenchurch Registrars Limited manages the share and loan stock registers of a number of substantial clients using a modern based computer system. The company is wholly owned by Spicer and Pegler, Chartered Accountants.
 Following a period of significant growth, we are seeking to appoint an additional senior registrar who will manage the registration services to a group of clients and be responsible for all aspects of communication with those clients.
 Candidates for this new appointment will have several years experience with responsibility for a substantial company's share register or with professional registrars and are likely to be qualified as Chartered Secretaries.
 In the medium term, prospects for increasing the scope and responsibility of our senior registrars are excellent. Additional appointments to the Board of this rapidly developing part of the expanding total business of Spicer and Pegler will be made on the basis of performance. The remuneration and benefits package will be negotiable.
 Please send adequate details, in strict confidence, with day time telephone number to Peter Williamson, quoting reference LM26 at Spicer and Pegler Associates, Executive Selection, Fritary Court, 65 Canchurch Friars, London EC3N 2NP or telephone 01-480 6862 for a confidential Career Summary Form.

Spicer and Pegler Associates
 Management Services

Area Services Managers

Newly-created management accounting roles with tremendous scope for development

With record performance and growth Sainsbury's continues to lead the food retailing market in the UK. For optimum business efficiency, our 270+ stores are divided into 5 separate area operations which report to Head Office at Board level.
 To help each area operate even more effectively, we have decided to appoint Area Services Managers who will provide a comprehensive financial management and administration service to the Area Director with particular emphasis on individual branch profitability and the cost-efficiency of the Area Office itself.
 This will involve you in managing the Accounting Administration, Productivity and Engineering sections carrying out both routine reporting and ad hoc investigations on stock results, productivity, labour, engineering and maintenance costs and net profit.
 Preferably a qualified Accountant, you must have strong management, organisation and systems skills gained in a large, preferably multi-site, organisation. You should combine commercial awareness with a flexible, analytical approach and the commitment and determination to make the most of the opportunities the role provides. Exceptional communication and inter-personal skills are vital.
 In each case, a salary in the region of £18,500 is offered supported by a comprehensive range of benefits including car, BUPA, pension scheme and, after a qualifying period, profit sharing, share option and discount schemes. Assistance will be given with relocation expenses where appropriate. The vacancies are based on offices in Coventry, Romford and Woking.
 If you feel you have the right combination of expertise and personality, please write or telephone for an application form to Carolyn Grey, Recruitment Manager, J Sainsbury plc, Wakefield House, Stamford Street, London SE1 9LL. Tel 01-921 7518.

SAINSBURY'S

ORBITAL FINANCIAL SERVICES PLC
 As a rapidly expanding Public Limited Company, we are currently looking to recruit **SUCCESSFUL NEW BUSINESS EXECUTIVES** who are experienced in the Corporate Lease and Hire Purchase Sector, possibly having been instrumental in arranging "Sales-Aid" vendor programmes.
 An excellent career path is guaranteed for the right candidate including future equity participation. A substantial initial salary is offered; bonus and BUPA are also included in the remuneration package.
 For an application form, please telephone 04427 73434, or send your CV to:
 The Managing Director, Orbital Financial Services PLC,
 Orbital House, 111 High St, Berkhamstead, Herts HP4 2DS

Corporate Finance Specialist



City

Corporate Advisory Partnership - as you will see opposite today's Leader page - is a new, totally independent organisation formed to fill an evident market niche: the provision of high quality, objective corporate finance advice entirely free from conflicts of interest. The emphasis will be on corporate planning and merger and acquisition work for large and medium sized clients.

The company is dedicated to the very highest standards of integrity and professionalism. Now, with an increasing workload and the backing of shareholders in North America and Australia as well as the UK, it wishes to augment its small specialist team by appointing a Professional Associate with the potential to earn a directorship and a significant equity stake.

You must have exceptional technical skills and substantial experience in UK domestic corporate finance work plus the drive and ambition to contribute to (and profit from) the development of a new enterprise. You will almost certainly be professionally qualified and/or a business graduate in your late 20s or early 30s, currently working in merchant banking or a major professional firm.

A generous remuneration package is negotiable, probably in the range £50-70k but conceivably more for an exceptional candidate. Please apply in the first instance, and in strictest confidence quoting reference 245/8, to T. C. Walker at Charles Barker MSI, 30 Farringdon Street, London EC4A 4EA. Tel: 01-634 1143.

CHARLES BARKER
SELECTION · SEARCH · ADVERTISING

Company law partner

City firm



This is a quite exceptional opportunity.

Candidates must have a proven track record, at senior level, in the City, dealing with all aspects of listed company work.

Replies, with full CV's, which will be treated in complete confidence by ourselves and our client, to whom all applications will be forwarded unless a covering letter instructs otherwise, to Gregory T M Hinds, quoting Ref. H574.

Coopers & Lybrand
Executive Selection

Coopers & Lybrand
Executive Selection Limited

Shelley House, 3 Noble Street
London EC2V 7DQ
01-606 1975

Move into Fund Management

This is an opportunity for a young professional with a minimum of two years' experience in the analysis of fixed income securities to move into Fund Management. The Company is a well-respected specialist Investment Management firm and is part of a global network with offices in all the key financial markets of the world.

Working in the London Investment Department, you will enjoy the advantages of excellent in-house training which will lead to early responsibility for the management of your own portfolios. You will be working with the Fund Manager who runs five funds totalling over \$50 million including Sterling, US Dollars and Yen Fixed Interest Securities.

The Company is recognised for its superior products and services, for its innovative computerised technology and fine research capabilities. As a result of its standing in the market place, it is able to attract professionals and clients of the highest calibre.

You are likely to be a graduate in your mid 20s who is seeking rapid career development in Fund Management within a stimulating environment. The compensation package offered is highly attractive.

To apply, please write with CV to John Sears, Cavendish Court, 11/15 Wigmore Street, London W1H 9LB or telephone 01-629 3532.

John Sears

INVESTMENT BANKING

A chance to join a fast growing investment bank in a key development role

SETTLEMENTS MANAGER
to £30,000

Our client has an ambitious growth programme, which will double its size over the next two years. The role of Settlements Manager will strengthen the support services in multi-currency equity, currency and bond trading areas, by providing a senior manager to co-ordinate settlements operations and reporting. This person must have the ability and flexibility to develop the department in line with corporate objectives and the trading departments' growth. He/she will play a key role in the overall structure of the bank's operations area and will need to liaise closely with the New York office.

EQUITY SETTLEMENTS ASSISTANT
£14,000

An opportunity exists for a bright ambitious person with experience in Equity Settlements and other types of financial instruments. This represents an opportunity to move up the career and salary scale rapidly in a fast growing organisation.

Interested candidates should contact Jonathan Holmes on 01-606 1706 (lines open until 7.00 pm on Wednesday 1st October) or write enclosing a detailed Curriculum Vitae to the address below. All applications treated in strictest confidence.

Anderson, Squires Ltd
Bank Recruitment Specialists,
127 Cheapside, London EC2V 6BN

Anderson, Squires

Banking and Leasing Executive

Central London

£18-22,000 + mortgage etc

This is an important position within the headquarters of one of the UK's most prestigious financial groups. It is a developing role in a changing environment with excellent prospects.

Working closely with the central banking and leasing manager you will be involved in all aspects of leasing including negotiations with lessors, advising on lease/purchase decisions, management reporting and the financial and accounting aspects of legal agreements. Additional responsibility for providing a full accounting service for the group's leasing subsidiary could also be included for those applicants with the

appropriate experience and qualification.

Projects on the banking side will include reviewing the group's banking arrangements and investigating and discussing with major finance houses the provision of new services to support the group's operations and finance new products. Preferably aged under 35, applicants should have leasing and/or banking experience. A financial or accounting qualification would be an advantage.

Please write with full career details or telephone David Tod BSc FCA on 01-405 3489 quoting reference D/488/RF.

Lloyd Management

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

ACCOUNTANCY APPOINTMENTS

appear

EVERY THURSDAY

GENERAL APPOINTMENTS APPEAR EVERY WEDNESDAY

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
LONDON · FRANKFURT · NEW YORK

CJA

RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3578
Telex No. 887374 Fax No. 01-256 8501

CJRA

CORPORATE FINANCE - EURO-EQUITY PRODUCT SPECIALIST

NEGOTIABLE SALARY + BONUS + BENEFITS

THE LONDON INVESTMENT BANKING ARM OF A MAJOR EUROPEAN BANK

We invite applications from seasoned Corporate Finance professionals who must have spent at least four years engaged in Corporate Finance with strong equity product orientation with either a UK or Continental Merchant Bank or a US Investment Bank with a proven record in euro-equity distribution. Securities sales experience combined with fluency in one or more European languages will be a definite advantage. The successful candidate, who will work closely with Corporate Finance Department Account Managers in all phases of marketing and execution of euro-equity products, will assume immediate responsibility for taking an effective and leading role in the development, pricing and presentation of euro-equity product ideas to prospective issuers, as well as playing a constructive advisory role in the execution of mandates using understanding of appropriate procedural, legal and mechanical aspects of euro-equity offerings. Initial salary negotiable + performance related bonus, company car + full range of banking benefits. Applications in strict confidence, under reference CF18301/FT, to the Managing Director.

CAMPBELL-JONSTON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH.

BRITISH FILM INSTITUTE

Deputy Director

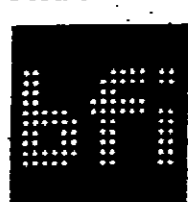
Scale £26,099 - £29,567

The Institute exists to encourage the development of the arts of film and television. It embraces the National Film Theatre, the National Film Archive and - currently under construction - the Museum of the Moving Image. Other activities include production, distribution and exhibition, preservation, education and grant-aiding. There are over 400 staff and the operating budget is about £14 million p.a.

The Deputy Director's responsibilities span all the central resource and administrative functions including finance, funding and development, personnel and the general management of the Institute. The postholder also deputises for and gives substantial support to the Director in the formulation of the cultural policies of the Institute.

This is a broad based post operating in a complex, changing environment. Applicants should therefore possess a commensurate range of administrative skills and experience in either the public or private sector.

Further details and application form from



Director, British Film Institute,
127 Charing Cross Road,
London WC2H 0EA. Tel: 01-437 4355.
CLOSING DATE 21st October 1986.
We are an equal opportunities employer.

Fund Manager

U.K. Equities

Our client is a major London-based insurance group with a well-established and successful unit trust business. It is also marketing a growing range of related investment and financial services to personal and institutional clients.

To meet the rapid expansion of funds under management our client seeks to strengthen its investment team by appointing a person to manage selected UK equity portfolios. The successful candidate will be a graduate, aged about 25, with at least two years research and management experience in a similar organisation.

The remuneration package will be a competitive one and will include a car and a subsidised mortgage arrangement.

Please send full cv - in confidence - stating current salary to D. Austin ref. B 7005.

HAY-MSL Selection and Advertising Limited,
52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australasia and Asia Pacific.

HAY-MSL

MANAGEMENT SELECTION

Top Executives

earning over £25,000 a year

Can you afford to waste over £2,000 a month in delay? Minster Executive specialises in solving the career problems of top executives. The Minster programme, tailored to your individual needs and managed by two or more partners, is your most effective route to those better offers, 75% of which are never advertised.

Our clients have an impressive record of success; many blue chip companies retain our services in the redeployment of their top people.

Telephone or write for a preliminary discussion without obligation - or cost.

MINSTER EXECUTIVE LTD
28 Bolton Street, London W1Y 8HB. Tel: 01-493 1309/1085



GOVERNMENT OF ONTARIO

COMMERCIAL COUNSELLOR

£14,000 +

The challenge is to develop new business for Ontario. The job is to promote industrial growth through the export of Ontario products to the U.K.

The successful applicant will have a minimum of five years experience in responsible marketing positions in U.K. industry or commerce in the general consumer products area. A background of business experience in Canada or with a Canadian business entity in U.K. or Europe is preferred.

To apply - please send written resume, by October 10th, 1986, including an outline of educational background and work experience in complete confidence to:

Director - Business Development
Government of Ontario
Ontario House, 13 Charles II Street,
London SW1Y 4QS

CAPITAL OPPORTUNITIES FOR YOUNG TRADERS AND EQUITY ANALYSTS

Our clients, a leading securities and investment house, are seeking to expand their equities sales team by the addition of two young traders with not less than two years' experience in European, US or Japanese institutional equity sales.

We further seek young analysts to develop innovative in-house support systems for the sale of equities, gilts and bonds.

Please write enclosing full curriculum vitae to:-

Box A0284, Financial Times
10 Cannon Street, London EC4A 4BY

Personnel Manager

City **£25,000 negotiable**

Our Client, a leading member of The Stock Exchange, has created a new position of Personnel Manager. This reflects both the workload resulting from expansion and the increasing need for the efficient management of human resources in a more competitive environment.

The successful candidate will establish the role first by absorbing staff management duties carried out by the administration department and second by building on new interests. These will include manpower development, management training, extending the scope of internal and external general training courses, management performance assessment formulae, staff counselling and manpower planning. A business-like approach with the ultimate objective of promoting the profitable development of the company is expected.

Candidates should have 8 to 10 years' post-graduate personnel experience with several years at management level, and, some background with a stockbroker or jobber would be a great advantage. Applicants must be able to show a good (and practical) all-round knowledge of recruitment, training, planning, the legal aspects of employment, and salary and pension administration.

Prospects will depend entirely on the Personnel Manager's efforts and contribution, but success could lead to a much wider general management career.

A competitive package is negotiable but remuneration will be designed to secure the best candidate. Suitably qualified men and women should forward a full C.V. in complete confidence, quoting reference LM53, to Jerry Fuller, Spicer and Pegler Associates, Executive Selection, Priory Court, 65 Crutched Friars, London EC3N 2NE



Spicer and Pegler Associates
Management Services

City Lawyers

with financial market skills

To £25,000 plus bonus

MINDS OVER MONEY®

Shearson Lehman Brothers is one of the leading integrated investment houses operating internationally. With over 1,000 people in London, teaming up with our offices in New York and Tokyo, Shearson Lehman Brothers offers a comprehensive array of financial services in all major areas of investment banking, capital markets and trading activities.

We now seek two highly professional business-orientated young lawyers with up to 2/3 years post qualification experience gained in a City firm to augment our small legal team based in the City.

The successful applicants will be fully involved in regulatory and transactional matters affecting our Group's U.K. and European businesses, liaising with senior management and outside legal counsel where necessary.

This is an exciting time in the growth of a highly successful enterprise. If you have the ability, personality and desire to make a major contribution, a move to Shearson Lehman Brothers represents a substantial career opportunity.

Please send a resume in strict confidence to Loreta Smith, Personnel Manager, Shearson Lehman Brothers Limited, Winchester House, 100 Old Broad Street, London EC2M 5NS or telephone her for a confidential discussion on 01-888 8800.

SHEARSON LEHMAN BROTHERS

An American Express company



International Banking

SPOT FX DEALER **£25,000**

We are instructed by a European Bank, of substantial standing to introduce a Spot Dealer to be responsible for trading a major currency, within an existing successful team. Candidates should have a good track record gained within an active trading bank. Remuneration is highly negotiable according to previous experience.

ASST. MGR FX SETTLEMENTS **TO £20,000**

An expanding International Bank with an active Foreign Exchange area currently requires an enthusiastic banker to manage the support function. Candidates should have extensive settlements experience at supervisory level combined with good interpersonal skills and the ability to organise and motivate others.

SENIOR CREDIT ANALYST **TO £17,500**

An expanding International Bank currently seeks to augment its Credit Department with an analyst, probably at Assistant Manager level, in a key role supporting the U.K. corporate marketing effort. Excellent scope exists within this progressive professional organisation for career development within credit management or alternatively to an Account Officer role.

MARKETING-TRADE FINANCE **£25,000**

We are retained by a progressive Merchant Bank, committed to development of its U.K. corporate base and successful penetration of the market necessitates the introduction of a further executive, to be involved in business development in addition to some administrative responsibilities.

01 628 4501

Gordon Brown

CHARGED SECURITIES CLERK

Hill Samuel & Co. Limited, one of the City's leading Merchant Banks, is seeking to appoint a Charged Securities Clerk to join its busy and expanding Retail Banking Branch in Birmingham.

Candidates should be aged between 24 and 30, qualified or currently studying for AIB, with a minimum of 6 months experience as a Charged Securities Clerk. The ability to get on with customers is particularly important.

In addition to a competitive salary, we offer excellent fringe benefits including subsidised house purchase and loan schemes, non-contributory pension, free life assurance and BUPA.

Please apply in writing with a full curriculum vitae to:

The Manager,
Hill Samuel & Co. Limited,
71 New St. Birmingham B2 4DU

HILL SAMUEL & CO LIMITED

Fund Management

Develop your career in
Multi-Currency Asset/Eurobond fund management
in a high growth international banking environment

This position will appeal to candidates who have gained a minimum of three years' experience in Eurobond fund management and are now ready to take responsibility for the independent management of a number of multi-currency Eurobond portfolios as a member of the Company's investment management team.

The size and quality of the Company together with the rapid growth record of its funds under management and client list provide the ideal environment in which to increase your expertise and level of

responsibility. You are likely to be aged 23-30, educated in a business discipline and will possess a high level of analytical ability and communication skill.

An attractive compensation package is offered.

To apply please write in complete confidence to the Company's adviser on this appointment: John Sears, Cavendish Court, 11/15 Wigmore Street, London W1H 9LB, or telephone 01-629 3532.

John Sears

APPOINTMENTS ADVERTISING

£41 per single column centimetre and £12 per line
Premium positions will be charged £48 per single column centimetre

For further information, call:
Louise Hunter on 01-248 4864
Jane Liveridge on 01-248 5205
Daniel Berry on 01-248 4782

Senior Manager

COMMERCIAL PROPERTY DEVELOPMENT FINANCE

A new team in a major international bank

The London office of one of the world's largest and most profitable banking groups is about to embark on an exciting new business venture—the establishment of a commercial property development finance function which will put an emphasis on off balance sheet lending to major property development companies in the UK.

The Bank is seeking a person with a number of years' successful lending experience in this area to launch and develop this activity. The ideal candidate is likely to be in their mid to late thirties, have a commercial banking background and a technical appreciation of the property

development and construction industries, so that you can reliably assess the merits of property development loan applications.

In addition to the commercial and technical skills required you will possess the leadership ability to manage a professional support team.

The compensation package offered is very attractive and reflects the Bank's commitment to appoint an experienced specialist in this field.

To apply, please write in complete confidence to: John Sears, Cavendish Court, 11/15 Wigmore Street, London W1H 9LB or telephone 01-629 3532.

John Sears

FINANCIAL TIMES EUROPEAN SURVEYS 1986

If your business interests concern Europe, then you should be aware of the following comprehensive Surveys which the Financial Times is proposing to publish.

- | | |
|----------|--|
| October | FRENCH BANKING
NETHERLANDS
BRUSSELS
ITALIAN ENGINEERING
THE ARCTIC PROVINCES OF THE NORDIC COUNTRIES
ROMANIA
WEST GERMANY
SPANISH REGIONS
GREECE |
| November | ITALIAN BANKING, FINANCE AND INVESTMENT
STOCKHOLM
TURKISH BANKING AND INVESTMENT
EEC
LUXEMBOURG
DENMARK
PORTUGUESE EXPORTS AND INDUSTRY |
| December | SPAIN
SWISS BANKING
ITALIAN TOURISM
YUGOSLAVIAN TRADE AND INDUSTRY |

For further information, please contact your usual Financial Times' representative or Bob Leach, Bracken House, 10 Cannon Street, London EC4P 4BY. Telephone: 01-248 8000. Telex: 885033

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FLETCHER JONES LTD

Search & Selection

CITY ASSIGNMENTS

GENERAL INSTITUTIONAL SALES

Major International Securities House. Age 25-40. Must have current established contacts with UK institutions. Salary plus bonus £40-100,000 plus benefits and motor vehicle.

UK EQUITY ANALYSTS

Required for leading Global Securities House, in following sectors: Retail, Financial, Electronics, Engineering, Pharmaceutical. Salary plus bonus £40-60,000 plus benefits and motor vehicle.

JAPANESE PORTFOLIO MANAGER

For leading UK institution to join established team. Age 25-35. Salary plus bonus circa £25,000 plus benefits.

SCOTLAND

GILTS/FIXED INTEREST PORTFOLIO MANAGER

For progressive Scottish institution. Age 28-40. Salary £20-24,000 plus benefits.

FOREIGN EXCHANGE DEALER

For Investment/Merchant Bank. Age 25-35. Salary £15-18,000 plus benefits.

Please telephone, in confidence, or write enclosing a brief curriculum vitae to:
Head Office: Richard A. Fletcher or Susan Gibb, Fletcher Jones Ltd, Search & Selection, 9 South Charlotte St, Edinburgh EH2 4AB. Tel: 01-226 8709 or London Office: John Osborne or Richard Baker, Fletcher Jones Ltd, Search & Selection, 4a Wilton St, Knightsbridge, London SW1X 9PL. Tel: 01-246 6377

APPOINTMENTS IN BANKING

SENIOR UK / EUROPEAN MARKETING MANAGER

30s/42 max
Neg to £40,000 p.a.
International bank, rapidly expanding, seeks senior U.K./European Marketing Manager with proven track record of successful marketing, principally commercial banking products, to UK and European corporates.

SENIOR SYNDICATION MANAGER

30s/early 40s
Neg £30/35,000 p.a.
Expanding international bank seeks candidate with lead management experience to handle large syndications. Preference will be given to one with an established name in this market.

CORPORATE TREASURER

30/40
c. £30,000 p.a.
A qualified accountant is sought by large UK banking group to take responsibility for the bank's treasury operation.

Please telephone Elizabeth Hayford on 377 5948 or write to

LJC BANKING

146 Bishopsgate, London EC2M 4JX. 01-377 5040

AT A CAREER CROSSROADS

Hill Samuel Investment Services Ltd. require Executives aged 30 to 50, with a background in Industry, Commerce or the Professions, to be trained to offer a wide range of Financial Services to Businessmen, Professional Intermediaries and Individuals.

Send curriculum vitae to:

David Hall
HILL SAMUEL INVESTMENT SERVICES LIMITED
1 Maddox Street, London W1R 9WA
or telephone 01-424 4583

THINKING OF GOING TO BUSINESS SCHOOL?

LEARN MORE BY PHONING

The Business Graduates Association

FOR FREE INVITATION TO RECEPTION

22nd OCTOBER

01-637 7611

International Appointments

UNITED ARAB EMIRATES

A reputable Arab institution engaged in the field of finance invites Arab applicants for the post of "Chief Accountant" directly responsible to the Director of Finance.

Qualifications and Experience:

Candidate should have an ACCA/ACA and a university qualification in Accountancy/Business Administration, with banking experience or two years' experience with an international audit firm.

Supervision:

Supervising all staff and sections of the Finance Department.

Duties:

Supervising and planning finance department duties, providing suggestions (financial and administrative) for improvements in line with the institution's progress.

Salary:

Dependent upon qualifications and experience.

Other benefits:

Accommodation, furniture, air tickets for annual leave holiday, medical and life insurance.

All applications with concise C.V. should be mailed to:

Finance Director,
P.O. Box 136
Abu Dhabi
United Arab Emirates

INTERNATIONAL BANKING

Our current portfolio contains a number of career opportunities within the field of **MARKETING** and **CREDIT ANALYSIS**, covering a wide range in terms of specific function, level of seniority, nature of bank, etc.

CORPORATE MARKETING £15,000-£25,000

The recurring requirement is for bankers (25/35) who have progressed through a decent credit training and can already demonstrate successful experience of marketing a range of "products" to U.K./European companies.

Also in demand are people with exposure to more specialist areas, e.g. Financial Institutions, Property, Transportation, Latin America.

CREDIT ANALYSIS £14,000-£20,000

On behalf of several merchant/international banks, we seek young analysts with a good degree followed by sound, prof. formal, credit training and experience. Some appointments could well lead on to marketing whereas others will be of appeal to those whose interests and aptitudes lie in credit management.

Tel: John Chiverton, Ana Costello or Mark Curcher

JOHN CHIVERTON ASSOCIATES LTD.

86, Cannon Street
LONDON E.C.4
01-623 3661

FOREIGN EXCHANGE BROKERS

Applications are invited from experienced brokers for a limited number of vacancies with a newly established firm of brokers in specialist wholesale money markets.

Salary commensurate with experience.

Write in confidence to:

THE MANAGING DIRECTOR
EDMONSTON-LOW & COMPANY S. A.
231 VAL DES BONS MALADES
L-2121 Luxembourg

Battelle INTERNATIONAL CONSULTANTS

to expand and develop its activities in the fields of traditional and advanced materials, electronics, investment goods and manufacturing, with emphasis on strategic planning (i.e. diversification and feasibility studies, industrial marketing, technology assessment).

Successful candidates will be in charge of promoting and carrying out techno-economic studies and should have the following qualifications:

- University degree in a technical discipline; MBA or similar training would be an asset;
- Several years' experience in international consulting;
- Fluent English and another European language (preferably French or German).

Candidates with strong personal drive and ability to work both independently and within a multi-disciplinary team, should send applications, including curriculum vitae, photograph and salary requirements, to the Personnel Manager, Battelle, 7 route de Drize, CH-1227 Carouge/Geneva, Switzerland.

Wir sind eine internationale tätige Bank mit Schweizer Vermögenverwaltung im Zentrum von Zürich.

Einem ausgebildeten

USA-Finanzanalysten

mit mehrjähriger Erfahrung und idealerweise längerem Aufenthalt im Analysegebiet USA/Canada bieten wir eine in jeder Hinsicht sehr anspruchsvolle und auskömmliche Kaderstelle in unserem Finanzdienstteam.

Das Aufgabengebiet umfasst die Makro- und Mikro-Analyse und das selbständige Erarbeiten von Anlageideen für die Gesamtbank. Diese Tätigkeit kann auch die im Rahmen der Anlagepolitik der Bank selbständige Verwaltung von Portfolios beinhalten. Ebenso sind publizistische Aufgaben, die Mittel- und langfristigen Risikoprüfungen und ähnliche finanzbezogene Aufgaben zu beinhalten.

Wenn Sie über ein breit abgestütztes Fachwissen und sehr gute Sprachkenntnisse verfügen und wenn Sie diese Tätigkeitsfelder annehmen wollen, dann richten Sie bitte Ihre Bewerbung mit den üblichen Unterlagen an Herrn M. Kleber, Tel. 01-232 55 65. Wir behandeln Ihre Bewerbung mit absoluter Diskretion.

IBB BANK IN U.S.A.

Financial Times Conferences

THE FT CITY FINANCIAL SERIES

London — October 23 and 24, 1986

The Financial Times Conference Organisation is arranging four special seminars to coincide with the International Financial Services and Technology '86 exhibition at the Barbican. Using Technology for Profit and Marketing for Superiority are the themes for the first day and the Prospects for Building Societies and Security and Prevention of Fraud form the agenda for the second. The series can be taken as a whole or a choice made from among the various parts. There has been substantial interest in this special series as the Building Societies morning is already heavily subscribed. Clive Blatchford, formerly of Chase Manhattan and now of STC/ICL completes the panel of the security seminar.

EUROPEAN BUSINESS FORUM— ITALY AND THE INTERNATIONAL ECONOMY

Rome — November 10 and 11, 1986

Possibly the most distinguished panel of speakers the FT has ever assembled comes together in Rome on November 10 and 11 to participate in this important forum. Italy, European political, economic and business questions and agenda. Mr Walter Mondale, Dr Giovanni Agnelli, Ing Carlo De Benedetti, Mr C. J. van der King, Professor Dr Ralpa Dabrendorf and Dottressa Maria Balzarro are among the contributors. The Rt Hon. Denis Healey, MP, and Dr Guido Carli will chair this topical two-day meeting which is co-sponsored by L'Espresso and La Repubblica.

WORLD BANKING

London — December 9, 10 and 11, 1986

This year's conference in this long-running and successful series has an investment banking day chaired and opened by Mr Stanislas Yaskynych and a commercial banking day with Mr John Smith, MP, Opposition Trade Spokesman, among the speakers. A third day devoted to the management of change in financial institutions is being prepared in conjunction with the consultants Booz Allen, who have contributed a number of thoughtful papers to FT financial conferences. These bankers who have been successful in handling change in their institutions will also contribute. Delegates can attend for all three days or make a selection if they prefer.

All enquiries should be addressed to:

The Financial Times

Conference Organisation

Minster House, Arthur Street

London EC4R 9AX

Tel: 01-621 1355 (24-hour answering service)

Telex: 27347 FTCONF G

Cables: FINCONF LONDON

Fax: 01-623 8814

Travel

Company Notices

GO FOR IT!

AMERICAN VACATIONS LEADING THE WAY ACROSS THE ATLANTIC!

SEVEN DAYS	TWO WEEKS	THREE WEEKS	FOUR WEEKS
Amsterdam 299.00	598.00	897.00	1196.00
Barcelona 299.00	598.00	897.00	1196.00
Berlin 299.00	598.00	897.00	1196.00
Bombay 399.00	798.00	1197.00	1596.00
Brussels 299.00	598.00	897.00	1196.00
Calcutta 399.00	798.00	1197.00	1596.00
Chennai 399.00	798.00	1197.00	1596.00
Delhi 399.00	798.00	1197.00	1596.00
Frankfurt 299.00	598.00	897.00	1196.00
Geneva 299.00	598.00	897.00	1196.00
Hong Kong 399.00	798.00	1197.00	1596.00
London 299.00	598.00	897.00	1196.00
Madras 399.00	798.00	1197.00	1596.00
Mumbai 399.00	798.00	1197.00	1596.00
Paris 299.00	598.00	897.00	1196.00
Rome 299.00	598.00	897.00	1196.00
Singapore 399.00	798.00	1197.00	1596.00
Tokyo 399.00	798.00	1197.00	1596.00
Zurich 299.00	598.00	897.00	1196.00

TOP VALUE HOTEL VOUCHERS FROM \$35.00 (up to four persons)

TEL: 01-637 7833

GN GREAT NORDIC LTD AND GN GREAT NORDIC HOLDING LTD

HALF-YEAR STATEMENT 1986

The GN Great Nordic Group's net profit for the first half of 1986 is 10.5 million SEK, compared with 10.2 million SEK for the first half of 1985. The result is in line with the Group's general policy to increase its net profit margin by 1% per cent per annum. The Group's net profit margin for the first half of 1986 is 19.1% compared with 18.8% for the first half of 1985. The Group's net profit margin for the first half of 1986 is 19.1% compared with 18.8% for the first half of 1985.

GADEK (MALAYSIA) BERHAD

(Incorporated in Malaysia)

CHANGE OF SHARE REGISTRARS

This is to advise that with immediate effect the following has been appointed Share Registrars for Gadek (Malaysia) Berhad.

SEK KHEIDMAT SDN. BHD.
12th Floor, Wisma SPK
Jalan Sultan Ismail
50250 Kuala Lumpur
Telephone No: 2481344

Kindly direct all enquiries, transfer documents and correspondence relating to share registration matters to the above.

AHMAD SHAHAB HJ. DIN
RIDWAN B. MUSTAFFA
Secretaries
1st October, 1986

TARGET TRUST MANAGERS LIMITED

HERBY ANNOUNCE THAT:

Following the adoption of the scheme of arrangement of Target Energy Fund with Target Commodity Fund that former holders of Target Energy Fund will receive 0.20000000 of a unit in Target Commodity Fund for each existing Unit held as at September 26th 1986. Allotments will be made to the nearest thousandths of a Unit. Certificates in respect of the new holdings in Target Commodity Fund will be despatched on or before October 26th 1986.

Residential Property

Keith Cardale Groves

REGENT'S PARK HWS

Attractive 3 bedroom apartment set on 5th floor of ppb. Newly refurbished to a high standard. Early viewing recommended. E. hall, recm, rm, kitch, 2 bdr, bath, 1 sofa, bed, bath, chair, 6425 pp. LfE and porce.

01-629 6604

KENWOOD RENTALS

QUALITY FURNISHED FLATS AND HOUSES. SHORT AND LONG LETS. TEL: 01-622 2271. TEL: 01-622 2271

HERTFORDS

12 Hertford Street
Mayfair W1

We are pleased to announce the opening of Hertfords where we can offer a selection of luxury flats, 1 and 2 bed, apts. Service 8 days a week. 24-hr. porters.

BERKELEY ESTATES
483 0867 or 408 2273

MAJENDIE & CO LTD

We have a large selection of HOUSES AND FLATS. From £100 to £2,500 per week. We specialise in Company Lets and our experienced team provides a professional service.

102 Dryden Road, London SW9 3AD - Tel: 01-225 9433 (Fax: 01-225 1043)

Country Property

DOVER/ROVERSET BORDEAUX. Short-term 3 miles. A fine stone barn with 120 sq. ft. conversion into 2 bedrooms. 1.5 acres (more land available) with 1.5 acres (more land available) on 18th October 1986. Contact: Herts, Barbara Gals. Tel: (0432) 012323.

Personal

COMMITTING WEEKLY. Exclusive use of luxury 3rd floor. Monday to Friday on 1st floor. Tel: 01-622 9219. 0892 870088 or 01-622 9219.

Art Galleries

TRUCKERY GALLERY 12, Tottenham St. W. 8. 57 5053. JACQUES KUPFER-MANN - Paintings. Until 17 October.

SWITZERLAND

Sale to foreigners authorized. LAKE GENÈVE & MOUNTAIN RESORTS. You can own an apartment or chalet in Montreux, Crêt de la Neige, Verbier, Villars, Les Diablerets, Chamonix-d'Az, Gstaad Valley, Jungfrau Centre in the Rhone Valley, etc. from Sfr 10,000. -Mortgages 60% at 6% interest.

Motors

HP 1600 cc Silver Birch, H. J. Muller 1953. Only 25,000 miles or so. 0822 473224.

REVAZ S.A.

82 rue de Montbillant
CH-1202 Geneva
Tel: 41-22/34 15 40 Telex: 2200

GENERAL MINING UNION CORPORATION LIMITED

INCORPORATED IN SOUTH AFRICA
Company Registration No. 117/232/100

PAYMENT OF COUPON No. 126

HOLDERS OF SHARE WARRANTS TO BEARER will receive payment on or after 15 October 1986 at the rate of 24.572500 per share. The amount declared on 15 October 1986 is 3,743,000 being South African non-resident shareholders' tax of 15% assessed on the amount of Coupon No. 126.

Coupons must be deposited for FOUR CLEAR DAYS for inspection before payment will be made.

All the London Secretaries' Offices of the Corporation
in London: At Credit Suisse, Zurich
in Paris: At Credit Suisse, Zurich
in Johannesburg: At Standard Bank of South Africa, Johannesburg
in Switzerland: At Credit Suisse, Zurich
in Hong Kong: At HSBC, Hong Kong
in Singapore: At Citibank, Singapore
in New York: At Citibank, New York
in Toronto: At Citibank, Toronto
in Sydney: At Citibank, Sydney
in Melbourne: At Citibank, Melbourne
in Perth: At Citibank, Perth
in Adelaide: At Citibank, Adelaide
in Brisbane: At Citibank, Brisbane
in Auckland: At Citibank, Auckland
in Wellington: At Citibank, Wellington
in Christchurch: At Citibank, Christchurch
in Dunedin: At Citibank, Dunedin

London Property

WIMBLEDON. Close to station. Separate new 2-bed semi-detached house. Fully furnished. Company let. £200 pcm. Tel: 947-8741.

WIMBLEDON. To Let. Super 2-bed brand new semi in Coventry section. Totally furnished. Company let. £200 pcm. Tel: 01-726 6161.

THE FINANCIAL TIMES

is proposing to publish a survey on

Market Research

Publication date: 5 November 1986

1. Introduction
2. Who's Who in Market Research
3. The Users of Market Research
4. Case Studies
5. Telephone Research
6. Standards
7. New Technology
8. The US Scene

Information on advertising can be obtained from Nina Jasinski
Telephone number 01-243 8000 ext 4611

Publication date subject to change at the discretion of the editor

ROTHSCHILD CONTINUATION FINANCE S.V.

Primary Capital Underwritten Guaranteed for the Floating Rate Notes.

On 26 March 1986, the company will carry an interest rate of 6.5% (US\$24.00 per US\$1,000) payment date will be March 26, 1987. The bond stock will be issued on 26 March 1986.

On 31st March, 1987 interest of US\$1.01 per US\$1,000 nominal amount of the Notes and US\$0.15 per US\$1,000 nominal amount of the Notes will be the special coupon No. 1.

SWISS BANK CORPORATION INTERNATIONAL LIMITED
Reference Agent

NACIONAL FINANCIERA, S.A.

US\$125,000,000
Floating Rate Notes due 1988

In accordance with the provisions of the Notes, notice to redeem the Notes will be given on 30th September, 1988 (unless the Notes are redeemed on 30th September, 1988 at 6.75% per cent per annum).

On 31st March, 1987 interest of US\$1.01 per US\$1,000 nominal amount of the Notes and US\$0.15 per US\$1,000 nominal amount of the Notes will be the special coupon No. 1.

SWISS BANK CORPORATION INTERNATIONAL LIMITED
Reference Agent

Clubs

KVY has notified the others because of a policy of non-acceptance of money orders, cheques, bank drafts and the like. 189, Regent St. W1. 01-726 0257.

Luxury Swedish Pinewood homes

THE KRONOR at Svenskaby Peterborough

The Kronor is an exciting, original and exclusive development of genuine Swedish homes. The three styles embody all the very latest Swedish energy and labour-saving ideas to provide truly superior living conditions, comfort, low running costs and maintenance.

Full Swedish insulation and triple glazing. All houses are fully equipped with major appliances, carpets and floor coverings.

All enquiries to sole agents:

Hunters

New Homes Office
Cowgate, Peterborough
Tel: 0733-4371, seven days a week.

Which FT Diary will you choose for 1987?

To match your taste—and budget—there's a choice of four luxurious bindings for your FT Diary. From the top-of-the-range Chairman's Bag, handmade from the finest hides, to our Black Leatherlook version, you'll find an FT Diary that's right for you.

But the finish is just the beginning. The FT Diary is the most practical (not to mention prestigious) aid to business efficiency in the world. No other diary is so comprehensive, so well researched, so meticulously updated.

Then there's the FT Pocket Diary, expanded for 1987 to include more information than ever before. Available, of course, in the same finishes, to match your Desk Diary.

And remember, FT Diaries make the perfect corporate gift—handsome gold-blocked with your client's initials, or your own company logo. We can even make a "Special Edition" FT Diary with up to eight pages of your own bound in. Telephone Cells Faxes now, on 01-623 1211, or send us the coupon for further information about FT Diaries and other business gifts from the Financial Times.

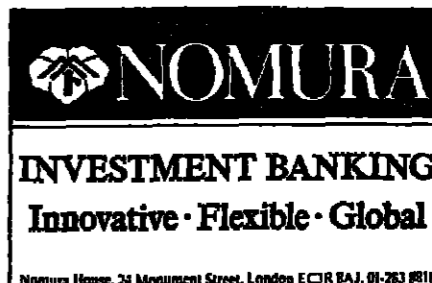
Please send me further information about:

- FT Diaries
- FT City Collection of luggage and accessories
- FT Factmaster personal organization/time management system

Name: _____
Company: _____
Address: _____
Postcode: _____
Telephone: _____

FT Business Information Ltd, Minster House, Arthur Street, London EC4R 9AX

October 1 1986
Times
ices
ICIAL SERIE
 and 21, 1986
SS FORUM
ERNATIONA
 Y
 and 21, 1986
KING
 and 21, 1986
AN
1987



Dome chief warns creditors of loan losses and legal delays

BY JOHN WICKS IN ZURICH

CREDITORS of Dome Petroleum, the struggling Canadian energy producer, face protracted legal proceedings and are likely to recoup less than half the value of their loans if the company is put into liquidation, Mr Howard Macdonald, chairman, indicated in Zurich yesterday.

At a meeting called to secure the agreement of public debenture holders to waive interest and principal payments, Mr Macdonald also warned that Dome was "getting close to the level where we cannot run a company of this size."

Mr Macdonald said that in the case of any future liquidation the company assumed a liquidation value of about C\$2.75bn (US\$1.96bn) against total debt of C\$3.5bn. However, any liquidation payments would be subject to legal proceedings, which could take seven to 10 years to resolve.

The company was in Switzerland to ask holders of a total of SFr 300m (\$183m) worth of bonds and notes to agree to waive interest and redemption payments. Approval is required by October 24 in respect of 70 per cent of the value of each of the three Swiss-franc debts.

Holders of five Eurodollar notes and debentures are to meet in London today and tomorrow to vote on waiver proposals calling for 50 per cent approval.

With regard to the Swiss-franc debt, Mr George Watson, vice-president for finance, said 70 per cent had been chosen as representing a "significant response."

Should the 70 per cent figure not be reached, he added, that this would heighten the risk of liquidation. Although any bond or note holder could still take legal action against the company, he thought this would be unlikely if the re-

quired majority were reached and interest paid up to October 28.

In the case of the SFr 100m of notes due to mature at the end of October, there would be a 30-day grace period before default, followed by a further 30 days to rectify default. Mr Macdonald said he regarded November 30 as the "eleventh hour" for Dome.

As yet, no organised opposition to the proposals has emerged in Switzerland. Yesterday, bond and note holders complained at the initial use of English rather than German for the presentation and discussion and what was felt to be a delay in the dissemination of information by Dome and the banks.

At present, an oil price of close to US\$30 would be necessary for the company to break even. This compares with a price of around \$15 at present.

Merrill plans \$500m disposal

By William Hall in New York

MERRILL LYNCH, the US brokerage firm, has announced a major retrenchment of its activities and disclosed that it is planning to sell its property operations for over \$500m and reinvest the proceeds in its core investment banking and Wall Street brokerage businesses.

Merrill's decision to withdraw from the property brokerage business, where it is one of the largest players, is one of the most visible signs to date of the retrenchment under way in the US financial services industry.

Merrill Lynch moved into property in the late 1970s and was one of several companies, including Sears Roebuck, Citicorp and Prudential Insurance, which seemed intent on becoming a "financial supermarket" - providing customers with all the financial services they need under one roof.

However, the combination of the growing capital needs of its international investment banking operations plus a few years of poor earnings has forced Merrill Lynch to rethink its strategy and it announced that it is seeking buyers for Merrill Lynch Realty Associates, Merrill Lynch Relocation Management and Merrill Lynch Mortgage Corporation.

Merrill Lynch Realty is the second-biggest firm in the property brokerage industry with 14,000 sales agents and offices in 26 states. Merrill Lynch Relocation Management is a leader in helping companies relocate staff across the US, and the group has a sizable mortgage banking business.

The three businesses accounted for \$250m, or 14 per cent, of Merrill's 1985 revenues of \$1.7bn. Although they are not particularly capital intensive, their sale should help boost the group's shareholders' funds which at the end of 1985 totalled \$2.2bn.

GRANDMET TRIES AGAIN TO DISPOSE OF ITS CIGARETTE BUSINESS

Buyer sought to light up Liggett

BY CHARLES BATCHELOR IN LONDON AND WILLIAM HALL IN NEW YORK

IF EVER a company appeared to be selling the goose that laid the golden eggs, it was Grand Metropolitan, the British hotels and brewing group, when it tried to dispose of the cigarette business of Liggett, its US subsidiary, in May 1984.

Cigarettes were Liggett's most profitable division contributing \$80.5m to US profits of \$148.4m in the year ended September 1985, rising to \$77.9m out of total profits of \$181.4m in the following year.

But as early as that May, when talks aimed at selling the Liggett & Meyers division to its management for \$325m (then worth £235m) were far advanced, a small dark cloud was already distantly visible on the horizon.

Its impact was not immediately apparent on Liggett's results, but the threat it posed was enough to persuade the management team and their backers to pull out. Cigarette profits plunged to just \$6.4m in the year ended September 1985, and Liggett was in the thick of a price-cutting war in the "generic" or unbranded, cigarette market it had pioneered a few years earlier.

Now, 2½ years later, GrandMet is once again negotiating the sale of

the Liggett cigarette business although this time UK brokers' analysts believe the British group will be lucky to get a price of \$150m. Cigarette profits appear set to recover from last year's lows, but their vulnerability has been exposed.

"GrandMet missed the market literally by days last time," said one UK analyst. "A year ago they would have won praise if they had been able to give Liggett away."

GrandMet now appears to be taking advantage of the recent improvement in Liggett's fortunes to sell it on with some in-built recovery value.

Liggett & Meyers is the smallest of the six main US tobacco companies and is headquartered in Durham, North Carolina, the home of America's tobacco industry. The company's best known brands are old names such as L & M Chesterfield, Lark and Eve, but the company has made its name pioneering the generic segment of the US cigarette market.

It is credited with starting the US cigarette price wars when it launched its range of cut-price generic cigarettes shortly after the Grand Metropolitan takeover in

1980. Initially, the group's move into the generic or unbranded market was very successful, and Liggett & Meyers' market share, which had been falling for years, started to recover. However, its early success in spotting one of the few growth areas in a declining US tobacco market soon spawned imitators.

The US tobacco market is declining by between 1½ per cent and 2 per cent a year, and the only way the tobacco companies can increase their business is by competing for a share of a declining market.

Analysts estimate that each market share point is worth between \$150m and \$180m, depending on the price of the cigarette. Consequently, Liggett's generic cigarettes were quickly seen as one of the few growth areas.

Three years ago, Brown and Williamson, BAT Industries' US cigarette manufacturing arm, jumped into the generic and private label market and soon began to compete head to head with its smaller rival, R. J. Reynolds, the number two US cigarette giant, was one of the next to follow and relaunched one of its weaker brands, Doral, as a branded generic.

The other majors also began to attack Liggett's pioneering initiative by developing the value-added segment of the market, where packs of 25 cigarettes are sold for the same price as a pack of 20, as an alternative to Liggett's cut-price generic products.

The new competition took a serious toll of Liggett's market share and its profits. Figures compiled by Mr John Maxwell, a leading industry analyst with the New York brokers, Furman, Selz, Dietz Mager and Birney, show that over the last year Liggett has suffered the biggest drop in market share of any US tobacco company.

In the second quarter of 1986 it had 4.3 per cent of the US market compared with 5.4 per cent a year ago. By contrast, Philip Morris, R. J. Reynolds, Brown and Williamson and Lorillard, which account for the vast bulk of the market, increased their share.

While Liggett's profits have been under a cloud recently, Wall Street analysts believe the company could make an attractive acquisition for somebody, especially if the fortunes of the company's old established brands could be revived.

Earnings boost expected at Alstom

By Paul Betts in Paris

ALSTOM, the French heavy engineering company controlled by the nationalised Compagnie Generale d'Electricite (CGE) group, expects to report this year a small increase in consolidated group profits, Mr Jean-Pierre Desgorges, the company's chairman, indicated yesterday.

Alstom reported consolidated net earnings of FFr 426.9m (\$64.3m) last year. Profits this year are expected to increase by an amount equivalent to the prevailing French annual inflation rate. This is likely to be around 2.3 per cent.

The engineering group also reported yesterday an increase in first-half parent company net profits to FFr 131.7m compared with net earnings of FFr 126.8m the first half of last year.

PKbanken lifts profits by 81% to SKr 1.74bn

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

PKBANKEN, Sweden's third-largest commercial banking group, boosted its operating profits by 81 per cent in the first eight months to SKr 1.74bn (\$251m), an increase of SKr 171m.

Swedish banks are enjoying record profits this year as they reap the benefits of falling interest rates and more liberal operating conditions in the domestic credit market.

S-E Banken, the country's largest commercial bank, has increased its operating profits by 88 per cent in the first eight months while Gota-banken, the number four bank in Sweden, achieved a 97 per cent jump in operating earnings.

PKbanken, which is 94.5 per cent state-owned, said that the operating earnings of the parent bank had jumped by 80 per cent to SKr 1.57bn.

Interest earnings rose by 27 per cent to SKr 2.4bn, and commission income rose by 40 per cent to SKr 848m. Total earnings rose by 42 per cent to SKr 3.55bn while total costs rose by 18 per cent to SKr 1.96bn.

The PKbanken group achieved a 22.5 per cent return on equity compared with 13.8 per cent in the corresponding period of 1985.

The bank said that the rate of increase in profits was expected to slow in the final months of the year, partly because of a lower level of capital gains from bond sales.

In the first eight months of the year it has made capital gains of SKr 400m on bond sales as it has profited from the higher bond prices that have resulted from falling interest rates.

Market rates have fallen sharply in Sweden this year.

Dayton Hudson and Kroger plan sell-offs

BY OUR NEW YORK STAFF

DAYTON HUDSON Corporation and the Kroger Company, two big US retailers based in the mid-west, said yesterday that they planned to sell large parts of their businesses. The moves are the latest sign of the rapid restructuring under way among many of America's biggest retailing firms.

Dayton Hudson, one of the top six US store groups, said it intended to sell its B. Dalton bookseller division, one of the biggest book store chains in the US. Kroger said it intended to sell its retail drug business, which has annual sales of

over \$1bn and 891 stores.

Dayton Hudson's decision to sell its 777-store B. Dalton chain comes only a year after Dalton precipitated a price war in the \$1.1bn a year US book retailing business by slashing prices on many of its books - a move which caused considerable problems for some smaller operators.

The group said yesterday that, although the price war had had a negative impact on Dalton's earnings over the last year, it was not the reason why the company had been put up for sale.

Dayton Hudson said that Dalton stores tended to require different types of management skills from its other operations, which made it more difficult to switch middle-line managers within the group.

Dayton Hudson has retained Goldman Sachs to advise the company.

Meanwhile, Kroger, the second-biggest US food retailer, said that it

was developing plans to sell its retail drug business through a series of private transactions. One of the transactions being considered is the formation of a private company that would include the majority of the current assets of SuperX drug stores and Hook Drugs.

Kroger said it was hopeful that the transactions would be completed shortly. The drug store operations had operating profits of \$44m on sales of \$1.1bn last year.

Dayton Hudson's shares rose by 5½ to \$43½ early yesterday, and Kroger shares rose 5½ to \$62½.

This announcement appears as a matter of record only. September, 1986

THE BANK OF YOKOHAMA, LTD.
 (Kabushiki Kaisha Yokohama Ginko)
 (Incorporated with limited liability in Japan)

U.S.\$100,000,000
2½ per cent. Convertible Bonds due 2001
 Issue Price 100 per cent

Bank of Yokohama (Europe) S.A.	Nomura International Limited
The Nikko Securities Co., (Europe) Ltd.	
Credit Suisse First Boston Limited	Merrill Lynch Capital Markets
Morgan Guaranty Ltd.	Swiss Bank Corporation International Limited
BankAmerica Capital Markets Group	Bankers Trust International Limited
Banque Bruxelles Lambert S.A.	Banque Nationale de Paris
Banque Paribas Capital Markets Limited	Barclays de Zoete Wedd Limited
Bayerische Vereinsbank Aktiengesellschaft	Chase Investment Bank
Chemical Bank International Limited	Citicorp Investment Bank Limited
County NatWest Capital Markets Limited	Crédit Commercial de France
Daiwa Europe Limited	Deutsche Bank Capital Markets Limited
DG BANK Deutsche Genossenschaftsbank	First Interstate Capital Markets Limited
Goldman Sachs International Corp.	Hongkong Bank Limited
Klödner, Peabody International Limited	Kleinwort Benson Limited
Kreditbank International Group	Manufacturers Hanover Limited
The National Commercial Bank (Saudi Arabia)	New Japan Securities Europe Limited
Nippon Kangyo Kakumaru (Europe) Limited	Orion Royal Bank Limited
J. Henry Schroder Wagg & Co. Limited	Security Pacific Hoare Govett Limited
Shearson Lehman Brothers International	Union Bank of Switzerland (Securities) Limited
S.G. Warburg Securities	Westdeutsche Landesbank Girozentrale
	Yamaichi International (Europe) Limited
Cosmo Securities (Europe) Limited	Dai-ichi Europe Limited
Morison Securities Co., Limited	Okeanos International (Europe) Limited
Thibeto Securities Co., Limited	Tokyo Securities Co. (Europe) Ltd.
Wako International (Europe) Limited	
	KOKUSAI Europe Limited
	Sanyo International Limited
	Toyo Securities Co., Limited
	Yamatase Securities (Europe) Limited

A top-rate borrower and a top-notch investor should have one thing in common: a top-class investment bank.

UBS Capital Markets Group
 Investment banking on a worldwide scale
 Zurich, London, New York, Tokyo, Singapore, Frankfurt, Toronto.

Union Bank of Switzerland

INTERNATIONAL COMPANIES and FINANCE

NOTICE OF REDEMPTION TO HOLDERS OF
CREDIT NATIONALKuwaiti Dinars 7,000,000
10 per cent. Bonds Due 1991—Second Mandatory Redemption Due 15th November, 1986, Of Kuwaiti Dinars 900,000
—Exercise Of Call Option By Credit National On 15th November, 1986, Of Remaining Balance, Kuwaiti Dinars 5,200,000

NOTICE IS HEREBY GIVEN that, pursuant to condition 5 (A) of the above mentioned Bonds, Kuwait Investment Company (S.A.K.), as Fiscal Agent, has drawn by lot, for redemption on 15th November, 1986, at 100% of the principal amount thereof, through operation of the Sinking Fund, Kuwaiti Dinars 900,000 principal amount of said 10% Bonds due 15th November, 1991, bearing the following distinctive numbers:

00101-00138	01987-02024	03777-03814	05432-05469
00363-00400	02159-02196	04009-04046	05778-05815
00692-00729	02432-02469	04233-04270	05981-06018
00996-01033	02888-02925	04546-04583	06367-06404
01497-01534	03111-03148	04830-04867	06685-06722
01714-01751	03364-03401	05039-05076	06952-06977

Furthermore, pursuant to condition 5 (B) in the terms and conditions of the Bonds, Credit National has elected to prepay all other outstanding Bonds bearing serial numbers other than those listed above in the aggregate amount of Kuwaiti Dinars 5,200,000 at a redemption price of 101% of the principal amount thereof on 15th November, 1986.

All Bonds will become due and payable in Kuwaiti Dinars at the Offices of Kuwait Investment Company (S.A.K.), Mubarak Al-Kabir Street, Kuwait City, State of Kuwait, or, at the option of the bearer, but subject to applicable laws and regulations, at the main offices of Banque de Paris et des Pays-Bas pour le Grand-Duché de Luxembourg S.A., in Luxembourg, Citibank, N.A., in London and Morgan Guaranty Trust Company of New York in Brussels by cheque drawn on a Kuwaiti Dinar account, with, or by a transfer to a Kuwaiti Dinar account maintained by the payee with, a bank in Kuwait.

Bonds should be surrendered for payment together with all unattached coupons appertaining thereto, failing which the face value of the missing unattached coupons will be deducted from the principal amount.

From, and after, 15th November, 1986, interest on all the Bonds of the above mentioned issue will cease to accrue.

KUWAIT INVESTMENT COMPANY (S.A.K.) on behalf of
CREDIT NATIONAL

Dated: 1st October, 1986

Harmstorf
group
units go
bankrupt

By Andrew Fisher in Frankfurt

THREE SHIPYARDS and nine other subsidiaries of the Harmstorf group have finally gone bankrupt after the failure of efforts to seek protection from creditors over the past 12 weeks.

However, Harmstorf AG, the parent holding company, is still continuing with efforts to ward off bankruptcy under Germany's Vergleich (composition) proceedings. Shares in Harmstorf were suspended in July.

The failure of efforts to resolve the financial problems of the operating companies stems from the depressed state of the world shipbuilding industry.

Despite a wave of rationalisation moves and amalgamations in German shipbuilding, orders are still scarce. The sharp rise in the D-Mark has hindered the efforts of German yards to find more work although the Japanese industry has also been hit by the surge in the yen.

Harmstorf's three yards are Flensburger Schiffbau-Gesellschaft, Schlichting-Werft and Bismarck-Werft. Harmstorf entered into Vergleich proceedings in July for its subsidiaries in order to save as many as possible of the 3,300 jobs in the group.

Annual sales of Harmstorf have been running at around DM 500m (\$250m). The company's home state of Schleswig-Holstein provided DM 31m of funds in March to help towards a rehabilitation programme for the company, but the efforts proved ineffective.

The federal Government in Bonn has proved reluctant to step in and help ailing enterprises.

L'Oréal profits up

By David Housego in Paris

LOREAL, the French hair and beauty products group, yesterday reported a 18 per cent increase in first-half net consolidated profits to FFr 470m (\$71m).

Turnover rose by 12.2 per cent to FFr 9.8m during the first six months of the year compared with the same period in 1985 on the basis of comparable structure and exchange rates.

CGE raises ITT venture funds

BY PAUL BETTS IN PARIS

COMPAGNIE Générale d'Électronique (CGE), the state-owned French electronics and engineering group, has completed the funding of its part of the financing of its telecommunications venture with ITT of the US.

The company has just raised \$100m through a Eurodollar bond issue led by Nomura of Japan to meet over the \$80m payment it must make to ITT by the end of the year under the terms of the deal with the US group.

CGE, which will finance the bulk of its \$60m payment from internal funds, regards the terms of the Eurodollar issue as favourable to the company. The five-year issue was offered at a yield of 7.048 per cent. The French group also appears confident of the commitment of its two other European partners in the venture, which will produce the world's second-largest telecommu-

nications grouping after AT&T of the US. The two partners are Telespina, the Spanish state telephone concern, which will invest \$300m in the venture and Société Générale de Belgique which will invest about \$250m.

Although the French group had hoped to interest other European groups to invest in the venture, CGE now does not seem to expect any additional European partners to acquire any significant stake in the venture.

The \$100m Eurobond issue follows the approval granted to the French group by its shareholders this summer to raise up to FFr 5bn (\$750m) in bond issues. But the company never intended to raise the full amount authorised.

ITT will have a 57 per cent stake in the new telecommunications venture with a European consortium, in which CGE will have a majority

stake, holding 63 per cent.

Although the details of the deal are being finalised, CGE is confident that there is a "95 per cent chance" that it will be clinched. Despite the French conservative Government's replacement of Mr Georges Feheran, the CGE chairman who negotiated the ITT deal, with Mr Pierre Suard, the vice president of CGE's Alcatel telecommunications subsidiary, this summer, the French Administration has continued to support the ambitious telecommunications venture.

CGE is also eventually expected to raise new equity capital to help finance the new venture when the group is privatised. Although not among the first three state companies selected by the Government to lead off the privatisation programme, CGE is none the less expected to be an early candidate for privatisation.

German
packager
predicts
profits rise

By Our Frankfurt Staff

SCHEMALBACH-LUBBECA, the West German packaging company which is the largest in Western Europe, expects higher turnover and profits this year after a flat sales performance in 1985.

The company, controlled by Continental Group of the US but with 35 per cent of its share capital traded on the German stock market, said turnover was moving ahead after showing little change last year at DM 1.58bn (\$765m).

Profits were showing a slight increase up to July of this year, with the rise in German purchasing power — the D-Mark has risen sharply against foreign currencies, and inflation is at a virtual standstill — contributing to Schemalbach's progress.

Last year, the company saw pre-tax profits fall from DM 78m to DM 72m although net profits were up from DM 30m to DM 33m after a lower tax charge. It paid a DM 7.5 dividend on the quoted shares.

Schemalbach said in London earlier this year that it was looking for a major European acquisition. Yesterday, it said it was still on the search for a suitable candidate. Cash reserves are around DM 130m.

HK bank takes
US bond stake

By David Lascelles in London

THE HONGKONG and Shanghai Bank is to take a direct stake in a US Treasury bond dealing business belonging to Marine Midland Bank, its 51 per cent-owned US affiliate.

The Hong Kong bank will assume a 51 per cent interest in Carroll McEntee and McGinley, one of the 35 primary dealers in government securities recognised by the Federal Reserve Bank of New York. The dealership was acquired by Marine Midland in 1983 and has an equity capital base of more than \$150m.

The new structure is intended to enable CM & M to increase its activities, particularly abroad where it recently began operations in London, Tokyo and Singapore. It will also strengthen the Hong Kong bank's capital markets capabilities.

Solvay earnings advance by 21%

BY OUR FINANCIAL STAFF

SOLVAY, the Belgian chemicals group, reported a strong rise in profits for the first half of 1986 and said further good progress could be expected over the rest of the year.

Despite a decline in sales for the six months, group net profits have risen by 21 per cent to FFr 4.86bn (\$1.16bn). Turnover was FFr 11.29bn, against FFr 11.72bn a year ago.

Solvay said the fall in oil and oil-product prices had reduced raw materials costs in the six months. However, the group had also had to cut its selling prices on several ma-

jor product lines, and this had pushed down turnover.

In volume terms, sales of plastic resins were higher and profit margins better than the unsatisfactory level of a year earlier. Turnover and earnings in the human and animal health divisions were also up, but in alkalis volume sales, prices and results were slightly lower than a year ago, Solvay said.

The half-year earnings were struck after heavier depreciation of FFr 6bn, against FFr 5.5bn. But this helped bolster group cash-flow for

the period, which rose to FFr 10.9bn from FFr 9.8bn.

Solvay said its trading climate in the current six months looked at least as favourable as that expected so far in 1986.

Solvay, which stepped up its 1985 dividend from FFr 270 a share to FFr 300, achieved sales of FFr 22.6bn last year.

Solvay's activities have traditionally centred on basic plastic and petrochemical production, but in recent years it has pushed for a far greater value-added sales orient-

US health care
group lifts profit

By David Owen in New York

NATIONAL MEDICAL Enterprises, a leading US health care company, yesterday announced marginally improved first-quarter net profits of \$36.18m, or 46 cents a share, on sales of \$1bn.

The company announced in August that it planned to buy back 10m common shares. Some 13 per cent of the total outstanding funds for the buyback, then valued at approximately \$218m, are to come from the sale of a number of facilities, including nine acute-care hospitals, announced in June.

Campeau raises bid for
Allied to \$66 a share

BY OUR NEW YORK STAFF

CAMPEAU, the Canadian property developer, has raised its offer for Allied Stores, the fourth-largest US department store group, to \$66 a share, valuing the group at \$3bn.

Allied last week rejected as inadequate Campeau's previous offer of \$58 a share for 64 per cent of its common shares. It was studying several options, including the sale of some of its assets, a buy-back of shares or a recapitalisation.

Under the new terms the Canadian company, which the market sus-

pects wants Allied for its property assets, said it would buy up to 40.75m Allied shares, equal to about 85 per cent of the total outstanding.

It would then merge the two companies, offering for each remaining Allied share a unit consisting of \$29.70 face value 15 per cent exchangeable redeemable cumulative preferred stock of the surviving company and \$36.30 face value of an equity purchase right entitling the holder to buy shares in Campeau.

ANNOUNCING A NEW ISSUE

Ask for our latest 100 page Catalogue and details of

ENGLISH IMAGES

an exhibition of 18th and 19th century paintings. Visit our stand at The Park Lane Hotel Antiques Fair, Piccadilly October 1st to 6th. Catalogue and details available on request.



DAVID MESSUM

Call Marlow (06284) 656516.

Polymer Acquisition Corporation

A privately held corporation organized and owned by members of senior management and Quadrex Securities

has acquired

The Polymer Corporation

from

Chesebrough-Pond's, Inc.

The undersigned initiated this transaction, structured and arranged the financing, assisted in the negotiations and acted as financial advisor to Polymer Acquisition Corporation.

Quadrex Securities

London

New York

September 1986

This announcement appears as a matter of record only.

U.S.\$73,200,000

Polymer Acquisition Corporation

U.S.\$20,000,000

Senior Revolving Credit Facility

U.S.\$35,000,000

Senior Subordinated Notes Due 1996

U.S.\$3,200,000

Junior Subordinated Notes Due 1997

U.S.\$15,000,000

Series A Preferred Stock

The undersigned arranged the private placement of these securities with institutional investors

Quadrex Securities

London

New York

September 1986

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Sheikh Salem takes over at Kuwait's central bank

BY ANDREW GOWERS AND MICHAEL FIELD IN KUWAIT

SHEIKH SALEM al Abdal Aziz al Sabah, a member of the Kuwaiti ruling family, has taken over as governor of the country's central bank following the controversial resignation of the post two weeks ago of Mr. Abdul-Wahab Tammam.

Their financial reporting and stiffen their provisions against bad debts. He also intervened in the selection of board directors to veto people he regarded as unsuitable. Mr. Tammam lost valuable political allies in recent months following the dissolution of the Kuwaiti National Assembly at the state's parliament in July.

Eurobond investors stay on sidelines

By Clara Pearson

THE EUROBOND market traded thinly yesterday with retail investors sidelined. The announcement of a lower-than-expected \$13.22bn August US trade deficit, which led to an improvement in the US Treasury bond market, failed to inspire Eurobond dealers. At the close, prices of dollar Eurobonds were only about 1 point higher on the day.

INTERNATIONAL BONDS

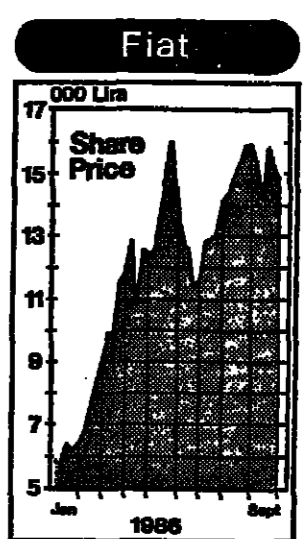
timed to keep away from the market yesterday. New issuing activity continued very low. The dollar market saw only two new deals, headed by Nomura International.

Fiat deal indigestion raises many questions

BY ALEXANDER NICOLL

DIFFICULTIES encountered in the placing of \$2.1bn worth of Fiat stock now under way, have underlined the fragility of the international equity market and the extent to which it is still in the early stages of development.

Deutsche Bank yesterday began making markets in the shares, and its prices closed at \$10.25/53 for the ordinary shares and at \$5.57/6.25 for both the preference and savings. These were well below the offering price of \$11.25, \$7.00 and \$6.75 respectively.



But many frankly admit that such free-for-all methods are common in the market, and see nothing wrong with sales forces contacting the same investors. Euro-equity deals, they say, have up to now been done successfully in this way and avoided significant flow back or adverse effects on the share price.

Firm prices on Japan equities

BY ALEXANDER NICOLL

MARKET MAKERS in Japanese equities on the London Stock Exchange's SEAQ International automated quotation system will be committed today to dealing at the prices they quote.

attempt to provide a focus for international equity trading in London—an attempt which is likely to be stepped up as the exchange negotiates 'SEAQ' with International Securities Regulatory Organisation to provide a single marketplace for equities in the UK.

already shown on South African, Australian, Hong Kong and Dutch stocks. SEAQ International was intended to be a pilot for the domestic SEAQ system which will be the basis for the UK equity market after this month's Big Bang.

Indian credit offers large tax benefits to lenders

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

INDIA'S OIL and Natural Gas Commission has launched a \$800m, ten-year credit in the Euromarkets incorporating a substantial tax benefit to UK and Japanese lenders.

Li Kashing 'aggrieved' by insider trading verdict

BY OUR HONG KONG CORRESPONDENT

LI KASHING, the Hong Kong financier, told a court in the Colony yesterday through counsel that he felt "a burning sense of grievance" about the finding by a tribunal earlier this year that he and fellow directors had been involved in insider share dealings in 1984.

involved in the dealings in shares of International City Holdings to be set aside. The tribunal's findings, which followed an investigation lasting 18 months, related to share dealings in ICH by Starpeace, a subsidiary of Cheung Kong.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on September 30

Table with multiple columns listing international bonds, including issuers like Astra, Citicorp, and various government bonds, with columns for yield, price, and other financial metrics.

Continental Bank Canada in bid talks

By Robert Gibbons in Montreal

CONTINENTAL BANK of Canada, recovering from deposit withdrawal crisis in the wake of last year's Alberta bank failures says it is "near agreement with another financial institution which would be in the best interests of customers, shareholders and employees."

Mitsubishi Trust signs CD facility

MITSUBISHI Trust and Banking Corporation has signed a \$500m certificate of deposit insurance facility, the second of this kind since it was announced this week, our Euromarkets staff writes.

Salomon Inc Twin Currency Note Calls

100,000 Warrants to Purchase 7 3/4% U.S. Treasury Notes due May 15, 1996

Each Warrant entitles the holder thereof to purchase \$1,000 in principal amount of 7 3/4% United States Treasury Notes due May 15, 1996, at an exercise price linked to the DM/U.S. dollar exchange rate and the U.S. Treasury Note price at expiration.

Salomon Brothers International Limited

LONDON: One Angel Court, London, EC2R 7HS, England

NEW YORK: Salomon Brothers Inc, One New York Plaza, New York, NY 10004

TOKYO: Salomon Brothers Asia Limited, ARK Mori Building, 9th Floor, 12-32, Avasaka 1-chome, Minato-ku, Tokyo 107, Japan

ZURICH: Salomon Brothers Inc, Stadelhofenstrasse 22, 8024 Zurich, Switzerland

© The Financial Times Ltd. 1986. Reproduction in whole or in part in any form not permitted without written consent. Data supplied by DATASTREAM International.

INTERNATIONAL COMPANIES and FINANCE

**NOTICE OF REDEMPTION TO HOLDERS OF
INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT**
Kuwaiti Dinars 30,000,000
10 per cent. Bonds Due 1991

—Third Mandatory Redemption Due 15th November 1986, Of Kuwaiti Dinars 3,750,000

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Bonds of the above mentioned issue, Kuwait Investment Company (S.A.K.), as Fiscal Agent, has drawn by lot, for redemption on 15th November, 1986, at 100% of the principal amount thereof, through operation of the Sinking Fund, Kuwaiti Dinars 3,750,000 principal amount of said 10% Bonds due 15th November, 1991, bearing the following distinctive numbers:

00072-00087	01099-01114	02199-02214
00240-00255	01228-01243	02327-02342
00405-00420	01351-01366	02463-02478
00514-00529	01483-01498	02655-02670
00633-00648	01637-01652	02774-02789
00731-00746	01856-01871	02816-02831
00857-00872	01945-01960	02878-02893
00976-00991	02010-02025	02974-02989

The Bonds specified above will become due and payable in Kuwaiti Dinars at the Offices of Kuwait Investment Company (S.A.K.), Mubarak Al-Kabir Street, Kuwait City, State of Kuwait, by cheque drawn on a Kuwaiti Dinar account with, or by a transfer to a Kuwaiti Dinar account maintained by the payee with, a bank in Kuwait. From, and after, 15th November, 1986, interest on the above mentioned Bonds will cease to accrue.

Bonds should be surrendered for payment together with all unexpired coupons appertaining thereto, failing which the face value of the missing unexpired coupons will be deducted from the principal amount.

The aggregate principal amount of Bonds remaining outstanding after 15th November, 1986, will be Kuwaiti Dinars 18,750,000.

KUWAIT INVESTMENT COMPANY (S.A.K.) on behalf of
INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Dated: 1st October, 1986

**Steep rise
in IEL's
full-year
earnings**

By Robert Kennedy in Sydney

INDUSTRIAL EQUITY, Mr. Ron Brierley's Australian holding company, yesterday reported an increase of 123 per cent in its annual profit to A\$145.27m (US\$91.3m) from A\$51.7m in the year to June 30.

The company is making a one-for-five rights issue at A\$3 a share and a one-for-five bonus issue after a second half performance that resulted in a profit-jump from A\$35.8m to A\$116.62m. IEL shares closed yesterday at A\$7.50.

IEL also reported cash and undrawn credit facilities in place of A\$11m.

The result firmly consolidates IEL's position as the fourth largest quoted Australian company, with capitalisation of about A\$37m, and puts it within sight of News Corporation and CRA, though well behind BHP. That compares with IEL's capitalisation of A\$115,000 when it floated in 1964. Mr Brierley was control of the company about two years later.

The tone of Mr Brierley's comments yesterday and the recent efforts of Mr Rodney Price, the new managing director, in putting together significant holdings in companies like Herald and Weekly Times, Woolworths, AGC and Jennings, indicate that IEL plans an active role.

**African Cables
back in profit**

By Jim Jones in Johannesburg

AFRICAN CABLES, the South African offshoot of BICC of the UK, returned to profits in the year to July 1986, principally because of increased turnover in the company's profitable sections. Turnover rose to R91.3m (\$41.3m) from R58.5m and operating profit before interest and tax was R8.5m against a R62.000 deficit. Pre-tax profits were R9.1m against a pre-tax loss of R2m.

A total dividend of 13 cents has been declared from per share earnings of 19.59 cents. No dividend was paid in the previous year and the attributable loss amounted to 4.87 cents a share.

Stefan Wagstyl and Bernard Simon on CP's sale of a lossmaker
Why Cominco found ready buyers

THE PURCHASE by a West German - Australian - Canadian consortium of the controlling stake in Cominco, the hard-pressed Vancouver base metals group, is the latest and one of the largest moves in a far-reaching restructuring of the world mining industry.

By buying the bulk of Canadian Pacific's stake in Cominco, Metallgesellschaft, MIM and Vancouver-based Teck have demonstrated two important trends in mining, as the industry struggles through a prolonged price recession. One is the return of mining assets from conglomerates like Canadian Pacific and oil companies to mining groups. The other is the rise of a new generation of aggressive medium-sized groups like Teck.

Burdened by debt, Canadian Pacific is to sell its 32 per cent stake in Cominco for a total of C\$472m (US\$340m). The bulk of the shares, or 31 per cent of Cominco, is to be bought by a holding company, 50 per cent owned by Teck and 25 per cent each by Metallgesellschaft and MIM. Metallgesellschaft and MIM are together the second largest shareholders in Teck after the founding Keevil family.

The balance of CP's stake will be sold to the public. Australian Mutual Provident Society, a shareholder in both Metallgesellschaft and MIM, will buy 2m Cominco shares out of a total public offering of 14.2m. For Metallgesellschaft and

MIM the deal marks the culmination of a series of joint ventures and co-operation agreements which date back to 1982. MIM has bought 50 per cent of Ruhrstahl, a Metallgesellschaft zinc smelter in West Germany, and a stake in Rheinzink, a fabricating company, while Metallgesellschaft has joined in MIM's exploration programme.

For MIM the agreements guarantee sales for some of its output, including lead and zinc from the huge Broken Hill complex in New South Wales. Metallgesellschaft is assured of supplies for its smelting plants.

Cominco is a far greater proposition, with interests in chemicals and fertilisers as well as metals, including zinc, lead and copper. It has incurred losses in three of the past four years - including C\$67.2m net last year.

But despite its financial difficulties, Cominco fits the bill, the MIM and Metallgesellschaft boards believe. MIM will be particularly interested in Red Dog, Cominco's very rich lead/zinc deposit in Alaska which is in the earliest stages of development but is eventually expected to undercut Broken Hill in the market. Metallgesellschaft is another source of supply for its smelters.

**First six-month
loss at Tan
Chong Motors**

By Wong Selong in Kuala Lumpur

TAN CHONG MOTORS, distributor of Nissan cars in Malaysia and Singapore, has reported a loss for the six months to June, its first half loss since it was listed on the stock exchange 14 years ago. Group pre-tax profits were a mere S\$7,000 ringgit (US\$10,000), compared with a profit of 28m ringgit previously. This translated into a loss of 1.8m ringgit after tax, compared with 16.2m ringgit profits for the comparable period, on top. Tan Chong had to make provision for 4.4m ringgit in retrenchment payments. Turnover declined 47 per cent to S\$11m ringgit.

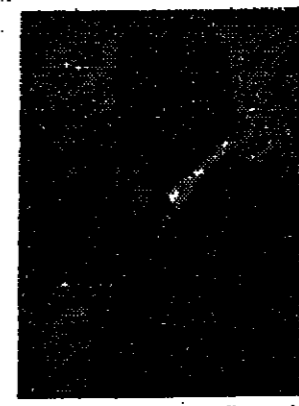
**Volvo BV optimistic on
launch of new model**

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

VOLVO CAR BV, which is 70 per cent owned by the Dutch Government, will remain profitable this year despite the cost of launching its new 480 sports car, Mr Andre Delye, the president, said yesterday.

He said that from 1988 onwards Volvo BV will make at least 8 per cent net return on capital representing an annual profit averaging F1 80m (\$35m). Last year the company made a F1 4m profit.

"We have proved that small-volume car manufacture can be profitable," he declared during the preliminaries to the Paris Motor Show. Mr Delye said Volvo BV will this year produce about 114,000



Mr Norman Fussell: "Ours is a long-term business."

It paid its first dividend in four years on the 1984-85 results, which showed a net profit of DM 61.4m (\$30m) on a turnover of DM 14.6bn.

With heavy debts, MIM has been in a difficult financial position. Last year it bought a stake in Asarco, the troubled US mining group, from Mr Robert Holmes à Court, the Perth financier. Asarco already had an interest in MIM. The deal was roundly condemned by the company's critics as a defensive alliance of two groups vulnerable to take-over. MIM's stake in Asarco now stands at 33.7 per cent and Asarco owns 37.7 per cent of the Australian group. However, MIM recently announced a A48.2m (US\$30.3m) net profit for the year to June 1986 after losses

in 1985.

Both MIM and Metallgesellschaft see the Cominco deal as a "long-term counter-cyclical" move, according to Mr Heinz Schimmelbusch, a director of Metallgesellschaft and Mr Norman Fussell, a MIM director.

For Teck, the deal marks a coming of age, symbolised by the three seats it will hold on the Cominco board. Teck is one of a number of Canadian mining companies expanding through mergers and acquisitions. The Keevil family sold parts of its controlling interest six years ago to Metallgesellschaft, which has helped Teck expand into such ventures as the Bullmoose, in north-east British Columbia, and the spectacularly successful Hemlo gold deposit, in western Ontario.

Teck had hoped to participate in a rationalisation scheme in the copper-mining Highland Valley of British Columbia. It was left out by the two other companies with interests in the area - Cominco and Rio Algom, an associate of Rio Tinto-Zinc. Teck came close to suing Cominco earlier this year. Mr Schimmelbusch said that the deal would allow Teck into the rationalisation scheme.

But none of the partners expect to get quick returns from Cominco. Mr Fussell said: "Ours is a long-term business. We are not in it for tomorrow but for 10, 20 or 50 years. The stock market doesn't always understand that."

**Deficit mounts
at Neptune
Orient Lines**

By Steven Butler in Singapore

NEPTUNE ORIENT LINES, the Singapore government-controlled shipping company, has reported record net losses of S\$41.78m (US\$19.2m) for the first six months of the year—compared with a S\$17.46m deficit in all of 1985. Turnover in the six months fell to S\$422.47m from S\$455.58m in the comparable 1985 period.

The company said, however, that the ship market, particularly for tankers, improved toward the end of the second quarter. It expects that falling marine bunker prices, interest rates and operating costs will return its operations to profitability in the second half.

**DAIICHI KANGYO INTERNATIONAL LIMITED
ANNOUNCES THAT IT HAS CHANGED
ITS NAME TO**

**DKB
INTERNATIONAL
LIMITED**

DKB

CORPORATE FINANCE AND NEW ISSUES

MARKET MAKERS IN THE FOLLOWING AREAS

**EUROYEN
JAPANESE GOVERNMENT BONDS
FRNS
USS STRAIGHTS**

**FOR MARKET INFORMATION AND PRICES SEE REUTER
PAGES DKIA-DKIZ**

**DKB INTERNATIONAL LIMITED,
GARDEN HOUSE, 18 FINSBURY CIRCUS, LONDON EC2M 7BR
TEL: 01-920 0181 (12 LINES) TELEX: 832931.**

● A MEMBER OF THE DAI-ICHI KANGYO BANK LIMITED GROUP

This announcement appears as a matter of record only.

\$120,000,000

DeBartolo Capital Corporation II

8% Notes Due 1996

Lead Managed by
**Chemical Bank International Limited
Crédit Lyonnais
Daiwa Europe Limited
Morgan Guaranty Ltd**

Arranged by
Chemical Realty Corporation

The notes are unconditionally and irrevocably guaranteed by
Financial Security Assurance Inc. and are rated AAA by Standard & Poor's Corporation
and Fitch Investors Service, Inc., and 1 (AAA equivalent) by Duff & Phelps Inc.

September 1986



**FINANCIAL
SECURITY
ASSURANCE**

The Kingdom of Thailand
U.S.\$60,000,000
Floating Rate Notes due 2005

Electricity Generating Authority of Thailand

U.S.\$195,000,000
Floating Rate Notes due 2005

Petroleum Authority of Thailand

U.S.\$145,000,000
Floating Rate Notes due 2005

In accordance with the terms and conditions of the above notes, notice is hereby given that for the 6 month interest period from 25th September 1986 to 25th March 1987 (181 days), the notes will carry an interest rate of 6 3/4% per annum.

The interest payable on the next payment date, 25th March 1987, will be U.S.\$7,855.20 per U.S.\$250,000 nominal amount and U.S.\$187.12 per U.S.\$5,000 nominal amount.

Reference Agent:
**Lloyds
Merchant
Bank**

**NOTICE TO HOLDERS OF FORRETNINGSBANKEN A/S
US\$30,000,000 FLOATING RATE
SUBORDINATED NOTES DUE 1997**

In accordance with Condition 2 of the Terms and Conditions of the Notes, Notice is hereby given that, with effect from November 1, 1986, the claims of Noteholders will be further subordinated by an amount of US\$2,900 Principal Amount per US\$10,000 Definitive Note in the total Principal Amount of US\$7,500,000.

On and after November 1, 1986 the total amount subordinated will therefore be increased to US\$10,000 Principal Amount per US\$10,000 Definitive Note in the total Principal Amount of US\$30,000,000.

For and on behalf of
Forretningsbanken A/S

By

The Chase Manhattan Bank (National Association)

as Principal Paying Agent



UK COMPANY NEWS

Pearson expands Penguin interests with US deal

BY MARTIN DICKSON IN LONDON AND ANDREW FISHER IN FRANKFURT

Pearson, the publishing company owned by the Pearson group, yesterday announced a major expansion of its US interests with an agreement to buy North American Library (NAL) - a leading paperback house - from a group of investors.

GA merges NZ Zealand operations with Pru

By Nick Banker

TWO OF the UK's biggest insurance groups, General Accident and the Prudential Corporation, are to join forces for the first time in a merger of their New Zealand life and general insurance operations.

Capital & Counties expansion in US

BY PAUL CHEESBRIGHT PROPERTY CORRESPONDENT

Capital and Counties, the London property company, is substantially increasing its US interests with the purchase for \$46.5m of the 78.83 per cent of Westamerica Properties it does not already own.

Amari falls 15% to £3.5m

BY TERRY POVEY

Amari, the UK's largest independent stockholder of aluminium and stainless steel, yesterday announced a 15 per cent fall in pre-tax profits on sales static at £83.5m for the six months to June 30.

metal trading arm of Bonstead. While discussions over this purchase - the cost of which would be "modest" - have not yet been finalised, Amari has approached the London Metal Exchange in order to see if there were any objections to it owning the Davis seat.

Table with 4 columns: Company Name, Dividend, Date, and Amount. Includes Arbutnot Div, Laura Ashley, Baillie Gifford, etc.

comment These are disappointing interim figures from Amari and it is touch and go whether the £2m that should be earned on the preference cash will be enough to see the year end total over the £7m mark.

Prudential's fire, general and marine insurance portfolio will be merged with GA New Zealand, in which the Prudential will take a 20 per cent shareholding.

In a joint statement, the two companies said the merger was a specific response to the New Zealand market. The country produces less than 1 per cent of GA's worldwide general insurance premiums, and a similar proportion of Prudential's life business.

MONTHLY AVERAGES OF STOCK INDICES

Table with 5 columns: Index Name, September, August, July, June. Includes Financial Times, Dow Jones, Nikkei, etc.

BANCO PINTO & SOTTO MAYOR US \$40,000,000 Negotiable Floating Rate Dollar Certificates of Deposit due 1989

Table with 5 columns: High, Low, Company, Price Change, Gross Yield. Includes Amari, BHP, etc.

We'd like to get on first name terms.

PLEASE DON'T THINK we're advocating any unseemly informality. Far from it. We merely wish to become the first name that springs to mind when you're considering anything to do with offices, shops, or industrial and high-technology buildings.



largest sources of commercial property information; which is one reason we act as consultants to so many clients. And we're just as at home abroad. In other Jones Lang Wootton firms overseas there are a further 125 partners and 1,200 staff, in 35 offices, in 14 countries, on 4 continents.

Jones Lang Wootton The first name to call in commercial property. Chartered Surveyors, International Real Estate Consultants, 22 Hanover Square, London W1A 2BN. Telephone: 01-493 6040.

Write down in Denmark hits Petrogen

Struck after an exceptional write-down of the Danish property and abortive merger, costs totalling US\$14m, Petrogen Petroleum suffered losses of \$1.9m (£1.31m) for the year ended February 28 1986, against a previous \$85,506.

In each of three instances, after detailed evaluation, it was determined by the directors that each planned acquisition was not in the best interests of the company's shareholders.

Memcom holders shun rights

Memcom International, the troubled electronic filing system maker quoted on the USM, reported that less than 5 per cent of its £2.3m rescue rights issue had been taken up. The rest will go to the underwriters.

WARRANTS to subscribe for shares of common stock of NAGOYA RAILROAD CO., LTD. (Issued in conjunction with an issue by Nagoya Railroad Co., Ltd. (the "Company") of U.S. \$130,000,000)

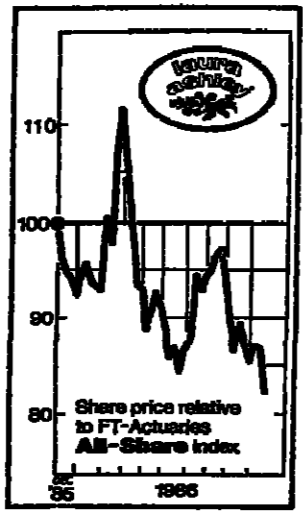
To the Holders of WARRANTS to subscribe for shares of common stock of NAGOYA RAILROAD CO., LTD. (Issued in conjunction with an issue by Nagoya Railroad Co., Ltd. (the "Company") of U.S. \$130,000,000)

I.G. INDEX FT for October 1,233-1,239 (+18) Tel: 01-828 5699

UK COMPANY NEWS

Shop openings behind Laura Ashley advance

A CONTINUING programme of shop openings and additional sales from existing stores enabled Laura Ashley Holdings, the fashion and design group, to lift its turnover by 28 per cent and its pre-tax profits by 14 per cent at the six months stage.



The directors said yesterday that trading in the second half was encouraging and that they looked forward to a satisfactory result for the full year.

The directors said yesterday that trading in the second half was encouraging and that they looked forward to a satisfactory result for the full year. They added that with a further 38 shops due to open in the remaining six months in addition to the eight acquired in Germany, prospects for further growth in all markets were very good.

Mr Edmonds alternatives to bid from Sears

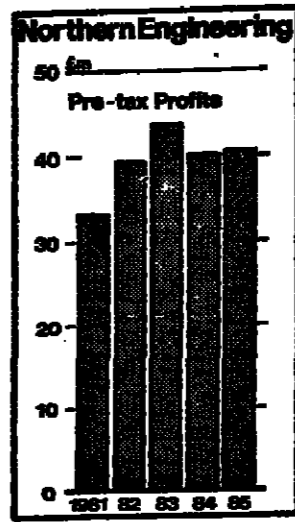
By David Goodhart England cricketer Mr Phil Edmonds yesterday spelt out his alternative proposals to the current £3.3m agreed bid by Sears for Blacks Leisure, the troubled camping and leisurewear group, and urged Black's shareholders to "come and do deals with me."

Nick Garnett takes a look at NEI's £75m restructuring plan Going back to the roots

TWO YEARS ago, yet another round of restructuring at Northern Engineering Industries, Mr Terry Harrison then its chief executive announced that the group was getting its business on a solid foundation.



Mr Terry Harrison, chairman of NEI



Sure, there would be some slumping down but vast tracts of business were in great shape, a new group structure was looking very good and the company was quickly "growing up."

Secondly, business forecasts proved to be optimistic as markets either stood still or profits remained flat while the group struggled with its overhead costs.

Not only will that restructuring cost £75m but it in some ways represents the return of NEI to its power generation equipment roots, the collapse of the high technology diversification strategy of Mr Harrison's predecessor in the early 1980s and a recognition of how tough it is to push overheads down in a sprawling and complicated manufacturing structure.

not to the level necessary to keep its plants busy. The group believes, however, that the medium term outlook for power station construction is good and that is one of the circumstances that Mr Harrison called the group's new "strategic plan."

P & O gives undertakings

Formal undertakings have been given by Peninsular and Oriental Steam Navigation that it will keep its stake in EuroFerries below 21 per cent until the Monopolies Commission investigation into the relationship between the two companies is complete.

HunterPrint expansion

HunterPrint, the commercial colour printer which stepped up from the USM to the main market last February, is boosting its financial printing interests with the purchase of two specialist companies for £3.46m.

Together, Metcalfe Cooper and Stockwell, made around £490,000 before tax in the year to end-September 1985. But the bulk of that came from the larger Metcalfe, whose sales totalled some £2m. Stockwell, which was acquired by SEI in 1984, is only breaking even, after initial losses. Net asset value of the two companies a year ago stood at just £154,000.

A 'poor year' in store for shareholders

MR TERRY HARRISON, the chairman of Northern Engineering Industries, warned shareholders yesterday that because of a comprehensive reorganisation of the group's trading operations 1986 would be a poor year in terms of results.

The major costs were felt below the line. Extraordinary provisions of £29.2m, representing the costs so far of the programme (excluding redundancies), left the group £24.8m in the red, compared with previous profits of £12m. Extraordinary provisions for the second half were anticipated at £25m.

Although it was difficult to predict the timing, Mr Harrison was confident that a number of these would be converted into contracts. Shareholders were told that the rationalisation programme would further increase the group's competitiveness and, together with a share of the emerging UK power station programme, would lead to a marked improvement in NEI's performance.

First half earnings worked through at 2.11p (5.5p) pre-tax and 1.41p (4.0p) after tax. Turnover for the period increased to £465.6m, an improvement of 10 per cent over last time's £423.3m — the group's main business is heavy engineering.

Advertisement for Cosmo Securities Japan, announcing the opening of a new subsidiary in Zurich on October 1, 1986. Includes Cosmo logo and contact information for Cosmo (Switzerland) Ltd.

Advertisement for Ward Foods Overseas Capital Corporation, N.V. and Ward Foods, Inc. Guarantor. Includes a table of coupon redemption numbers and contact information for various international branches.

UK COMPANY NEWS

Acquisitions and organic growth lift Shandwick

ALTHOUGH THE 1985-86 results from the Shandwick group were boosted by acquisitions...

Davidson Pearce at £1.3m in first half

FIRST HALF profits from the Davidson Pearce Group of advertising agents have risen by 14 per cent...

Record orders put Quest in profit

Quest Automation made good progress during the six months to August 31 1986...

ordinary shares would reduce the obligation of preferential shareholders...

Polymark recovery under way

Polymark International, the laundry, agricultural equipment and technographics group...

Jacques Vert jumps 73%

A 73 PER CENT jump in pre-tax profits for the half year ended July 19 1986...

Falcon hit by poor spring

POOR SPRING weather has hit the profits of Falcon Industries, building, tools and engineering group...

IN THE UNITED STATES BANKRUPTCY COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION

CONTINENTAL AIRLINES CORPORATION, CONTINENTAL AIR LINES, INC., TEXAS INTERNATIONAL AIRLINES, INC., TEXA HOLDINGS CORP., TEXIA FINANCE (EUROPE) B.V., TEXAS INTERNATIONAL AIRLINES CAPITAL N.V., and TEXAS INTERNATIONAL AIRLINES FINANCE N.V.

BOARD MEETINGS table with columns for company name, date, and location.

THE following companies have notified dates of board meetings to the Stock Exchange...

PUBLIC SALE 69 OCTOBER 20 and 21, 1986. ISLAMIC COINS SWISS COINS COINS OF BELGIUM, FRANCE AND GERMANY

Encora improves and sees big year-end increase. The USM-quoted property development and investment group...

Davidson Pearce Group plc Interim Results

Table with columns: 6th months ended 30th June 1986, 6th months ended 30th June 1985, Year ended 31st December 1985. Rows include Billings, Turnover, Pre-tax profit, Taxation, Minorities, Profit attributable to shareholders, Dividends, Retained profit, Earnings per share.

The Group has made a good start to the year. On turnover up 10.7% from £27.76 million to £30.74 million...

Rise of 52% for Procter & Gamble

Procter & Gamble, the UK subsidiary of the US manufacturer of detergents and allied products...

Aidcom offshoot agrees buyout

Aidcom International has agreed to a management buyout at Cockman, Copeman & Partners...

Copies of the Interim Report are available from the Company Secretary, Davidson Pearce Group plc, 67 Brompton Road, London SW3 1EE.

Each Cash Payment and the delivery of the New Note(s) will be made promptly following surrender of the Old Note(s) and/or October 1983 Coupon(s) by each holder thereof.

EXCHANGE SCHEDULE FOR OLD NOTES TENDERED WITH OCTOBER 1983 COUPONS ATTACHED. Table with columns: Principal Amount of Old Notes, Principal Amount of New Notes, Cash Payment.

Houston, Texas October 1, 1986 CONTINENTAL AIRLINES, INC.

UK COMPANY NEWS

Thurgar Bardex calls for £1.89m

BY NIKKI TAIT

Thurgar Bardex, the plastic extrusions and PVC window frames group, is celebrating a sevenfold increase in first-half pre-tax profits at £700,000 before tax with a one-for-four rights issue to raise £1.89m.

In the six months to end-June, Thurgar made virtually the same profit as it did in the last full year — a sharp increase on the £101,000 scored in the first half of 1985. Sales were 69 per cent higher at £9.4m.

A year ago — has also had a knock-on effect on existing operations. Moreover, these have benefited from an £850,000 investment in modern extrusion lines made over the past couple of years.

The directors say they are confident that current sales levels can be maintained and that a successful year is in view. The interim dividend is being raised from 0.5p to 0.6p a share.

It is to take advantage of the sales upturn for PVC windows that the company is asking shareholders to put up £1.89m. The cash call involves the issue of 4,653,333 new shares at 50p, on a one-for-four basis. The issue has been underwritten by Barclays de Zoete Wedd.

The bulk of the money will go towards a new automated PVC window fabrication unit at

Hitchin and four new extrusion lines. A bulk handling system is also planned for Kettering, plus some investment in new tooling and dies for both existing and new products. Once the new investment is in place, the company says its capacity should increase by around 40 per cent.

Initially, Thurgar will use the proceeds to cut borrowings. These have risen following the £1m purchase of two freeholds in October 1985 and last January, pushing interest charges in the first half up from £12,000 to £175,000.

Worcester Group lifts profits to £600,000

Worcester Group, central heating boiler maker, which came to the USM in June, announced interim pre-tax profits of £291,000 up from £208,000.

The company expected the rapid increase in demand for Worcester's range of gas boilers — to continue to boost profitability in the second half.

Partnership losses cut KCA Drilling profits to £1.21m

Including its share of partnership losses amounting to £1.57m, and with an exchange rate this time, pre-tax profits of KCA Drilling Group, offshore and onshore drilling contractor subsidiary of Rosshill, dropped from £3.64m to £1.21m for the six months ended June 30 1986.

This is compared, however, with the second half of 1985 when the group contributed £790,000 which took the full year's figure to £4.43m.

As last year's final, the interim dividend has been omitted. The directors explained that, in the 1985 annual accounts, they stated the company would not be in a position to apply future profits to the payment of dividends until the deficit in distributable reserves had been eliminated.

Turnover for the six months was down from £20.92m to £15.25m giving operating profits of £3.26m, compared with £3.54m.

Overseas the company has arranged a contract for an additional rig in Turkey. The drillsip and the jack-up continue to present difficult problems to the group, directors stated, as the company had been unable to secure further work for either rig since the beginning of the year.

A further consequence of the present market conditions was that directors had been unable so far to find a buyer for the drillsip.

Hollas sale

Hollas Group has sold its 50 per cent share in Town & Country Estates (Cheshire) to Laurentia UK of the Imperial Life of Canada group, for £500,000. In addition, loans amounting to approximately £285,000 have been repaid to Hollas.

Laing Properties ahead at six months

Laing Properties, Watford-based property investment company, benefited from lower interest charges in the first half of 1986 and for the first time saw its profits before tax rise from £7.4m to £8.2m.

The contribution to profits from the company's activities in North America suffered a reduction when converted to sterling. The effect was to reduce income by some £0.5m.

After making allowances for a similar currency adjustment in the second half the directors still expected the outcome for the full year to show a reasonable improvement over 1985.

Merrett's satellite buyer

Merrett Holdings, one of the biggest insurance underwriting groups at Lloyd's of London, has found a buyer for Westar 6, the second of two satellites rescued from space in 1984 by US astronauts.

Countrywide

The Bank of Scotland is to take 40 per cent stake in the Countrywide Building Society of New Zealand, and General Accident will take 20 per cent. The proportions were reversed in yesterday's issue.

NOTICE OF REDEMPTION To the Holders of International Standard Electric Corporation 6% Convertible Sinking Fund Debentures due 1989

(Convertible on and after May 15, 1970 into Common Stock of ITT Corporation)

NOTICE IS HEREBY GIVEN, that pursuant to the terms of the Indenture dated as of November 1, 1969 (the "Indenture"), between International Standard Electric Corporation (the "Company") and Bankers Trust Company, as Trustee (the "Trustee") (to \$1,000,000 principal amount of the Company's 6% Convertible Sinking Fund Debentures due 1989 (the "Debentures") have been called for redemption through the operation of the optional Sinking Fund on November 1, 1986 pursuant to Section 3.02 of the Indenture at 100% of the principal amount thereof (the "Redemption Price"), and (ii) an additional \$1,250,000 principal amount of the Debentures have been called for redemption through the operation of the optional Sinking Fund on November 1, 1986 pursuant to Section 3.02 of the Indenture, also at 100% of the principal amount thereof (the "Redemption Price").

On November 1, 1986, the Redemption Price will become due and payable upon all Debentures, payment of regular interest on the coupons will be made in the usual manner and all future interest thereon shall cease to accrue on and after said date. All Debentures, together with all coupons appertaining thereto maturing after November 1, 1986, are to be surrendered for payment of the redemption price at the main offices of any one of 1) Bankers Trust Company in London, 2) Bankers Trust Company in Paris, 3) Hollandsche Bank Unie, N.V. in Amsterdam, 4) Societe Generale de Banque S.A. in Brussels, 5) Dresdner Bank Aktiengesellschaft in Frankfurt, 6) Banque Generale du Luxembourg S.A. in Luxembourg, 7) Banca Nazionale del Lavoro in Milan, and 8) The Corporate Trust Office of Bankers Trust Company in the Borough of Manhattan, The City of New York; provided, however, that if Debentures are surrendered in the City of New York, certain certifications or information may be required in order to obtain relief or exemption from U.S. withholding taxes.

The following certificate numbers of Debentures are to be redeemed in whole for \$1,000 principal amount:

Table with multiple columns of certificate numbers for redemption.

Conversion Rights

The Debentures are convertible into whole shares of Common Stock, par value \$1.00 per share of ITT Corporation ("Common Stock") through the close of business on November 1, 1986 at any of the above offices at the present adjusted conversion price of \$68.35. No fractional share of Common Stock will be issued upon conversion. Instead, a cash payment for each fractional share will be made on the basis of the last reported sale price of the Common Stock on the New York Stock Exchange on the day of conversion. Each \$1,000 Debenture is convertible into 17 shares of Common Stock. Based on the closing price of the Common Stock on September 24, 1986, of \$49 each \$1,000 Debenture would convert into \$833 worth of Common Stock.

International Standard Electric Corporation By: Bankers Trust Company, Trustee

October 1, 1986

Shopping by post? Play it safe. Readers who reply to each with order advertisements in national newspapers or colour supplements are safeguarded by the National Newspaper Mail Order Association.

NOTICE OF REDEMPTION To the Holders of International Standard Electric Corporation 6% Convertible Sinking Fund Debentures due 1989

(Convertible on and after May 15, 1970 into Common Stock of ITT Corporation)

NOTICE IS HEREBY GIVEN, that pursuant to the terms of the Indenture dated as of November 1, 1969 (the "Indenture"), between International Standard Electric Corporation (the "Company") and Bankers Trust Company, as Trustee (the "Trustee") (to \$1,000,000 principal amount of the Company's 6% Convertible Sinking Fund Debentures due 1989 (the "Debentures") have been called for redemption through the operation of the optional Sinking Fund on November 1, 1986 pursuant to Section 3.02 of the Indenture at 100% of the principal amount thereof (the "Redemption Price"), and (ii) an additional \$1,250,000 principal amount of the Debentures have been called for redemption through the operation of the optional Sinking Fund on November 1, 1986 pursuant to Section 3.02 of the Indenture, also at 100% of the principal amount thereof (the "Redemption Price").

On November 1, 1986, the Redemption Price will become due and payable upon all Debentures, payment of regular interest on the coupons will be made in the usual manner and all future interest thereon shall cease to accrue on and after said date. All Debentures, together with all coupons appertaining thereto maturing after November 1, 1986, are to be surrendered for payment of the redemption price at the main offices of any one of 1) Bankers Trust Company in London, 2) Bankers Trust Company in Paris, 3) Hollandsche Bank Unie, N.V. in Amsterdam, 4) Societe Generale de Banque S.A. in Brussels, 5) Dresdner Bank Aktiengesellschaft in Frankfurt, 6) Banque Generale du Luxembourg S.A. in Luxembourg, 7) Banca Nazionale del Lavoro in Milan, and 8) The Corporate Trust Office of Bankers Trust Company in the Borough of Manhattan, The City of New York; provided, however, that if Debentures are surrendered in the City of New York, certain certifications or information may be required in order to obtain relief or exemption from U.S. withholding taxes.

The following certificate numbers of Debentures are to be redeemed in whole for \$1,000 principal amount:

Table with multiple columns of certificate numbers for redemption.

Conversion Rights

The Debentures are convertible into whole shares of Common Stock, par value \$1.00 per share of ITT Corporation ("Common Stock") through the close of business on November 1, 1986 at any of the above offices at the present adjusted conversion price of \$68.35. No fractional share of Common Stock will be issued upon conversion. Instead, a cash payment for each fractional share will be made on the basis of the last reported sale price of the Common Stock on the New York Stock Exchange on the day of conversion. Each \$1,000 Debenture is convertible into 17 shares of Common Stock. Based on the closing price of the Common Stock on September 24, 1986, of \$49 each \$1,000 Debenture would convert into \$833 worth of Common Stock.

International Standard Electric Corporation By: Bankers Trust Company, Trustee

October 1, 1986

Cussins tops £0.5m and lifts payout

Cussins Property Group raised its pre-tax profits from a depressed £1.69m to £518,000 in the first half of 1986 and said yesterday that it believed the full year results would exceed 1985's £1.37m.

The interim dividend is being stepped up from 2.5p to 2.75p per share from 2.0p to 2.25p. Turnover improved from £3.43m to £3.7m—the group develops commercial, industrial and residential property. Net assets at June 30 amounted to £24.1m (208p).

R. H. Morley boosts profit by 40%

R. H. Morley Group, the USM-quoted polythene film and bag maker, has managed to overcome the problems that caused the drop in profits in 1985 and has lifted pre-tax profit for the year to March 31 1986 by 40 per cent from £51,148 to £72,557. Turnover increased from £3.66m to £4.47m.

After tax of £53,871 (£48,904) (earnings per share was 3.79p (3.47p) while the dividend is increased from 1.5p to 1.75p.

Goodhead Print Group plc

3,600,000 7 per cent. Convertible Cumulative Redeemable Preference Shares of £1 each issued by way of rights.

Permitted to deal in the above mentioned Convertible Preference Shares on the Unlisted Securities Market has been granted by the Council of The Stock Exchange.

Goodhead expansion

At the annual meeting of Goodhead Print Group, the contract printer, free newspaper publisher and paper merchant, the chairman, Colin Ross, said first quarter profits had been well ahead of last year's.

He was confident that 1986 would see a substantial increase in turnover and pre-tax profit. Some of the group's operations had produced record results despite the fact that the first was not traditionally the strongest quarter, he said.

Results from the ten newly acquired free newspaper titles had been beyond expectations. Decentralisation plans were progressing and two centres would be relocated by the end of October, he said.

Yorkshire International Finance B.V. Guaranteed Floating Rate Notes due 1994. Guaranteed on an unsubordinated basis by Yorkshire Bank PLC.

FINANCIAL TIMES SURVEY

Wednesday October 1st 1986

London Docklands

More than 8 sq miles of semi-dereliction, long ignored as London's "backyard", is being transformed by £1.5bn of investment into a desirable place to live and work

Regeneration surges as barriers break down

By Richard Evans

FIVE YEARS AGO a drive east from Tower Bridge into London's dockland was a deeply depressing experience. Changing trade patterns, technical advances and high labour costs had led to the docks' progressive closure, beginning with the old East India dock in 1967 and ending in 1981 when the last ship sailed from the Royals. Throughout the 1970s dockland slid into a seemingly irreversible decline. There were no jobs, so people moved away; the infrastructure deteriorated and the task of rejuvenating the area appeared hopeless. A similar journey now, however, through the old Surrey Docks south of the Thames and through Wapping and the Isle of Dogs on the north bank is a remarkable experience. The regeneration of dockland is surging ahead. In parts it looks like one huge construction site, with contractors' equipment replacing the long dismantled wharfedocks cranes. Sprawling, lifeless wharves and abandoned warehouses stand incongruously near luxury riverside apartments. Elsewhere, development has been virtually completed and new communities, residential and commercial, have taken shape. The position of dockland, covering over 8 sq miles imme-

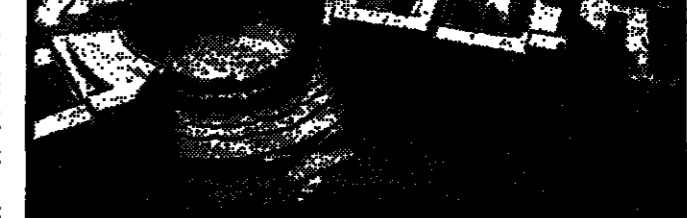
diately east of the City looks ideal now, given the purpose-built new buildings needed to meet the challenges of the deregulation of the securities market—the so-called Big Bang. This is a recent phenomenon. Historically and physically, the docks have been cut off from the mainstream of London life, isolated by entrenched attitudes and inadequate public transport. Attempts were made throughout the 1970s by the Government, the Greater London Council, the dockland boroughs and by local communities to grapple with the immense task of rejuvenating the area, but the machinery and cash were inadequate. The Conservative Government stepped in and in 1981 set up the London Docklands Development Corporation with Sir Nigel Brookes of Trafalgar House as chairman in a controversial attempt to force through redevelopment. There is little doubt that in commercial terms it has been a considerable success. About 2,000 businesses are now based in the area, including over 400 new ones, and 8,000 jobs have been created that did not exist in 1981.

It has been at a high cost, according to some local residents and community groups. Local authorities lose all planning powers when a development corporation is designated. Instead, control passes to the government appointed body, which is supplied with state funds to carry out its task. The local councils in dockland, Southwark, Tower Hamlets and Newham, resent the loss of their power and influence, and community groups like the Docklands Forum claim that their views and wishes were overridden by the corporation in its rush to redevelop. The LDDC started off with big advantages including proximity to the City and full support from the Government, backed by generous grants and loans for land purchase and building works. There was still, however, the entrenched view of docklands as London's backyard plus the pressure for development to continue to head west rather than east. The biggest initial task for the corporation, according to Mr Reg Ward, chief executive since its inception, was therefore to change this public perception.

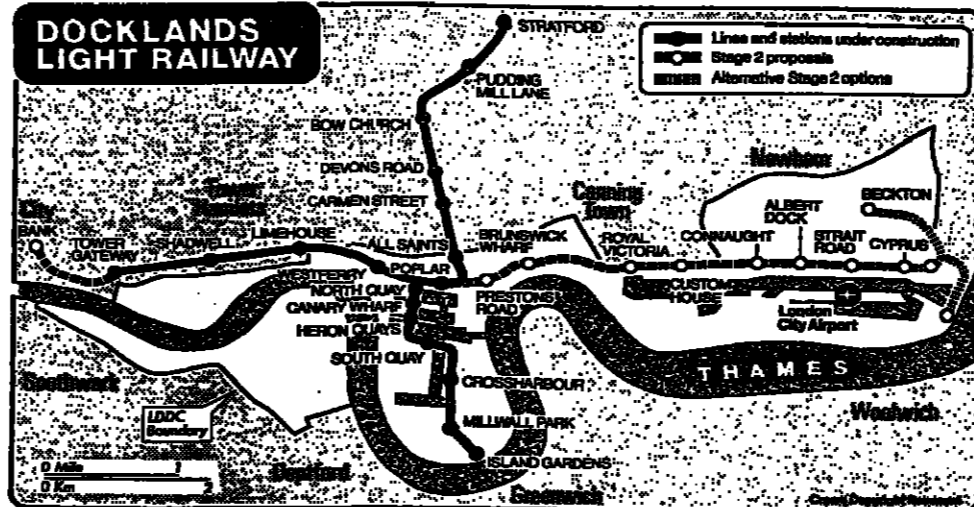
"It is easy in retrospect to identify the critical factors that affected development, but at the time they were often random and incoherent. We had no master plan... It was basically all market led," says Mr Ward. Not least of the random initiatives was the creation in 1982 of an enterprise zone around the redundant West India, Millwall and East India Docks. With the advantages of the enterprise zone, including a 10 year holiday from rates, exemption from land development tax and relaxation of planning controls, the area helped to break the psychological resistance to investing east of the Tower of London. The next major problem to be overcome in the area as a whole was housing. East London was regarded as a public sector housing ghetto with 98 per cent of the population living on council estates. Only two houses had been built for private occupation in the previous five years. The LDC agreed to the development of a 30 acre site by four private sector house-builders. These sold well, and more than 8,000 new homes, 5,000 of them on corporation-owned sites, have now been built, or are under construction.

Housing has in fact continued to be a problem because of the soaring cost of land. Land values have been pushed above the £15m per acre mark, compared with the first sale of £70,000 an acre in 1982. Rents are currently running at £12 to £15 a square foot for office space and the first £1m penthouses are now for sale in Wapping. One of the major criticisms of local community groups is that locals simply cannot afford to live in the area any more. The LDDC has attempted to overcome this by insisting that a proportion of houses and flats built on its land must sell for £40,000 or less. But too many buyers were reselling immediately at a high profit, and last year a resale constraint policy was introduced. Then came the problem of the infrastructure, particularly road and rail communications. Although close to the City, the roads are notoriously congested and public transport services poor. This major drawback was overturned at a stroke with the Government's commitment late in 1982 to build the docklands light railway, the critical piece of development infrastructure that gave further investment credibility to the area.

The first phase of the railway, linking the Isle of Dogs with stations at Tower Hill and Stratford, is due to open next July and a Bill seeking an extension to Bank station—opposed by the City of London Corporation—is currently before Parliament. Phase II of the development will take the railway further east into the Royal Docks, still largely undeveloped and potentially the most exciting prospect of all. The railway will not only give wide public access to docklands for the first time, but will provide London with a major new tourist route linking the Tower with Greenwich. The Royals are regarded by the corporation as the most important urban redevelopment site in Europe. They cover 667 acres, including 237 acres of water, and lie only five miles from the centre of London. Even these have been overshadowed recently by the proposals for the controversial £1.5bn Canary Wharf office development on the northern fringes of the Isle of Dogs. The offices will be in three towers up to 850 feet high, making them the highest buildings in Europe. Local authorities have objected on the grounds that transport services will be overloaded: that few of the anticipated



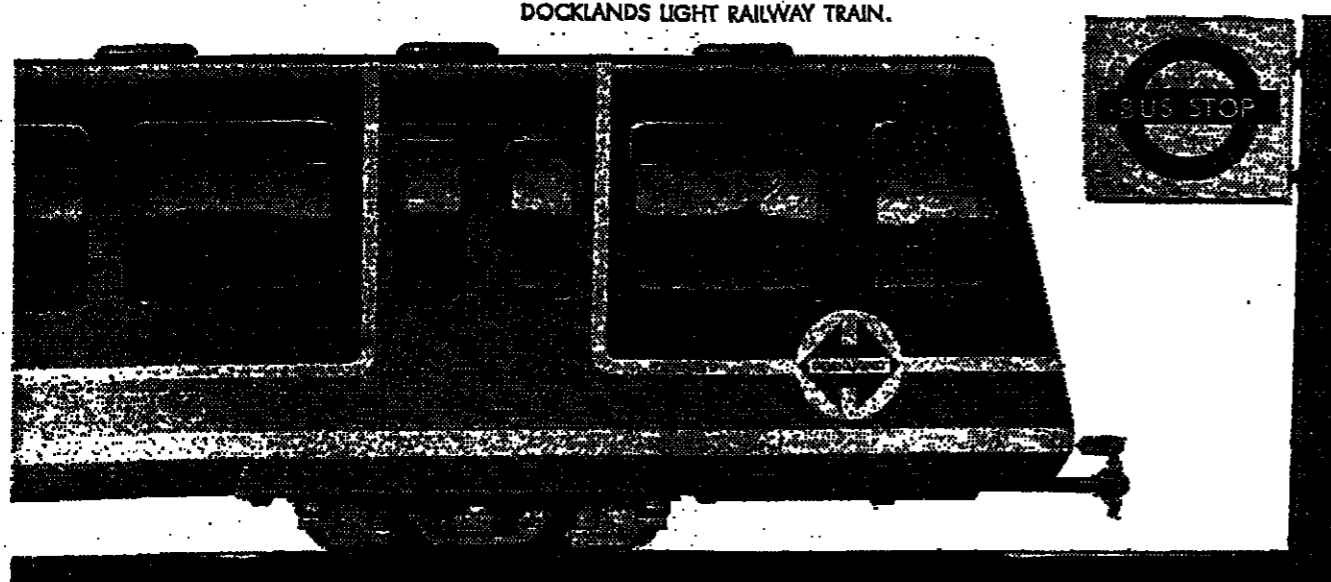
Canary Wharf, proposed by a US banking consortium, could extend London's financial centre into docklands



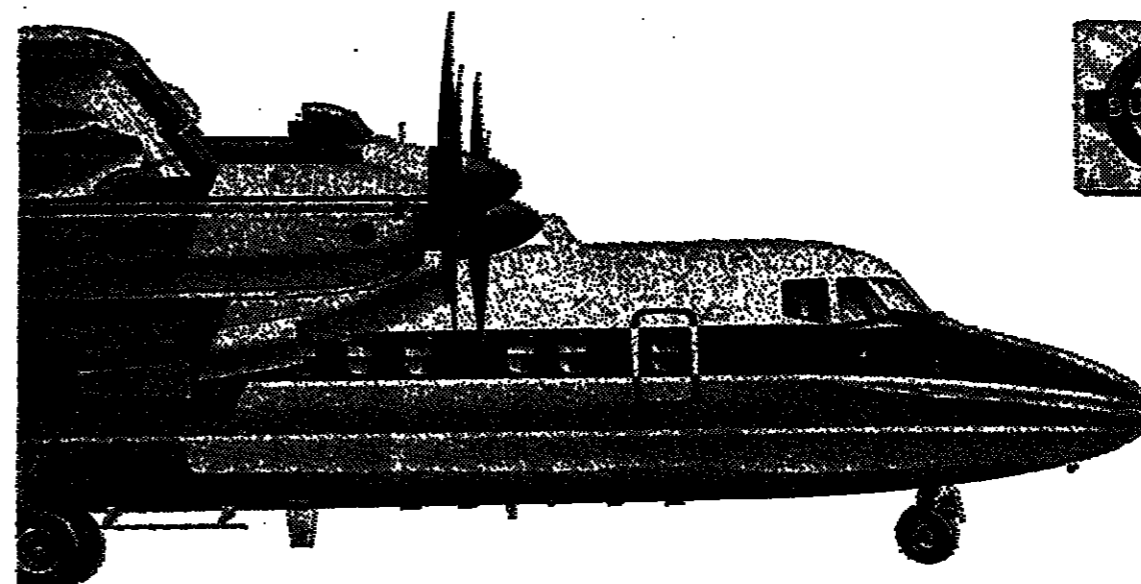
European cities by aircraft capable both of short take-offs and landings, and of conforming to strict noise regulations. The shape and scale of the first major projects for the Royals will be decided shortly by the LDDC, which is considering schemes by three consortia involving a total investment of £2bn. So far, the Government's investment of £250m in dockland through the LDDC has generated investment of £1.2bn from the private sector. The approaching transformation of the Royals and the Canary Wharf scheme emphasise the escalating scale of the regeneration. It is now possible to visualise what appeared to be a bizarre flight of fancy five years ago: the creation of a new city within a city.

IF YOU THINK DOCKLANDS IS DIFFICULT TO GET TO—YOU'RE ON THE WRONG TRACK, ROAD, RUNWAY AND RIVER.

Some people seem to think that the new rail link from Docklands to Bank is just a random train of thought. Wrong. Most of the rail link is already complete – and test vehicles are already running on it. By next July it will be operational and the line will be capable of carrying 22,000 passengers per hour. Some people think that the Docklands road system will lead them up the garden path. Wrong. The new link road to the M11 is already being built and will open in 1988. Access time from Stolport to the M11 will be only 10 minutes.

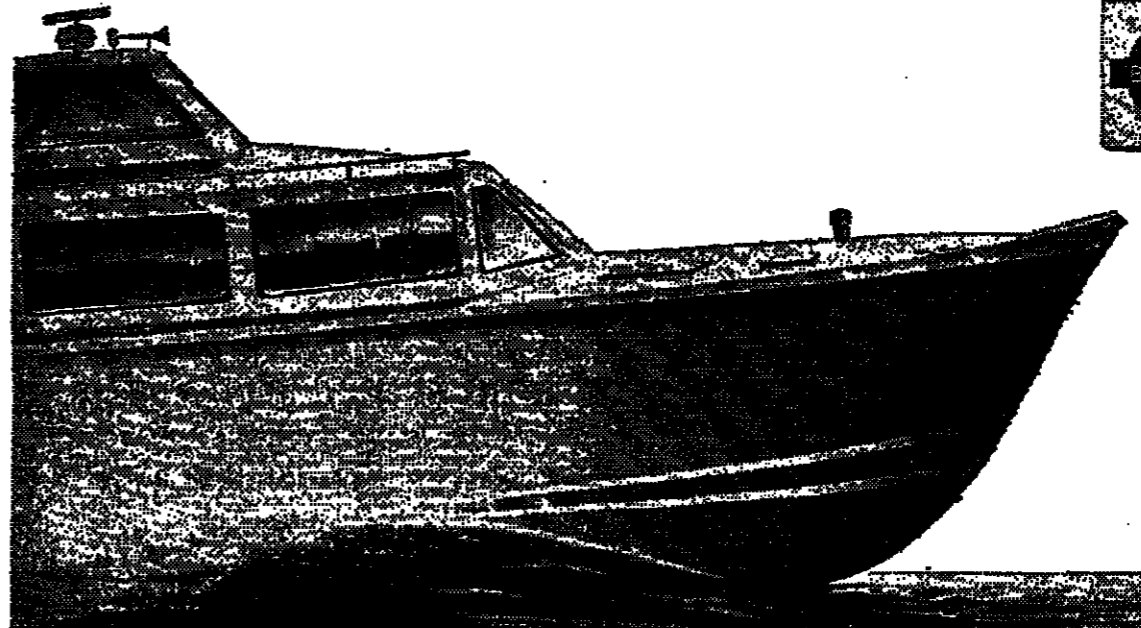


DOCKLANDS LIGHT RAILWAY TRAIN.



DASH 7. SHORT TAKE OFF/LANDING AIRCRAFT.

Some people think that Stolport is just a flight of fancy. Wrong. Work has already begun and when it starts carrying passengers next autumn it will be capable of transporting over 1 million people a year and over 100 flights a day.



AIRMARAN HIGH SPEED 50 SEATER CATAMARAN.

Some people think that the Docklands river taxi is way down stream. Wrong. Test services will begin in 1987. If you want to separate fact from fiction don't myth out. Call 515 6000 for further information.



MORNING LITHO PRINTERS LTD.

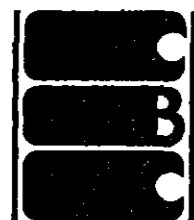
Fine Colour Printers

Good quality work at competitive prices with fast and reliable service. Estimates on request.

- * Typesetting
- * Artwork
- * Four colour planning
- * Printing SRA2 and SRA1 size (up to 25 1/4 x 35 1/2)
- * Print finishing

Unit 5, St Marks Industrial Estate
430 North Woolwich Road
London E16 2BS
Tel: 01-474 2801

5 miles East of the City



CODY BUSINESS CENTRE
Fully Serviced
Industrial/Commercial Sites

suitable for various uses from
3 up to 5 acres
FOR SALE



HENRY BUTCHER

Brownlow House, 50/51 High Holborn
London WC1V 6EG Tel: 587377

01-405 8411

London Docklands 2

Surrey Docks

Quality did not come cheaply

TWO YEARS ago, there were 250 acres of mainly undeveloped land in the Surrey Docks. They had been the first to close, leaving isolated pockets of residents sandwiched between river wharves and declining industry.

The LDDC, resolved 15 years of debate about the future of Ely's Wharf, directly opposite the City, when it pushed through permission for an office development now called London Bridge City, one of the single most important city centre developments in Europe.

Further east, however, the process of development was to be less spectacular. "The key was to establish basic infrastructure, but with an emphasis on quality," says Mr Chris Farrow, the corporation's area director.

"It did not come cheap, but with no single catalyst such as an enterprise zone, we have created the image of an environment of quality." The corporation expects to spend £25m in a decade in Surrey Docks, most of it on infrastructure.

By 1981 much of the docks had already disappeared, but the areas of water that remained have proved important for development, such as the canal system linking Canada Water and Surrey Water. Around Greenland Dock, the LDDC has spent £18m on improvements, expected to bring 2,000 jobs, 1,000 homes and a pier. Land which sold for £250,000 per acre two years ago now fetches £1m.

But the prospects for development of business units had looked, until one year ago, far from promising. There was already 2m sq ft of industrial space in Southwark, much of it around the Surrey Docks, available for let at £1.50 a sq ft. So it was under a condition that developers provide industrial units as well as housing.

"New technology firms from the leafy suburbs of Bromley now say this is where they have to be to serve future markets," Mr Farrow says.

The low-rent units are now filled, and new ones ranging from 10,000 sq ft downwards are letting well.

The next development under-planning employment prospects

is 300,000 sq ft of retail space, with Tesco as the anchor store. A further 15 acres remain and the LDDC plans to create 16,000 additional jobs in the area.

A higher standard of design is also emerging. "In our first three years, the quality of new housing was competent and popular, but it was not creating a new wave. Now, particularly at Greenland Dock with the development of 146 homes by ISLEF of Denmark, we are moving into high-quality architecture."

No such accolades for local authority blocks, perhaps, but they have not been forgotten. The corporation was left with 770 inter-war municipal units which residents no longer wanted to live in. These it has sought to upgrade for sale and rent, working with Southwark Council.

Last September, it reached agreement with the council to buy 550 homes. The most ambitious scheme is the conversion of 133 former municipal flats by Barratts and the South London and Crystal Palace Housing Association, 50 per cent of them for sale.

The money the council received is helping to finance the refurbishment of the remaining 220 flats. Southwark also receives 50 per cent of any profit on the 550 units over £3m.

"We have also done our best to give local people a chance to buy," Mr Farrow says. When a property comes onto the market, tenants living in Southwark are given first choice to buy for two weeks, then the children of tenants a further two weeks. Releases in the first month are selling at prices up to £120,000.

Alastair Guild

Royal Docks

A latecomer to revival

DEVELOPMENT has come late to the eastern end of London's docklands, the Royal Docks, the largest enclosed dock system in the world, covering an area that would stretch from Hyde Park Corner to Tower Bridge.

The delay could be made up for by size: four of the grandest schemes seen so far in docklands are planned following the LDDC's purchase of 500 acres of the Royals from the Port of London Authority, increasing the amount of land and water it controls by over 30 per cent. Together with vacant Gas Board and other land to the north east, they provide 280 hectares of land and 96 hectares of water for development.

Construction of London City Airport is well underway on the quay between the Royal Albert and King George V docks. The other three developments, costing a total of more than £1.5bn and likely to take 10 years to complete, could be decided on before the end of the year.

The LDDC has already had talks with Newham Council and community groups about the social impact of the three development proposals. The corporation has committed itself to making "a reasonable proportion" of the 5,000 or so homes proposed available either for rent or for sale at prices "which Newham people can afford."

In 1981 houses built at Beckton, in the Royals, marked the start of the LDDC's program, but since then there have been few other signs of progress. "People here were getting quite depressed wondering when their area would receive attention," says Ms Dru Vesty, director of the area team.

So the corporation spent money on projects that would give the area "a bit of a boost." For example £700,000 turned the disused Silvertown Tramway into a landscaped footpath and cycleway running for over half a mile along the north of the riverside industrial zone.

Work is now underway on a £270m programme of improvements to the area's landscape, transport and services, though it is anticipated that the developers of the three major schemes will provide the accompanying infrastructure. Contracts have been let for the first three phases of a £33m

drainage scheme.

The corporation will spend £44m on a spine road through the Royals by 1988 and £20m on a link to the A13 and the motorway system, in anticipation of the proposed East London River Crossing.

Improvements by the Department of Transport, such as a relief road providing links to the M11 and M25, and an upgrading of the North Circular, are designed to further ease access. A Bill under preparation seeks to extend the Docklands Light Railway east to the Royal Docks and Beckton.

"We are hoping to attract the sorts of footloose industries — the service sector and high technology companies — that might otherwise go to the M4 corridor. There is also good potential for major employers, such as the leisure and retail sectors. But we had to make the Royals a fine development location," says Ms Vesty.

Job creation is a major priority, with some 20,000 unemployed in Newham. This year Cross & Blackwell is leaving the Royals, with a loss of 370 jobs. Fiat & Lyria, employing more than 1,000, is one of the few traditional manufacturing companies remaining. The decline of these industries has left some 440,000 sq ft of vacant industrial space.

"Developers will be encouraged to come in to develop these sites once firm decisions have been taken on the three major schemes. The surge of confidence and major development in the Isle of Dogs has also created a momentum that is now so strong it is ready to continue the eastward thrust across Leamouth and into the Royals," Ms Vesty says.

Back in Beckton things are moving moving on also, with 3,700 homes due for completion by the end of 1987. An Asda superstore is open and a community complex planned around it. The corporation has spent £250,000 on community initiatives, including training projects and facilities for the disabled.

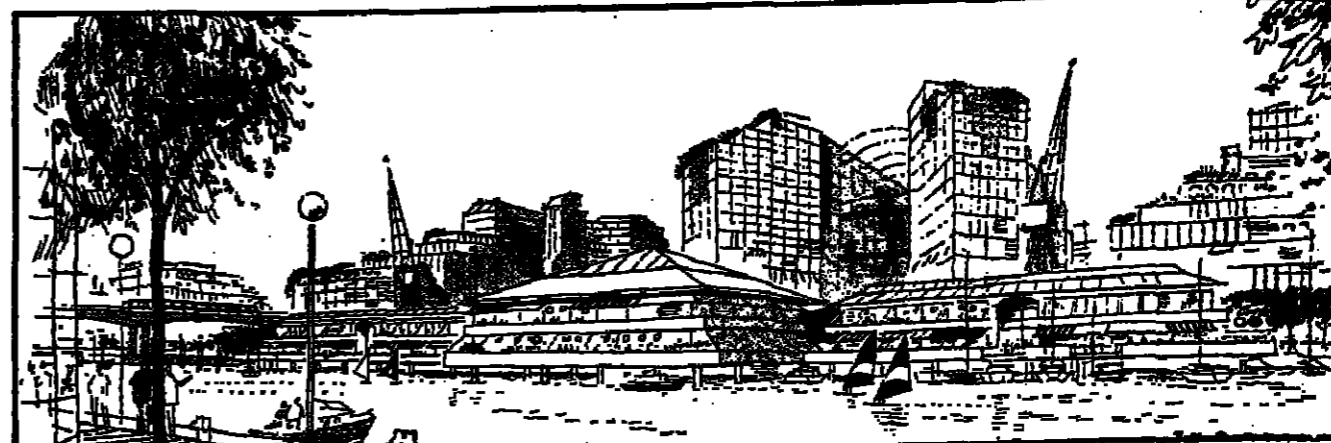
It has also made available a 17,000 sq ft building for a wide range of community groups and is funding external work on a new primary school, as well as the community facilities for the Beckton district centre next to Asda.

Alastair Guild

THINKING OF MOVING IN DOCKLANDS?

THINK *in Docklands*
COLLINS RESIDENTIAL

01-538 1821 - OPEN 7 DAYS A WEEK!



A new £7m warehouse will be demolished to make way for Harbour Exchange, an office scheme tapping enterprise zone allowances

Isle of Dogs

Sadness dispelled by enterprise

COMPARED with its three neighbours, the Isle of Dogs had a relatively easy start in life. Though the name chosen might not have the same ring to it as say The Royals, some important silver spoons were provided in its month to compensate.

Part of the area was declared an enterprise zone, with all the advantages for incoming companies, such 10 years free of paying local authority rates. The docklands light railway was planned to run through the middle and much of the docks area remained intact, with 128 acres of water providing a focus for development and opportunities for recreation.

Yet Mr Mike Wilson, director of the area team, felt an "almost overwhelming sense of sadness, dereliction and despair" when he visited the area in 1980. The roads were in disrepair, the docks were surrounded by high walls and isolated from the rest of the district and there were few useful buildings. Many of the large wharves and dock houses, which give Wapping's riverfront so much character, had been flattened in the Second World War.

General cargo boats had ceased using the docks in the mid 1970s, though timber came in from Russia until three years ago.

Most of the derelict land was owned by the Port of London Authority, British Rail and the C&GB, while the GLC and Tower Hamlets had holdings on the periphery. A large part of this land was transferred to the LDDC. It was decided to keep the docks, which the earlier London Docks Strategic Plan had envisaged having filled in, as in Surrey Docks and Wapping.

A distinctive, red brick road was laid into the area and walls removed to make the docks more accessible. The LDDC is now spending £12m a year on environmental improvement and infrastructure, British Telecom has put down fibre optic links, with voice, data and picture capability for telecommunications, and by Mercury Communications has decided to locate a satellite earth station on a West India Docks in established docklands for telecommunications development.

"All the links are either

there or can be provided for an international financial centre the size of Canary Wharf," says Mr Wilson.

The light railway should increase demand for office space. Developers of South Quay Plaza, a 330,000 sq ft office development with direct access to the railway report a lot of interest. But Mr Wilson doesn't expect a dramatic increase in rents for office/commercial space, as a lot of land is still coming through for development. They now stand at £12 to £14 a sq ft.

Rents for small-to-medium sized industrial/office units range from £5 to £8 a sq ft. "The smaller units tend not to be restricted by planning use of occupation by small users, whether industrial, commercial or office," says Mr Wilson.

The main sites not yet committed are in Poplar Docks, where the possibility of a Chinese Trade Centre is being discussed with International Conferences and Exhibitions, and in the Leamouth area of

the enterprise zone. The LDDC is still carrying out infrastructure work but there is potential for both commercial and residential development.

Most of the housing developments in the Isle of Dogs have been new build, with little opportunity for warehouse conversions seen elsewhere. Almost the entire 1981 population of 18,000 were living in municipal housing. By 1981, the population is expected to double, with 50 per cent of accommodation likely to be owner occupied.

The LDDC is paying for community centres and the restoration of historic churches in the area. There are proposals to restore St Matthias, the oldest surviving building in docklands, to its 17th century appearance and to convert the Georgian chaplain's house into a centre for early music and drama. A clubhouse for water sports, costing £400,000, is being funded jointly by the corporation and the Sports Council.

Alastair Guild

Do you spend more time on your business problems than on your business?

Stop wasting a lot of time chewing them over.

Write to us about office automation systems.

(Or better still, whilst on the subject of reducing paperwork, ring us.)

But call us before you install a new communications system.

We're very easy to talk to.

If you need an environmental control and energy management system, you'll find we're not just full of hot air.

Even if you want some help choosing your protection services, we may be able to look after you.

Because we won't just sell you a system, we'll advise you on a complete package to give you a practical solution.

So whatever the size of your company, pencil our number in your diary.

But make it sharpish.

To: Honeywell Limited, Honeywell House, Charles Square, Bracknell, Berkshire RG12 1EB. Telephone 0344 416581.

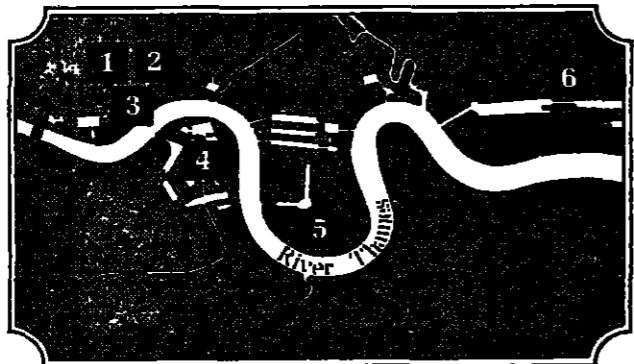
Name: _____ Company: _____
Address: _____
Tel: _____

Together, we can find the answers.

Honeywell

ROGER MALCOLM

"Builder of many fine homes in the London Docklands"



- | | |
|--------------------------|------------------------------|
| 1 PROSPECT PLACE WAPPING | 4 SWEDISH QUAYS ROTTERDAM |
| 2 PELICAN WHARF WAPPING | 5 CLIPPERS QUAY ISLE OF DOGS |
| 3 LUSKS WHARF WAPPING | 6 HOGARTH MEWS BECKTON |

A Bellwinch Homes Group Company



Building Fine Homes in London and Southern England

London Docklands 3

Industry

Small-timers sign up and nestle in

OUTSIDE the Canary Wharf business centre, London's docklands, off the East India Dock Road, is a board which points the way to Limehouse Studios and the British Telecom business centre. In the background, a heavy contractor's ball is making short work of demolishing the wall of one of the old dockside buildings that still populate much of the area.

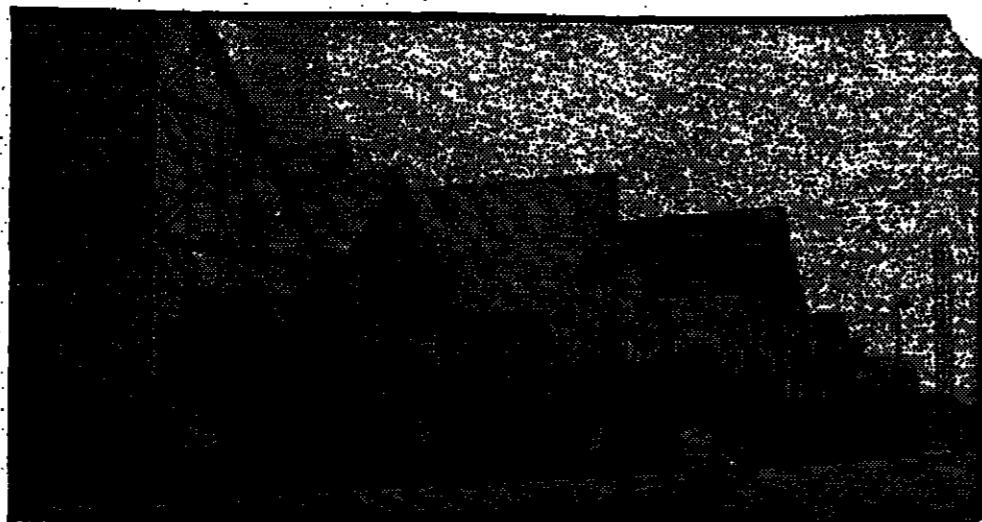
Across the road are the Cannon Workshops, restored buildings on the enterprise zone full of companies like Formica, Print, Hayes Spain Group, Watkins Repro, Statch Design and Deanos.

These are names that are hardly familiar in the industrial sector, though they are representative of what has happened in docklands. An area once dominated by dockside activities and associated big companies it has become a home for little known small businesses nestling close to the City and, in the case of the enterprise zone, taking advantage of the water holiday and capital grants offered by a government anxious to develop run-down inner-city areas.

There are still some famous names in docklands — Tate and Lyle, the Central Electricity Generating Board, British Rail, Alstom and Hutchinson — but on the whole the big operators have gone. The character of the area has changed and will change even further.

London's docklands was never an area of heavy manufacturing industry in the way that the Clyde in Glasgow or the Tyne in Newcastle were. There was never shipbuilding and its attendant heavy engineering. London's dockside activities were essentially about servicing the import and export of goods.

There was, however, a considerable amount of associated "heavy" activity to complement its main economic base, as the towering cranes made obvious. Most new industry coming in today also has a high service content, but it is a different kind of industry from the one geared to the financial world;



Mixed-use buildings such as the Skyline professional business park have replaced heavy older industry and warehouses

much of it associated with the high-technology world of information gathering and retrieval. It is largely assembly work, undertaken by small concerns of the sort found in the Cannon Workshops.

This is what the Docklands Development Corporation wants. "We wanted to create a new docklands in terms of new activities," says Mr Peter Turlik, the director of business development. "We saw no return in dealing in declining industries associated with shipping."

"We wanted to create space for growth activities as well as to make a visual impact. "At the same time there was a need to get away from the negative land values in an area associated with an activity that had gone."

The result is that 70 per cent of all industry within docklands is now involved in services. The figure is even more startling for new entrants; 78 per cent are in services.

"Industry is not a word we use," Mr Turlik says. "We have used 'business place' right from the start." The change in docklands over 20 to 25 years has been startling. When the area was one

of the greatest ports in the world, some 30,000 people were employed by the Port of London Authority alone. A decade ago the population in the area was no more than 55,000 and by 1981 it had slipped to 40,000.

One problem was that as the local authorities in the docks moved people out, housing them in tower blocks, work went too. Then as the docks began to close and move down river to Tilbury, ancillary trades went as well. Eventually, all the port-side activities died with the port, the Royals being the last to close in November, 1981.

There are some vestiges of port activity remaining, a few wharf-side activities and some food processing, but it is all relatively unimportant in the total. It has been replaced by small businesses with a high growth potential and an average of only 12 staff.

Within a short time the multi-billion project for an extension of the City, based on Canary Wharf, will begin to take shape. That will be the city of the 1st century. When that happens, docklands will have a very different structure.

The Canary Wharf development is taking place within the

enterprise zone, which has been one of the more successful in Britain. The corporation has injected some £30m into the zone which has given it a 1:10 leverage ratio. Much of the 482 acres (122 of which are water) has been allocated and it does not appear there will be any difficulty in finding tenants for the rest.

Unlike the other zones around the UK, docklands has not had to build advance factories to attract investment. "We encouraged private developers to come in but we did not build a single foot of factory space," Mr Turlik says.

There must be many other authorities that wish they could say the same; there must be many other authorities that wish they had the same advantages of location and know-how that London has.

With the enterprise zone virtually full, interested parties are having to look further east to the Royals for development, which is exactly what the corporation wants.

The largest industry in docklands with a "manufacturing" capacity will soon be newspaper printing.

Anthony Moreton

Wapping

Living in the shadow of the past

WAPPING provides many reminders of the heyday of London docklands. Its historic wharves and warehouses, some dating back to the early 1800s and in semi-industrial use into the 1980s, and its narrow, winding streets, give it a character almost unique in the East End. In 1981, there were already three important conservation areas and the LDDC designated a further two. But Wapping had lost some of its dockland character with the disappearance of the Western and Eastern Docks. The corporation resolved that no more docks should be filled and brought water back to the Western Dock with a canal connecting Hermitage Basin and Shadwell Basin.

According to Mr Howard Sheppard, director of the LDDC area team: "In the early days, landscaping and environmental improvements along The Highway and around the Shadwell Basin helped foster confidence in the people of the area that our plans were possible and provided developers with examples of the regeneration that was taking place."

Over five years, the LDDC has spent £16m in Wapping on landscaping and the canal, with a further £10m on land acquisitions. It is now seeing £8 of private investment for every £1 of public money.

"Wapping's proximity to the city and its character as a desirable place to live have helped give a major thrust to

its promotion," Mr Sheppard says.

As envisaged in Tower Hamlets' local plan, housing will establish itself as the predominant land use in the area. But, whereas in 1981, 95 per cent was in municipal ownership, this year the balance will approach 50 per cent owner occupation.

In 1985, LDDC's target for Wapping was an additional 2,000 houses by 1988. These are either complete or nearing completion, with a further 1,700 homes with planning permission.

"We are able to attract volume housebuilders into Wapping early on because of their success in selling housing at Beckton in the Royals, while

Bethrat's successful conversion of the Gun Wharves warehouses has helped dispell the uncertainty that developers had three or four years ago about such schemes," Mr Sheppard says.

But the corporation was equally determined to keep new housing in line with the character of the area. "We established a high standard of development early on," he says. So it was a condition of the disposal of the first site for housing that the developer worked closely with architects and the LDDC to set a design standard to which later projects would have to adhere.

Strict adherence to architectural quality in the first three years means that the Wapping area team now has a more relaxed view of development.

"Similarly, we would not want to do anything to attract huge amounts of traffic. The large numbers of people that would be attracted to developments such as a superstore might spoil the atmosphere, so the major projects of metropolitan significance are taking place on the periphery, at Limehouse Basin, for example."

At its heart, Wapping is not an area that is conducive to traditional industry which might need access for heavy vehicles. Little of the previous industry in Wapping remains.

Land values have increased from £120,000 per acre three years ago to more than £2m now. This means that small businesses to sell up and relocate, while much of the older traditional industry has closed for good.

With locals reluctant to see any increase in traffic, the corporation encouraged Tower Hamlets to downgrade its road proposals. "We are encouraging instead cleaner industry which can sit happily next to retail or residential development," Mr Sheppard says.

There has been emphasis also on attracting small businesses, such as design studios, and computer software companies to developments like Metropolitan Wharf, with its small workshops and studios, and similar conversions in the Old Spice Mill and Black Eagle Wharf along the High Street.

But there have been larger developments: the London Commodity Exchange, a major complex of housing, offices and shops at Free Trade Wharf and the News International Printing complex. Some 1m sq ft of commercial space has been completed and an additional 1.5m sq ft has planning permission.

One of the largest areas undeveloped is at Thomas Moore Street, where the LDDC envisages an office scheme of more than 800,000 sq ft, though no specific proposals have yet been presented.

Further east, the corporation is negotiating with Tower Hamlets for the release of its land for a mixed development.

Alastair Guild

Thomas Telford Moving where the action is

Advertisement for Thomas Telford featuring a large image of a building and the company logo.

We're financing cable in Docklands

Docklands £18m for cable TV

EAST London Telecommunications has raised the £18 million needed to finance a combined cable, television and communications system to be installed in London's docklands. Total cost of the system is to be £35 million, including working capital, but the rest of the cost is being met out of retained earnings.

Robert Fleming and Hoare Govett placed £8 million of ordinary shares with institutions, including investors in industry, Prudential Assurance, the electricity industry pension fund and Barclays Bank pension fund.

There are also £8 million of syndicated bank loans and a £2 million standby facility. General Electric Company, which is installing the project, is one of the investors.

GEC's contract, worth £25 million, will supply the service for 145,000 households and the dockland enterprise zone.

DAILY TELEGRAPH

FLEMINGS

LONDON · NEW YORK · TOKYO · HONG KONG · SYDNEY

The first complete financing of a cable and telecom system in the UK—£8m of equity placed by Flemings.

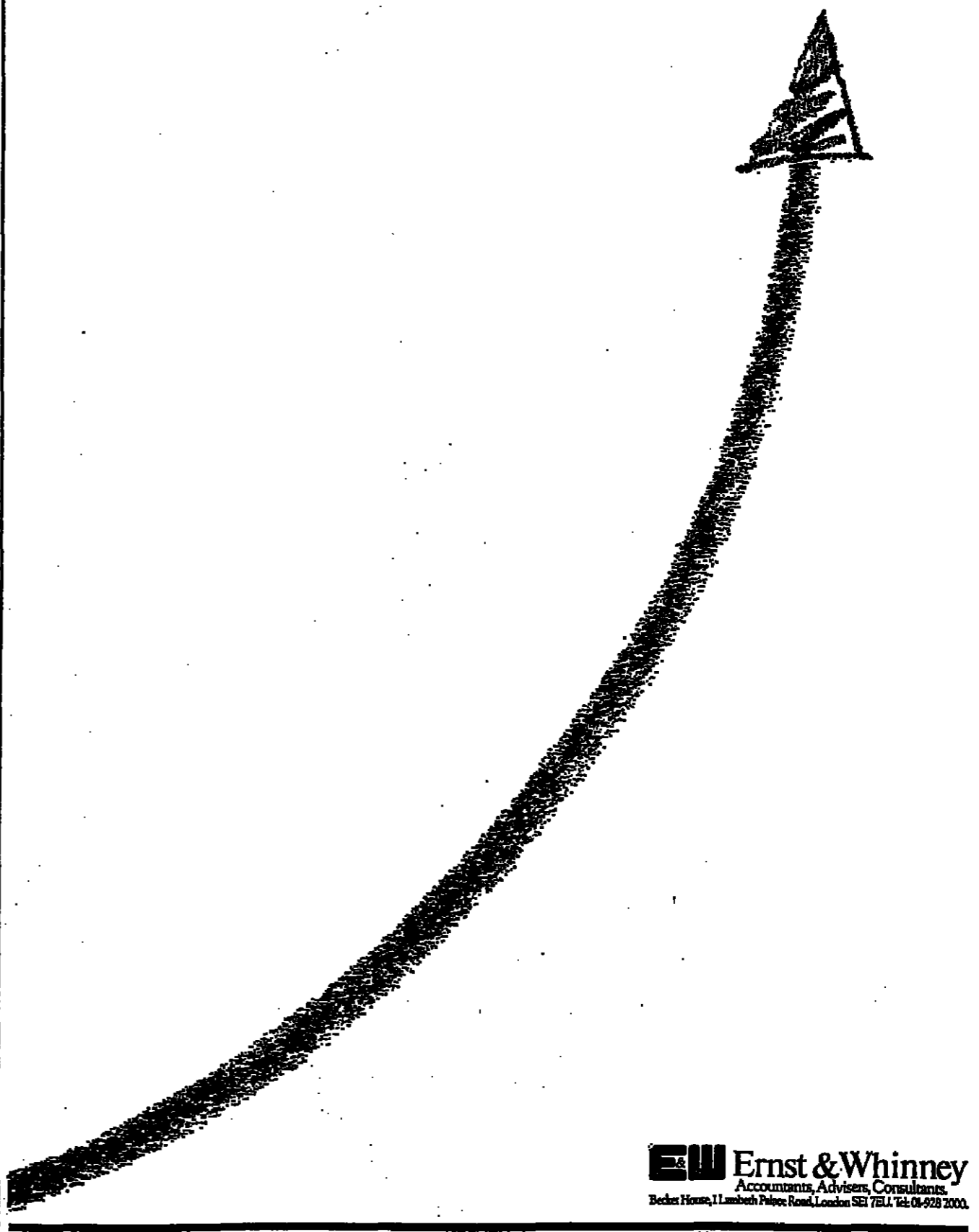
The first cable system in the UK to secure a syndicated loan—£8m loan and £2m standby facilities arranged by Flemings.

The first cable system to have a fully detailed operating agreement to carry Mercury's switched telecom services.

**ROBERT FLEMING
CORPORATE FINANCE**

CONTACT: MARK SKETCHLEY, ROBERT FLEMING & CO. LIMITED,
25 COPTHALL AVENUE, LONDON EC2R 7DR. TELEPHONE 01-638 5858

OUR LINE OF BUSINESS IS IMPROVING YOURS.



EW Ernst & Whinney
Accountants, Advisers, Consultants
Beech House, 11 Lambeth Palace Road, London SE1 7LU. Tel: 01-428 2000.

AUDITORS TO THE LONDON DOCKLANDS DEVELOPMENT CORPORATION.

E. KLEIN & CO.

TEXTILE WASTE
SYNTHETIC FIBRES
THERMOPLASTICS

GRADERS - RECLAIMERS
EXPORTERS TO THE WORLD

OVER 30 YEARS IN DOCKLANDS
NOW INTEND BUILDING A NEW PLANT
ON THEIR EXISTING 2 ACRE SITE -
IN THE SPIRIT OF THE AREA



122-126 WEST FERRY ROAD
LONDON E14 6SG
PHONE: 01-947 1171
CABLES: KLEINRAG, LONDON, E14
TELEX: 87732

Transport

Balancing act for a catalyst

THE transport network taking shape in and around London Docklands is proving the single most important catalyst to development. Links of a standard that helped promote industry in west London are under way or planned in the relatively inaccessible East End.

These include new roads, a new airport and a light rail system. A balance has been sought between public and private transport.

"Any employer will want his staff to have a choice of transport," says Mr Howard Potter, LDDC's transport planner and engineer.

Some £500m is earmarked for new or improved roads feeding into the docks area. These will link with new or improved trunk roads giving better access to the national motorway network.

Without a new highway network, the investment for regeneration, especially of the Royals, would not come in fast enough to sustain the present momentum.

Traffic in docklands is expected to double, but the impact of new roads on the landscape will be mitigated by "cut and cover," decking over and bridging. Signposting and time setting on signal junctions, might later be considered to give priority.

The problem of heavy goods vehicles, which cause holdups as they trundle through narrow, winding streets is, in any case, likely to fall.

"The Hackney-Mil link and the east London river crossing, when built, will take a lot more of the heavy goods vehicle traffic away from docklands," says Mr Potter. "The whole of the Canary Town area along the A13 is a regular traffic blackspot. All of our road schemes, and those of the Department of Transport, are aimed at getting rid of that problem."

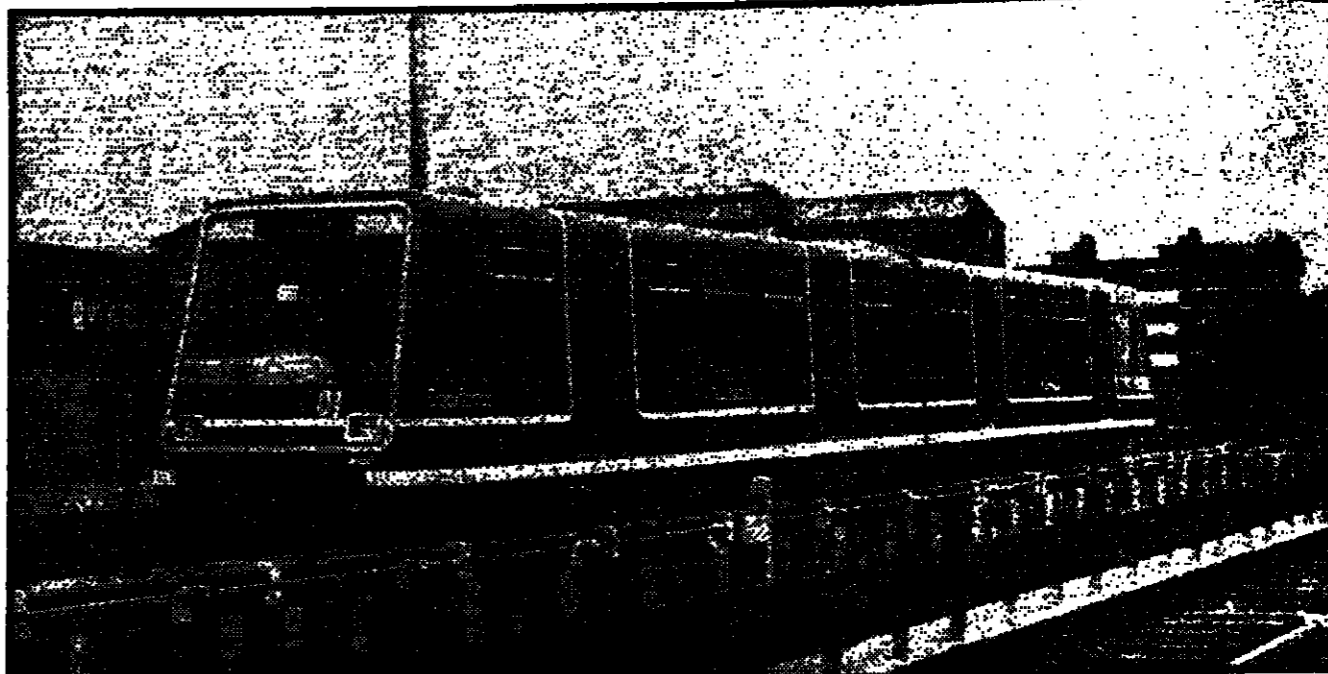
He does not anticipate large numbers of warehousing and distribution companies moving into docklands to take advantage of the new road network, generating heavy goods traffic but relatively few jobs. These will still prefer locations around the M25 or further down the river, he says.

The LDDC is defining the land it needs for road proposals, before serving compulsory purchase orders, this autumn.

Construction of the Lower Lea River Crossing—an important transitional point between regeneration on the Isle of Dogs and opportunities in the Royal Docks—is a priority. So are the improvement of feeder roads to the Isle of Dogs from the A13 and additional access to the Canary Wharf and Heron Quays developments in the Dogs, both to be paid for by developers.

In applying a series of distributor roads to the Isle of Dogs, a new distributor road network linking with the A200 is already in use, while

London Docklands 4



Light rail services will run through docklands by next year

additional schemes are shortly under construction to serve major retail, industrial and commercial developments such as the proposed Tesco superstore.

Pressure for regeneration of areas to the east such as the Royal Docks is likely to increase if the East London River Crossing is given the go-ahead after the public inquiry. It has been broadly welcomed by the LDDC and local councils, though

Greenwich, on the south of the river, is opposed to the crossing. "The Thames, in the docklands section, has about one-quarter of the number of bridges of the equivalent section in West London. The East London River Crossing, with the proposed link to the Mill, will

be a very important element in attempts to redress the balance between east and west," Mr Potter says.

Another part of the transport revolution is the Docklands Light Railway, which even before completion has played a prominent part in boosting regeneration. The LDDC and London Regional Transport are preparing a Parliamentary Bill to extend the line, and its influence, eastwards into the Royals.

A Bill for a link westwards into Bank station in the City in its final stages in the House of Lords, in spite of objections by the City Corporation about the route. Negotiations are also well advanced with Mowlem and GEC, joint designers and contractor, for increasing the capacity of the railway to serve the proposed international financial centre at Canary Wharf.

The LDDC is looking to increase capacity from 3,000 passengers an hour to 20,000 an hour. This is likely to involve more frequent and possibly bigger trains, with articulated middle sections, and used to upgrade bridges and viaducts

and improve the signalling system. Some 75 per cent of people travelling to the middle of the Isle of Dogs is expected to use public transport.

The railway was financed by the LDDC and London Regional Transport at a cost of £77m. It has 16 stops along its present 12.1 km route, with trains running every 7½ minutes.

An extension eastwards would ultimately link with the London City Airport, now well advanced on the old quay between the Royal Albert and King George V docks.

The Civil Aviation Authority is expected to start hearing submissions soon from airlines. The confidence of Mowlem, the developer and owner, seems to have been borne out by the number of applications received, including proposals from Brymon, British Air Ferries and Endrange, which has British Midland as a principal shareholder. There has also been interest from continental operators.

Up to 12m passengers a year could be carried by the short take-off and landing aircraft, in particular the 50-seater Dash 7 using the airport.

A high-speed river bus is the final piece in this transport jigsaw, possibly running from as far west as Chelsea down river as far east as Southend and carrying as many as 5m passengers a year by 1990. The service, expected to be running by the middle of 1987, would carry commuters, tourists, businessmen and commercial users.

There will be room for more than one service, with perhaps a long haul from Medway to Tilbury, Greenwich, the Isle of Dogs, Tower, Charing Cross and Westminster, and a short haul between Chelsea and Greenwich. Extra piers are being provided at London Bridge, City, Butler's Wharf, St Katherine's and Greenland Docks and Chelsea Harbour.

The consortia planning the Canary Wharf financial centre has included a pier, and there are outline plans for a jetty close to the Thames Barrier to serve the Airport.

Alastair Guild

Denton Hall Burgin & Warrens

Solicitors in Docklands

Providing a professional service to a growing community

7 Heron Quays, Marsh Wall, West India Docks
London E14 9SR Tel: 01-515 7676

Also at: Deming House, 90 Chancery Lane, London WC2A
IEU Tel: 01-245 1212

Hong Kong: Denton Hall Burgin & Warrens
1001 Hutchison House, Harcourt Road, Hong Kong
Tel: 5-252722 Telex: 85750 DHB HK Fax: 5-286455

Los Angeles: Denton Hall Burgin & Warrens
11377 West Olympic Boulevard, 9th Floor, Los Angeles
California 90024
Tel: (213) 312 3201 Telex: 69-1347 Fax: (213) 312 3100/3200

Singapore: Denton Hall Burgin & Warrens
50 Raffles Place, Suite 1906, Shell Tower, Singapore 0104
Tel: 22555775 Telex: RS 22808 DHB Fax: 2253715



Livett's Launches

PROVIDING A PERSONAL SERVICE FOR BUSINESS FUNCTIONS
OR PARTIES UP TO 50 PASSENGERS DAY OR EVENING
CHARTER, BAR & CATERING FACILITIES ON BOARD. ALSO
SIGHTSEEING RIVERBUS AVAILABLE FOR GROUPS OF UP TO
70 PASSENGERS

4 Camden Grove, Chislehurst
Kent BR7 5BH

01-858 2752

Alan Turner and Associates

Architects and Planning Consultants based in the Isle of Dogs

Clients include major public corporations and private developers. Projects include large scale residential schemes in Docklands

Contact Alan Turner on 01-987 4021

5 Cochrane House, Admirals Way, London E14 9UD



SMITH DELHENN Limited

Designing & Building a fine reputation in Docklands
(0424) 224968

Thank you Ault & Wiborg PLC - Silvertown
A Fine Building - A Fine Team
On Time - On Price

Offices

Second City ambitions

AS AN office location, London's Docklands are conveniently seen as a sort of overspill area for the City of London. Reg Ward, chief executive of the London Docklands Development Corporation, thinks that the area could be perceived as a city in itself.

"Docklands is beginning to establish a potential new role in the urban fabric of London," he said in the LDDC's 1985-86 annual report. "Its scale and location clearly convey a city dimension."

Mr Ward is not intending to divorce his charge from the City of London and its activities. The LDDC hammers away at its strategic location to the east and south of the City itself, just as the Big Bang is bringing a major phase of evolution and expansion to the UK securities industry.

It says that the demand for space and new buildings to accommodate the technology required by the financial sector is a major opportunity for Docklands to work with the City to ensure that London retains, consolidates and enhances its pre-eminence as a financial capital.

"What has changed most significantly over the past year is the scale of development, determined by the degree of imagination and ambition now being applied to unique opportunities Docklands has to offer," Mr Ward says. "The proposal for a major financial centre of 12m sq ft on Canary Wharf is both a reflection of the new perception of Docklands and a stimulus to it. At a stroke it has raised the general perception of Docklands development to a new plane."

In 1985-86 the LDDC approved in principle proposals for a consortium including architect/developer G. Ware Travelstead, First Boston Real Estate, Credit Suisse First Boston and Morgan Stanley International. The LDDC is now talking about 12m sq ft against an original 8m; the developers have mentioned 12.5 sq ft.

Work began in July on the development, located in the Isle of Dogs enterprise zone, after Canary Wharf Development, representing the consortium, had been granted a licence by the LDDC for preliminary work on the wharf. This, it said, would include diverting services to enable demolition of old warehouses, fencing and site security.

It has now been reported that an international headhunting firm has been commissioned by Mr Travelstead to find a chief operating officer for the development. The candidate would head up a team of about 200 staff on a scheme which has a development cost approaching £2.7bn.

The scheme has its detractors. Any project which forced the City of London into dramatic revisions of its local plan, vastly accelerating new development, would be likely to have that effect. But there is more evidence of heavy development and demand for office spaces elsewhere in the area covered by the LDDC.

In Southwark, south of the Thames between Tower Bridge and London Bridge, the 2.8m-sq-ft London Bridge City development has its first phase up and fully let. Three years ago this development, undertaken by the Arab-owned St Martins Property, was the one which was seen as off-pitch, high-risk and criticised on this and other grounds.

Back in Docklands, in June Tarnae Brookside reminded the market that it had the largest property development then under way in Docklands, and said that it was expanding the scheme.

Conceived as 600,000 sq ft of offices, apartment buildings and amenity buildings, Heron Quays, which is also on the Isle of Dogs, was going up to 1.5m sq ft. Mr Chris Collins, executive director, said that the developer would be building further into the water and going up to between 80 and 100 ft in average building height, with up to 140 ft on one corner of the site.

"The market is almost insatiable," he said. "We are selling only to owner occupiers,

but if we let investors in, I reckon that we could sell £5bn of property this year." Not such a bad omen perhaps, for the adjacent Canary Wharf.

Elsewhere on the Isle of Dogs, Reg Ward also noted "a very high-quality office scheme" by Marples International at South Quay Plaza in three phases totalling 400,000 sq ft; the scale of the Daily Telegraph and Guardian newspaper developments; and the start of the Brunel Centre where Project Development Group, now controlled by the Comsop computer leasing company, is developing a complex consisting of 290,000 sq ft of offices, an hotel and a medical centre.

All these schemes, directly or indirectly, capitalise on the area's greatest asset: space to develop the large integrated dealing rooms now required for global financial operations.

Mr Ward claims that this offers major opportunities, both to the City and to Docklands, and offers the example of Citicorp Investment Bank, which will be moving next year into a new trading floor in London Bridge City.

"The floor will be linked electronically to another new trading floor at the old Billingsgate Market directly across the river," he says. "It will also be linked physically by a boat shuttle for staff between the north and south banks, described by the architect Richard Rogers as a 'horizontal elevator'."

London Bridge City is within Mr Ward's ambit; Billingsgate is not. "Such an arrangement," he says, is "surely a forerunner of the way the City will come to work naturally in partnership with Docklands."

The LDDC reminds potential owner-occupiers and tenants that information is still the most important commodity for any business today, and that Docklands is well on the way to becoming one of the biggest and most technologically advanced communications centres in the world.

William Cochrane

Designing Docklands



Consulting engineers are proudly playing a major role in creating the new face of London's Docklands. From work on the Staport and the light railway to residential and commercial development design, from refurbishing listed buildings to flood protection measures... in these and scores of other ways members of the Association of Consulting Engineers are providing vital services for Europe's most exciting urban development project.

ASSOCIATION OF Consulting Engineers

Alliance House, 12 Cannon Street, London SW1H 0QL Tel: 01-222 6557

ACE members' firms contributing to the Docklands development programme include: WS Atkins & Partners; Alan Baxter & Associates; Baskle & Partners; Bolen & Partners; Brian Colquhoun and Partners; Dale & Goldfinger; De Leon; Chadwick Okeacha & St Alexander Gibb & Partners; Cifford & Partners; Frank Graham & Partners; Sir Wilkom-Holcor & Partners; Lawrence Hewitt & Partners; Peter H Hill & Partners; JWP Consultants Ltd; Kennedy-Henderson & Muir; Hoy & Anderson; Randal Palmer & Tolan Ltd; RPT Economic Studies Group Ltd; Sir Frederick Snow & Partners; Transportation Planning Associates; The Waterman Partnership.

SAVILLS

are in

DOCKLANDS

at

34 The Highway, Wapping, London E1

Commercial: 01-626 0431

Residential: 01-488 9586

RESIDENTIAL COMMERCIAL & AGRICULTURAL SURVEYORS

CHESTERTONS RESIDENTIAL

01-538 4921

An unrivalled selection of new and converted homes and apartments in all areas of Docklands. Professional advice on sales, lettings and all aspects of development work. Residential sites available.

St Katherine's Dock, E1
A chance to purchase a stunning new house with commanding views along the length of the Thames towards Tower Bridge. 5 beds. £295,000.

Mayflower Court, SE16
Substantial riverside house with commanding views along the length of the Thames towards Tower Bridge. 5 beds. £295,000.

Lloyds Wharf, SE1
An exceptional 2 bed duplex overlooking St. Savours Dock with imaginative interior. £235,000.

3 PENNYFIELDS, DOCKLANDS, LONDON E14
A SUBSIDIARY OF PRUDENTIAL PROPERTY SERVICES LTD.

The most stylish waterside homes in Docklands. Just fifteen minutes from the hectic City life.

Wates superb luxury development, at Jamestown Harbour, offers you the opportunity to live in the most exciting part of London.

Situated on the fashionable Isle of Dogs, it is just five minutes walk from the new Enterprise Zone and the Rapid Transit Link, a fast and frequent train service to Tower Hill, opening next spring. Convenient for the City and the West End, Jamestown Harbour

is also close to the Blackwall Tunnel, the M25 and the planned STOL airport, and a host of exciting new leisure facilities.

The last remaining 1 and 2-bed flats, and 4-bed town houses are now for sale. Prices start from £99,000-£174,000.

If you're quick, one of them could be yours. For full details and show house viewing phone

01-515 7310.



Wates build with care.

Wates Sales Centre, Bridge House Quay, Jamestown Harbour, Prestons Road, London E14 9BX

McDowalls

Offering a complete Property Service throughout DOCKLANDS, TOWER

HAMLETS and NEWHAM backed by over 100 years' experience

McDowalls Residential Limehouse Office: 01-790 9832 (0860) 711564

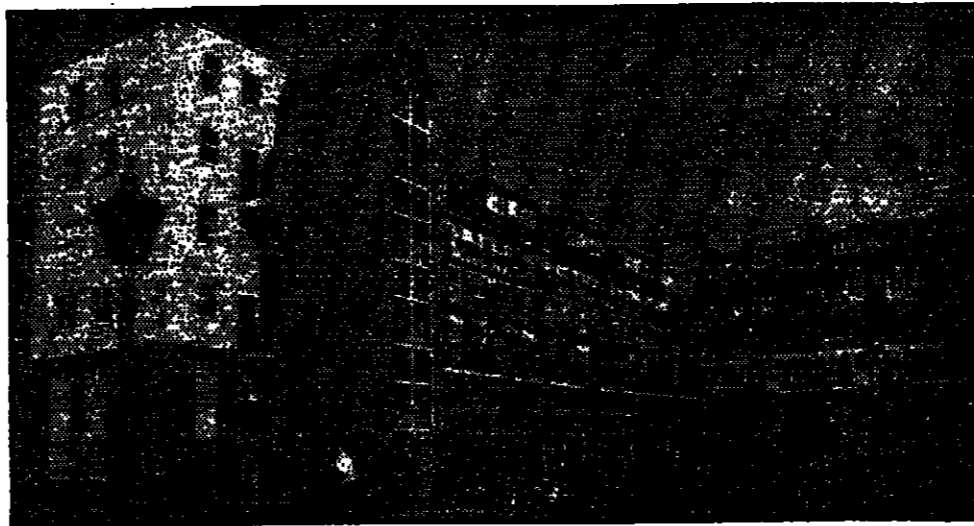
McDowalls Commercial Stepney Office: 01-790 2777

Prompt and Efficient Personal Service from the No. 1 Dockland Agent

London Docklands 5



New housing at Lavender Dock in Southwark (left) and Riverside Mansions, the wrapping conversion which proved that derelict blocks could be revived



Housing

Waters bring on crazy urges

THERE IS a type of desert rat that is said to go crazy when it is put near open water, never having seen such a thing in its life. Some newcomers to London's docklands have the same impulses as far as the bemused locals are concerned. Show one a flat for sale next to open water, and it suddenly gets crazy urges to cough up as much as £500,000.

"We spent most of our time trying to get away from the water in our homes," said one old Rotherhithe cynic, over his pint in a "Thameside pub." Mind you, it was coming in the roof and up the walls.

Everyone seems to talk in such extremes about housing in

docklands. It is difficult not to when millionaires' penthouses jostle with near-derelict blocks of municipal flats around the river bank and docklands. Locals have not taken kindly to looking out of sub-standard homes at the expensive housing rising on land which once provided jobs, or was earmarked for local authority estates.

The persistent hostility of community groups is depressing for LDDC housing officers, who gamely continue to point out that more than half the 8,000 homes built on the corporation's land have been sold at controlled "affordable" prices of £20,000 or less. And about 40 per cent have gone to locals.

They are achieving what the Government demanded — that they give local people an alternative to council houses and waiting lists, and attract more middle-class people to stimulate the local economy.

For all the talk of gold-plated riverside prices, the bulk of activity, apart from "affordable" homes, involves prices ranging from £85,000 for a one-bedroom flat away from the water, to £165,000 for a two-bedroom conversion overlooking the Thames, according to agents Savills — which is not so different from the rest of London.

Much of the local criticism springs from the fact that the corporation is tied down by the

same government spending controls that restrict municipal blocks to near dereliction. It cannot build houses, only provide land and buildings to local authorities or housing associations. But often these do not have the cash to take up the challenge.

This year's corporate plan points out that enough land for 1,800 rented homes was offered to local councils, but that only 600 could be started. It wants to arrange more partnerships with builders to get around the problems. In Surrey Docks, for instance, Barratts will renovate more than 130 local authority flats bought by the LDDC, selling half and handing the rest

to its housing association partners. The local authority can use the purchase price to modernise another 200 or so.

Conversions are almost as important to docklands housing as new building. Regalian Properties showed a sceptical private sector, two years ago, that even derelict hulks could be revived at a profit, when it took on Riverside Mansions in Wapping, which had been condemned by Tower Hamlets Council before being sold to the LDDC for £500,000.

After paying the corporation £1.3m for the block, £3m for modernisation work and being restricted to charging £26,500 for 30 per cent of the 164 flats and £43,000 for the rest, the company still came out well clear. Buyers queued for up to a week before the launch.

The lesson was not lost on builders, who have been snapping up similar chances ever since. Barratts caused the same sort of ripples further up the market with its Gun Wharf conversion, overlooking the river. This was aimed at a rising tide of richer newcomers, by offering small flats for an average of about £70,000.

"We had staff in at 7 am and at weekends to handle the queues of buyers," according to Mr Richard Reynolds, Barratt East London managing director.

The company was proving a point for the second time. It had also been one of the group of builders which put up the first houses on LDDC land at Beckton, showing that such development was feasible. Now it is involved in almost every type of residential development in the area.

The market was already starting to go crazy around the time of Gun Wharf. Salaries began to climb in the nearby City, bringing a tide of prospective buyers into docklands with a lot of money to spend.

David Lawson



The Daily Telegraph's £75m plant on Millwall Dock

Newspapers/Cable

Fleet Street sails down the river

THE FIRST thing you see of the Daily Telegraph's new £75m printing plant at the edge of Millwall Dock on the Isle of Dogs is two enormous cranes. Welded immobile, they stand as silent symbols of the area's past. The planners asked for them to be included in the design of the plant, which is supposed to resemble a ship.

The cranes now mark the entrance to one of the largest printing halls in Europe, 38,700 sq ft in area and 82 ft high, capable of producing more than 1m copies of the Daily Telegraph every night.

Last month the first new newspapers came off the

presses. By next April the plant will be producing all the copies now printed in the cramped conditions and old presses of Fleet Street.

The modern lines of the new plant are a powerful indication of the dramatic changes sweeping the newspaper industry. Fleet Street, traditional centre of the newspaper industry for centuries, will soon be dead as a centre for printing national newspapers.

It has been uprooted and replanted in docklands. The process became well known with Mr Rupert Murdoch's sudden move to Wapping, the cause of a social, political and tech-

nological cataclysm in Fleet Street.

The Guardian's printing operation is also moving to a new plant near the Telegraph on the Isle of Dogs — providing, incidentally, a boost for Wimpy Construction, which built them all.

Last month planning permission was granted for a new printing plant in the Surrey Docks for Mail Newspapers. Site work has begun and the Daily Mail, Mail on Sunday, and London Standard plant to leave their marks of buildings off Fleet Street during 1988.

The Financial Times is also choosing between a site at

Beckton and one closer to the Daily Telegraph, Guardian and Mail in East India Docks.

A combination of factors has led Fleet Street to begin re-creating itself in docklands. Perhaps the most important is need for space that allows the total printing process to be carried out in a straight line. But plants must also be close to the main London railway stations which still carry most national newspapers to their destinations around the country.

For some there have also been the financial incentives. The Guardian and the Daily Telegraph which are within the Docklands Enterprise Zone will have a rates holiday until 1992 and tax relief on capital investment.

A further reason for national newspapers to huddle in docklands — is the need to keep options open on distribution methods. The Financial Times was considering building its plant west of London between Heathrow Airport and Slough but decided the weight of numbers in Docklands had become irresistible. If national newspapers were to move entirely to road distribution, as Mr Murdoch has done with the Times, Sunday Times, Sun and News of the World, Docklands would be the main pick-up point.

United Newspapers, publishers of the Daily and Sunday Express is the only major group not to announce plans to move, although the company could yet follow the rest to Docklands.

As one of the oldest parts of the communications industry rejuvenates, one of the newest has also moved into docklands. East London Telecommunications (ELT), is planning to cable 1450,000 households in Tower Hamlets under the first Cable Authority franchise. Last month it announced that it had raised the £18m needed for the project.

The General Electric Company (GEC) has been awarded a contract potentially worth £25m to build the network over the next eight years, the sophisticated network is designed for a wide range of services such as home banking and home shopping as well as up to 30 channels of television.

But the East London franchise will also be one of the first cable companies to use its network to offer, through Mercury Communications, a local telephone and data service in competition with British Telecom.

"ELT is the first cable system to have negotiated detailed arrangements to bring the full range of Mercury voice and data communications to business and domestic users," said Mr Ian Hinton, the chairman.

Raymond Snoddy

LIVING WITH THE BIG BANG · NO 2



A Developing Story

The development of Big Bang implies, by the very nature of its name, the need for a refuge to survive the upheaval. We have just the answer — a survival kit — a portfolio of Docklands homes to suite just about everybody's needs and resources.

It's based on years of experience because we know Docklands like no other estate agency. Our personal experience there goes back to 1970.

So give us a call and we'll be your guide to living with the Big Bang.

Carleton Smith & Co. — we're in a position to help you.



CARLETON SMITH & CO.
1 Thomas More Street London EC1 9AR
Tel. 01-488 9017

ANCHOR COURT TOWER BRIDGE, SE1

OFFICES, STUDIOS & RETAIL
775 SQ FT - 8,500 SQ FT
FOR SALE OR TO LET
All enquiries:



PHASE ONE NOW AVAILABLE

DUKE SHORE WHARF

102-104 NARROW STREET, LONDON E14

LUXURY RIVERSIDE

ALL ENQUIRIES

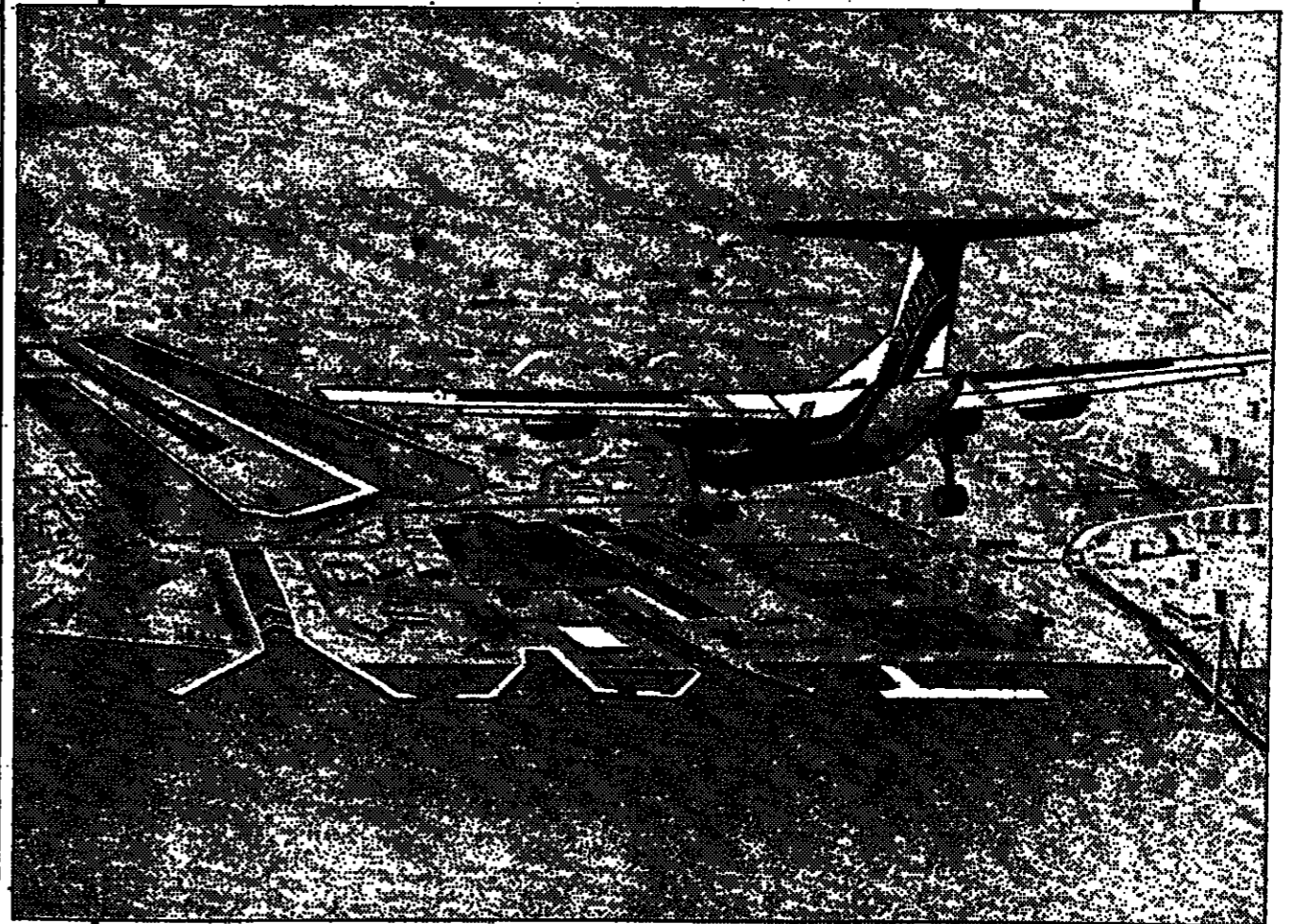
DEVELOPMENT

OF 25 FLATS

EGERTON

SECOND PHASE

01-493 0676 01-538 3339



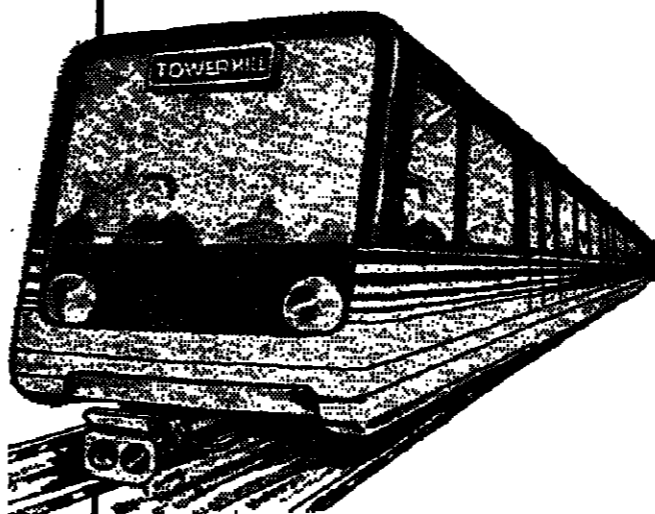
Mowlem for enterprise

Over 60 years working experience in London's docklands has put Mowlem in a unique position to offer constructive advice and constructional expertise to help docklands make the great leap forward. Already we are involved in the two major new transport schemes vital to its regeneration.

In joint venture with GEC, Mowlem is building the £50 million Docklands Light Railway, linking the City with the Isle of Dogs where development plans include the exciting Canary Wharf project, in which Mowlem is also involved.

By autumn 1987, Mowlem's London City Airport will be open in the Royal Docks. Just a twenty minute taxi ride from the centre of the Capital, it will handle up to 114 million passengers a year and link London and South East England with many UK and West European centres. City Airport, conceived and developed by Mowlem will create hundreds of new jobs as commerce and industry re-invest in the area.

Where a visionary approach is needed to today's challenges, call on Mowlem for an enterprising solution.



Mowlem

John Mowlem & Company PLC
Westgate House, Ealing Road, Brentford,
Middlesex TW8 0QZ Telephone: 01-568 9111

LONDON'S ENTERPRISE ZONE

(A) QUAYSIDE Air Conditioned Office building of 31,000 sq ft approx
To Let at only £10.50 per sq ft pax

(B) 20,000 sq ft approx of Flexi-Space (suitable for Computer/Data/Offices)
From only £8.25 per sq ft pax or could be sold

★ No general rates until 1992

★ Enterprise Zone capital allowances available to purchaser

★ Pientiful Car Parking

★ Only 100 yards from South Quay Station



50 Marsh Wall,
London's Enterprise Zone,
London, E14 9EJ
01-538 4321



Standard Commercial Property Securities Ltd.



5 Aldford Street,
London, W1Y 8PS
01-628 8801
Telex: 298943



QUAY HOUSE
A PRESTIGIOUS NEW OFFICE BUILDING WITH DIRECT
WATER FRONTAGE
From 2,500 sq. ft. - 15,650 sq. ft. For Sale or to Rent.
As a whole, in Floors or Suites.



100% capital allowances for purchases
against income or corporation tax.
• No rates payable
until April 1992
• Generous Car
Parking.



A joint development by
Wiggins Group PLC in
association with Port of
London Properties Ltd.

CLAPSHAW
Managing and Sole Agents

297 East India Dock Road,
London E14 0EG
Telex 8931631
Telephone: 01-515 8800
Fax: 01-538 3521

MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

Optimising R and D

Why RCA slipped a disc

Terry Dodsworth reports on the US group's failure to anticipate consumer demand

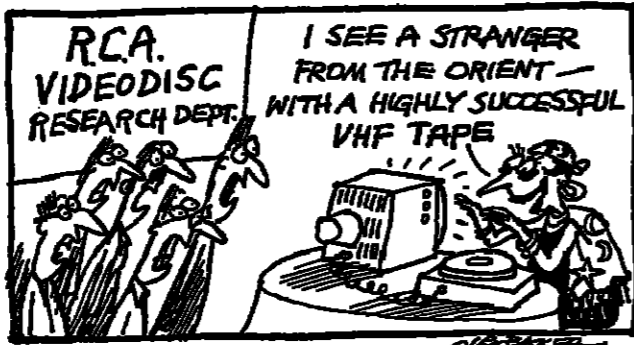
AT ONE time it was universally recognised as one of the most brilliantly successful research-driven companies in the world. It played a leading role in the development of mass-market radio, blazed the trail into black-and-white and colour television, and created NBC, one of the US's premier broadcasting channels. Yet RCA's most recent consumer electronics project, the videodisc, was an enormous flop, hastening the decline of the company and its final, humiliating takeover by General Electric.

How could a company with such a glittering record of innovation make such an appalling error? The videodisc, launched in 1981 after almost 20 years of research, was an albatross from the moment of its razzmatazz launch.

Sales never remotely approached lift-off, despite desperate attempts to stimulate interest through twingeing price cuts. By the time the project was aborted three years later, RCA had sold only around 550,000 units against an installed worldwide base of video cassette recorders (VCRs) by the same date of around 20m. It eventually cost the group around \$350m to get out of a project which at one time was forecast to generate up to 50 per cent of corporate sales by 1990.

Margaret Graham, a former Harvard researcher who now teaches the management of technology at the Boston University School of Management, had a bird's eye view of this story of corporate disaster. In 1975, when the videodisc project was well under way and still promising great things for RCA, she started work on a paper on innovation in the company, which eventually grew into a book. What emerges is a detailed study of the stresses and strains of organising research in a large corporation, particularly one which has been institutionalised after the reign of a dominating entrepreneur.

Several post facto arguments are commonly advanced for the failure of the RCA video disc. The product was too inflexible, it is said, with none of the recording and "time shift" characteristics of VCRs which allowed customers to record from television and thus watch broadcast programmes when they wanted to. The product died.



was also launched. It is suggested, with insufficient programmes on disc, and it came too late, when the rival VCR technology was already well established.

Graham shows that most of these arguments were tossed around and exhaustively discussed by RCA not once but many times during the laborious process of bringing the videodisc programme to fruition. The company did plenty of market research. It even developed its own VCR, a project which was vigorously supported by the group's consumer electronics division before being scuppered.

In the end, RCA chose the video disc because it was wedded to the idea of a mass market product at a mass market price. Technology with such universal appeal lay at the heart of the RCA culture, and the group eventually decided that the video disc represented the cheapest and simplest option for sale to the man in the street.

In fact, Graham indicates, this judgment was wrong on at least three counts. First, the cheapness of the disc player made it less attractive to dealers, who were receiving higher margins from their VCRs. Second, the company entirely underestimated the American public's willingness to accept rented programming and even hardware — RCA thought, quite sensibly from the historical precedents, that Americans always wanted to buy. Third, it did not appreciate the speed at which the price of VCRs could be rethey wanted to. The product died.

divisions, and by a series of management upheavals that led to changes in strategy and consequent upsets in the labs. The abandonment of the computer division in a \$250m write-off in 1971, for instance, delivered a body-blow to the cult of the invincible, science-led corporation.

The constant chopping and changing of policy contrasted sharply with RCA's glory days under the 40-year leadership of David Sarnoff, the mercurial Russian émigré who ran the group from the 1920s. Sarnoff was a marketing genius, a man with a feel for the needs of the common man combined with a flair for appreciating the possibilities of technological development.

Under his leadership, the research effort at RCA was created, expanded and totally protected. He was a constant visitor to the labs, probing, prodding and encouraging all the time. Indeed, Sarnoff acted as a sort of lightning conductor between the demands of the market and the skills of the researchers.

When Sarnoff went south of the protective cocoon in which the labs had worked went also. The scientists were left to make a case for themselves, often with executives who were sceptical about their utility and unwilling to make the effort to grasp the technical issues of what they were up to. In this atmosphere, there was probably a tendency for the scientists to over-reach themselves to produce a blockbuster project that would justify their existence — particularly after the defeat in the computer industry.

Because research departments pull away in their own direction so easily, says Graham, it is extremely important for top management to be thoroughly involved in them. In a research-driven company, the laboratories contain the key of future strategy. Clearly, if top management keeps its distance it is also abrogating its control over the future — and delivering itself into the hands of a department which has little direct contact with market needs.

RCA and the Videodisc: The business of research. Margaret Graham. Cambridge University Press. £25 (\$19.95). ISBN: 0 521 32283 0.

THE COLOURED spotlights flashed, the music swelled, the clinking of glasses stopped and on to the podium ran Nicholas Wills, the compact, extrovert chief executive of BET, the UK publishing, cleaning and transport conglomerate.

Wills, clearly in his element before a crowd of more than 1,000 BET shareholders, took the microphone to conduct the prize draw — top prize a weekend in Toronto, Canada. The draw was the climax of an evening of fun and instruction for the company's small shareholders dubbed "The BET experience."

Investor relations — BET style — had come to Crawley, West Sussex, on a warm Thursday evening in September. The venue was two large marquees on the sports ground of BET's electronics subsidiary, Rediffusion, on the edge of town.

BET is engaged in a campaign, unusual if not unprecedented, for a British company to get to know its shareholders. For a staid operator such as BET — it only dropped its quaint full title of British Electric Traction as recently as September 1985 — the transformation is remarkable.

Many companies turn their annual meetings into attractions for their shareholders. London, the international trading group, puts on quite a show in the grand ballroom of the Grosvenor House Hotel each year. Shell arranged special shareholder presentations a few years ago but no one currently goes to the trouble of arranging a separate event on the scale of BET.

The shareholder evening was the culmination of two days of presentations to local VIPS, schools and colleges, customers and employees and their families.

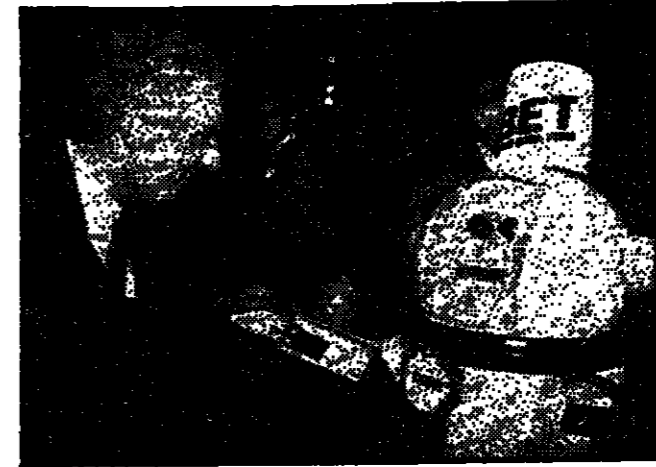
The company's attempt to woo its 45,000 small shareholders — accounting for 30 per cent of its shares — is a small part of a grand strategy embarked upon 35 years ago to reduce its vulnerability to a hostile takeover bid. Small shareholders are usually more loyal to their company than the hard-faced institution.

The company's self-defence programme has involved a he-

BET investor relations

Putting on a show for shareholders

BY CHARLES BATCHELOR



Nicholas Wills: enjoying the razzmatazz of "The BET experience."

tic programme of disposals and acquisitions, all designed to give a shape and a structure to a fairly haphazard collection of businesses.

The culmination of the latest acquisition of painting, cleaning and scaffolding group EAT, coincided with the day of the BET September "experience."

Fortunately for Wills he was able to announce that the bid had succeeded.

BET had been casting around for some time to find a way of reaching out to its small shareholders and employee share option holders, says Neil Ryder, head of corporate communications. "We thought of linking this event to our annual

meeting but there are so many legal formalities to be gone through at it and an agn really has to be held in central London so we would not have the space. We aim to give all our small shareholders a chance to meet us over a five-year period."

The company also wanted to get closer to its shareholders in the provinces who would normally never make the trip to London. The first BET experience was held in Leeds last January and the company plans a programme of two a year — one in the London area, the other elsewhere in the country.

The Leeds event, which coincided with a blizzard,

attracted 300 shareholders. The Crawley experience brought in about 1,100 for an estimated cost of £100,000.

"We get a helluva lot out of it in terms of marketing and staff morale as well," Ryder enthuses. "We also managed to sell a lot of double glazing and fitted bedrooms. It's not like the Ideal Home Exhibition because these people are favourably disposed to us anyway."

BET arranges for its various divisions to put on displays, involving, if possible, audience participation. The workwear clothing stand featured a team of six dancers while the double glazing stand invited shareholders to try to break a sheet of toughened glass.

In an adjoining marquee shareholders were served snacks and drinks to the music of the Anglian Windows Centres band while waiting for the prize draw. British reserve prevented anyone from dancing, however.

"We want to put on something that is informal and not too expensive," says Ryder. "We don't want to overwhelm shareholders by holding it in a large hotel or a conference centre."

BET reckons this format is more cost-effective than corporate advertising in the press and that it also tells its shareholders much more about the company than they could learn any other way.

The theme for the latest "experience" was space travel, to reflect the fact that the main prize was a trip to the Space Age Theme Park in Toronto, Canada. Here visitors go on a "Tour of the Universe," a simulated space voyage, using Rediffusion simulation technology.

Sales promotion robots and Darth Vader figures took part in an evening which appeared to catch the imagination of most of those shareholders.

"It's terrific," said one, who had put one-third of a golden handshake into equities, some of them BETs. "It helps give a face to an anonymous conglomerate."

As share ownership widens with every privatisation issue other companies might be tempted to copy the BET experience as a way of keeping in touch.

Business courses

Product liability — the implications of the proposed legislation. London, November 18. Fee: £161. Details from Ergolab Conferences, 312 Beacon Road, Loughborough, Leicestershire LE11 2RD. Tel: 0509 563849 or 265594. Telex: 265571.

Raising venture capital. London, October 15. Fee: £50+

VAT. Details from Joanna Burt/Lorraine Segal, Deloitte Haskins and Sells, PO Box 207, 128 Queen Victoria Street, London EC4P 4UX. Tel: 01-248 3913. Telex: 89 49 41.

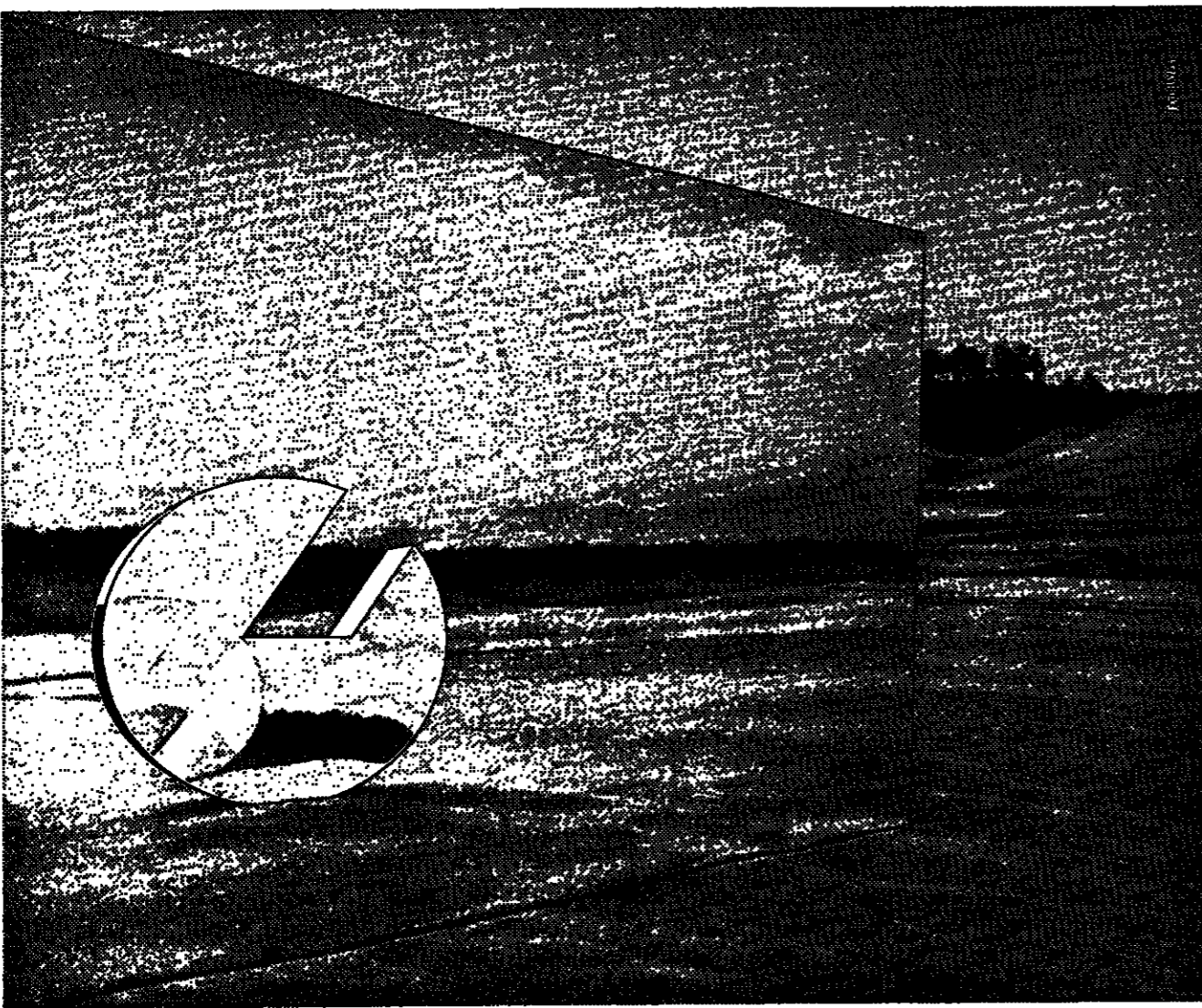
Writing that works — business proposals that sell; marketing reports that get the message across. London, November 7. Fee: £110 + VAT for members of IM; £130 + VAT for non-members. Details from IM

Marketing Training, Moor Hall, Cookham, Maidenhead, Berks SL6 9QH. Tel: 06285 24922 ext 29.

Successfully acquiring unquoted companies. London, November 11-12. Fee: £448.50; £471.50 after October 28. Details from Miss J. K. Van Wyck, Seminar Division, Crown Eagle Communications, Vernon House, Sicilian Avenue, London WC1A 2QT. Tel: 01-242 4111. Telex: 896827 TACS G/Ref 1202.

Loans to companies — terms, security and legal requisites. London, October 28. Fee: £207. Details from Legal Studies & Services, IBC House, Canada Road, Blythe, Weybridge, Surrey KT14 7JL. Tel: 08323 55244. Telex: 888870.

Computers in integrated manufacturing. London, October 27. Fee: £175 + VAT. Details from Cherry Bignmore, BIS Applied Systems, 20 Upper Ground, London, SE1 8FN. Tel: 01-261 9237. Telex: 919642.



Foreign markets open up new vistas. Let's explore them together.

As international markets become increasingly intermeshed, entrepreneurial thinking is forced to enter new dimensions. Your banking partner in worldwide business today must have globe-spanning information sources, experience in international money and capital markets, expertise in all sectors of finance.

DG BANK, international arm of Germany's cooperative banking system, affords you a universal service range and a systematically developed network of international contacts. Our strength in the ECU sector, for example, is no mere coincidence: through the UNICO Banking Group, we are linked

with associated financial institutions in countries whose currencies are of key importance for the ECU.

So why don't you and we jointly analyze your opportunities and the best ways of capitalizing on them: financing through Eurocredit, or swap arrangement? Funding through bond issue, or private placement? Investment in fixed interest DM securities or floating rate notes? Often the right solution turns out to be a hybrid of various instruments transnationally fused into a single financial package. This too confirms the credentials of DG BANK, the combined strengths of its UNICO partners, and the placing power of our system which oper-

ates the largest banking network in all West Germany.

DG BANK London Branch, 6 Milk Street, London EC2V 8DY, England, Telephone: 01-726 6791, Telex 886647.

Head Office: DG BANK, P. O. Box 100651, Am Platz der Republik, D-8000 Frankfurt am Main 1, Federal Republic of Germany, Telephone: (69) 74 47-01, Telex: 4 12 291.

Offices in: New York, Los Angeles, Rio de Janeiro, Hongkong, Singapore, Tokyo, Kuala Lumpur, Luxembourg, Zurich.

The broadly based Bank.

DG BANK

FINANCIAL TIMES CONFERENCES

FINANCING TOMORROW'S WINNERS

Robinson College, Cambridge
28 October, 1986

Cambridge is unique in the UK in its concentration of young, science-based companies. The 'Cambridge Phenomenon' has become widely known and written about. Do these companies have what it takes to develop into tomorrow's winners? Or are they ready targets for North American corporations hungry for new technology? Is the venture capital industry playing its part in providing the finance and management assistance the companies need to achieve fast growth? Are there parallels between Cambridge and Route 128 in the USA? These and other issues will be discussed at a special one-day conference being organised by the Financial Times in conjunction with Venture Economics and Segal Quince Wicksteed.

Lord Young of Graffham, Secretary of State for Employment, will give the Opening Address and the conference will feature a number of presentations by established Cambridge based companies as well as leading British venture capitalists and financial institutions. A special feature of the meeting will be the 'Open Market Place' when investors will be given a unique opportunity to meet a significant number of emerging growth businesses.

A FINANCIAL TIMES CONFERENCE

In association with
VENTURE ECONOMICS & SEGAL QUINCE WICKSTEED

FINANCING TOMORROW'S WINNERS

Please send me further details of the FINANCING TOMORROW'S WINNERS CONFERENCE

FINANCIAL TIMES CONFERENCES

To: The Financial Times Conference Organisation
Minster House, Arthur Street, London EC4R 9AX
Tel: 01-621 1335 Telex: 27347 FTCONF G Fax: 01-623 8814

Name _____
Position _____
Company _____
Address _____
Country _____
Tel _____
Type of Company _____

دور الحاصل

LONDON RECENT ISSUES

Table of recent issues in the equities market, listing company names, share prices, and changes.

Table of fixed interest stocks, including government bonds and corporate securities.

Table of rights offers, detailing new share issues and subscription details.

AUTHORISED UNIT TRUSTS

Large table listing various authorized unit trusts, their managers, and performance metrics.

FT UNIT TRUST INFORMATION SERVICE

Table providing detailed information for the FT Unit Trust Information Service, including trust names and contact details.

FINANCIAL TIMES SURVEY: The Financial Times proposes to publish an EXPORT SERVICES SURVEY on November 17, 1986. The survey covers government support, the private sector, and trade.

FT CROSSWORD PUZZLE No. 6,139

Crossword puzzle grid with clues for across and down words.

Solution to puzzle No. 6,138, showing the filled-in crossword grid.

AUTHORISED UNIT TRUSTS & INSURANCES

Table listing various insurance and unit trust products, including 'Westway Unit Trust Managers' and 'Wright Seligson Fund Managers'.

INSURANCES

Large table listing various insurance companies and their products, such as 'AA Friendly Society', 'Albany Life Assurance Co Ltd', and 'Allied Bankers Assurance Plc'.

Large table listing various unit trusts and insurance products, including 'Equitable Life Ass Soc - Contd', 'M & S Group', and 'National Provident Institution'.

Large table listing various unit trusts and insurance products, including 'Prudential Life Assurance Co Ltd', 'Schroder Life Assurance Ltd - Contd', and 'Scottish Life Assurance Co Ltd'.

Handwritten signature or mark at the bottom center of the page.

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas fund products, including company names, fund names, and numerical values.

Table listing insurance and overseas fund products, including company names, fund names, and numerical values.

Table listing insurance and overseas fund products, including company names, fund names, and numerical values.

Table listing insurance and overseas fund products, including company names, fund names, and numerical values.

Table listing various insurance and overseas fund products, including company names, fund names, and numerical values.

Table listing various insurance and overseas fund products, including company names, fund names, and numerical values.

Table listing various insurance and overseas fund products, including company names, fund names, and numerical values.

Table listing various insurance and overseas fund products, including company names, fund names, and numerical values.

MANAGEMENT SERVICES

OFFSHORE AND OVERSEAS

Money Market

Trust Funds

Table listing Money Market Trust Funds with columns for fund name, value, and other metrics.

Money Market

Bank Accounts

Table listing Money Market Bank Accounts with columns for bank name, account type, and interest rates.

Money Market

Bank Accounts

Table listing Money Market Bank Accounts with columns for bank name, account type, and interest rates.

Money Market

Bank Accounts

Table listing Money Market Bank Accounts with columns for bank name, account type, and interest rates.

Money Market

Bank Accounts

Table listing Money Market Bank Accounts with columns for bank name, account type, and interest rates.

Money Market

Bank Accounts

Table listing Money Market Bank Accounts with columns for bank name, account type, and interest rates.

TRADITIONAL OPTIONS

3-month call rates

Table listing 3-month call rates for various companies and locations, including columns for company name and rate.

COMMODITIES AND AGRICULTURE

EEC commission seeking further milk quota cut

By Tim Dickson in Cumbria

MR FRANS ANDRIESEN, the EEC Farm Commissioner yesterday dropped a clear hint that he is considering proposals for a further cut in milk quotas.



Mr. Frans Andriessen, the EEC's Agricultural Commissioner

Mr. Jopling claimed that there was a widespread feeling that something needs to be done urgently.

Asked whether he shared this optimism, Mr. Andriessen pointed out that "the problem in the Community is that everybody agrees with the analysis, but that the same cannot be said about practical solutions."

Commenting on yesterday's informal discussions on a controversial British scheme to pay European farmers to take land for cereals out of production,

Pipeline work to slow flow of Iraqi crude

By Richard Johns

OIL PRICES were strengthened in the last two months of 1986 by restrictions on the flow of Iraqi crude through Saudi Arabia's trans-peninsula pipeline system to Yanbu on the Red Sea because of engineering work related to the expansion of the facility.

The Arabian American Oil Company, which is responsible for the Kingdom's producing operations, is understood to have warned customers that the volume available via the export outlet will be limited from the beginning of November until early in January.

As yet Baghdad has not told customers how they might be affected. Nor is it clear whether the Saudi Government will compensate the Iraqi regime, which is squeezed by a drastic shortage of foreign exchange, for the loss of exports.

Time runs out for US wheat offer to Soviets

By Nancy Dunne in Washington

THE SOVIET UNION looked last night to have walked away from the negotiations on a deal of subsidised wheat, which provoked furious protests in the US and in competing grain-exporting countries when it was made in the summer.

The deadline for accepting the offer of 3.85m tonnes was set to expire at midnight in Washington.

However, the Soviet Union has never shown much interest in the US offer and last week bought 1m tonnes of subsidised European wheat from the EEC

Swiss group to cut aluminium output again

By John Wicks in Zurich

THE ALUSUISSE group has announced a further reduction in its European primary aluminium capacity. By the end of next year, capacity of the Rheinfelden plant in Switzerland is to be gradually cut back from 60,000 to 40,000 annual tonnes.

This move, necessitated by continuing low prices for raw aluminium and high energy costs, will be accompanied by an expansion of the plant's secondary-metal capacity for the processing of cheap metal.

The value of other mineral exports is expected to grow more slowly to \$3.36bn from \$3.65bn. Coal sales, which the Minerals Bureau says, are likely to drop to 43.5m tonnes, worth

S Africa sees higher minerals earnings

By Jim Jones in Johannesburg

SOUTH AFRICA'S unprocessed mineral exports are officially expected to rise to \$11.62bn this year from last year's \$10.55bn, according to the Minerals Bureau of the Department and Energy Affairs.

The value of other mineral exports is expected to grow more slowly to \$3.36bn from \$3.65bn. Coal sales, which the Minerals Bureau says, are likely to drop to 43.5m tonnes, worth

\$1.16bn from 1985's record level of \$4.81bn tonnes, worth \$1.38bn. The Bureau does not quantify the expected market loss due to sanctions but points out that of 3.85m tonnes were curtailed by the Danish boycott.

Diamond sales are forecast to rise to 9.63m carats, worth \$265m, from 8.79m carats, worth \$187m. The most significant development in the diamond market, the Bureau says, has been the restoration of buoyant market conditions, after five years of severe depression. However, the Bureau cautions that price and value increases are likely to be at lower rates next year if stocks are reduced in cutting centres.

Sour aspects of a bumper US sugar crop

THE BUMPER 1986 sugar beet crop is remembered in Billings, Montana, with the same air of misty-eyed reverence reserved by port drinkers for the 1948 vintage.

Initial indications suggest that the 1986 harvest, currently getting under way in the beet fields of the mid-West, may be almost as good.

This is excellent news for local growers like Mr Randy Roberts, since sugar beet is one of the very few crops on which they can reasonably expect to make a profit this year. It's good news too for refiners, such as the Denver-based Western Sugar Company (acquired last year by Tate & Lyle), which professes itself "happy" with the 1986 crop.

In the past the powers that have resorted to the politically embarrassing expedient of reducing import quotas to restrict the damage—if the controlling domestic sugar consumption appears to be levelling off with HFCS generally reckoned to have achieved near maximum penetration, under this scenario, foreign sugar suppliers would still be forced

to import quotas are again reduced in 1987 supply factors will, for the first time in the principal cause. Even though the decline in per capita sugar consumption appears to be levelling off with HFCS generally reckoned to have achieved near maximum penetration, under this scenario, foreign sugar suppliers would still be forced

David Owen explains why the prospects of a big US beet harvest are not greeted with universal approval

an announcement that the original 10 months "quota year" is to be extended by three months until the end of December 1986. If the supply side equation does indeed have to be reworked as a result of a larger than expected beet crop, hard pressed exporters to the US are again likely to feel the pinch.

Prospects for prices are little better, with most observers feeling that even current levels will prove difficult to maintain. Particularly since there remains the possibility that the loan rate for raw cane sugar will effectively be reduced to 17.23 cents a pound under the Gramm-Rudman Emergency Deficit Control Act.

While "excessive" 1987 import quotas would depress prices generally, pressure will probably be felt most quickly in the localised US domestic market in areas of the mid-West and California.

In April 1985, when Tate and Lyle acquired six factories from the bankrupt Great Western Sugar Company (formerly owned by the ubiquitous Bunker Hunts) no buyer was found for six further Great Western installations in Colorado and Kansas. For 1986 beet plantings in the vicinity of the shuttered plant were drastically reduced. In March 1986, Tate and Lyle acquired two of the Colorado factories. Sure enough, the beet fields reappeared phoenix-like in their wake.

Meanwhile in California, traditionally a surplus sugar producer, a three-month strike at the huge C and H refinery near San Francisco, which boosted locally refined sugar prices and distorted supply patterns, recently ended. The plant refines cane sugar grown by the 18 California producers which own it and C and H's re-entry into the refined market may likewise be expected to hit local prices. "We are about to find out whether we have lost market share (during the stoppage) or not," says the company's director of marketing Mr Fred Sammis.

LONDON MARKETS

THE BEARS carried all before them in the London coffee futures market yesterday as the November position extended Monday's \$38 fall by another \$10.50 a tonne. The price ended the day at \$2,322.50 a tonne after dipping at one stage to \$2,310, the lowest level for three weeks. The sell-off was signalled by New York's overnight weakness and fuelled by investment fund and technically-based selling which triggered stop-loss orders around the \$3,350 support level. Some dealers maintained, however, that fundamental coffee factors remained bullish, with Brazil still buying to make its own crop shortfalls and continuing dry weather threatening the coming Brazilian crop.

REUTERS INDICES

Table showing Reuters Indices for 1986, with columns for Index, 1985, 1984, and 1983 values.

MAIN PRICE CHANGES

Table showing main price changes for various commodities like Metals, Cattle, and other goods.

US MARKETS

SUGAR FUTURES attracted some aggressive commercial house buying interest, as with the expiry of the October contract the considerable short positions which had dogged the market for the last weeks were not suddenly switched into

NEW YORK

Table showing New York market prices for various commodities.

ALUMINIUM

Table showing Aluminium prices for different grades and regions.

COPPER

Table showing Copper prices for different grades and regions.

COCA

Table showing COCA prices for different grades and regions.

LEAD

Table showing LEAD prices for different grades and regions.

NICKEL

Table showing NICKEL prices for different grades and regions.

TIN

Table showing TIN prices for different grades and regions.

ZINC

Table showing ZINC prices for different grades and regions.

GOLD

Table showing GOLD prices for different grades and regions.

SILVER

Table showing SILVER prices for different grades and regions.

MEAT

Table showing MEAT prices for different grades and regions.

LIVE CATTLE

Table showing LIVE CATTLE prices for different grades and regions.

LIVE PIGS

Table showing LIVE PIGS prices for different grades and regions.

MEAT COMMISSION

Average test-stock prices at representative markets.

CHICAGO

Table showing CHICAGO market prices for various commodities.

LIVE CATTLE

Table showing LIVE CATTLE prices for different grades and regions.

LIVE HOGS

Table showing LIVE HOGS prices for different grades and regions.

MAIZE

Table showing MAIZE prices for different grades and regions.

SOYBEANS

Table showing SOYBEANS prices for different grades and regions.

WHEAT

Table showing WHEAT prices for different grades and regions.

POTATOES

Table showing POTATOES prices for different grades and regions.

SUGAR

Table showing SUGAR prices for different grades and regions.

SOYABAN MEAL

Table showing SOYABAN MEAL prices for different grades and regions.

GRAINS

Table showing GRAINS prices for different grades and regions.

WHEAT

Table showing WHEAT prices for different grades and regions.

RUBBER

Table showing RUBBER prices for different grades and regions.

JUTE

Table showing JUTE prices for different grades and regions.

ORANGE JUICE

Table showing ORANGE JUICE prices for different grades and regions.

SUGAR WORLD

Table showing SUGAR WORLD prices for different grades and regions.

LIQUOR

Table showing LIQUOR prices for different grades and regions.

COFFEE

Table showing COFFEE prices for different grades and regions.

HEATING OIL

Table showing HEATING OIL prices for different grades and regions.

WHEAT

Table showing WHEAT prices for different grades and regions.

SOYABAN MEAL

Table showing SOYABAN MEAL prices for different grades and regions.

POTATOES

Table showing POTATOES prices for different grades and regions.

SUGAR

Table showing SUGAR prices for different grades and regions.

SOYABAN MEAL

Table showing SOYABAN MEAL prices for different grades and regions.

POTATOES

Table showing POTATOES prices for different grades and regions.

SUGAR

Table showing SUGAR prices for different grades and regions.

SOYABAN MEAL

Table showing SOYABAN MEAL prices for different grades and regions.

POTATOES

Table showing POTATOES prices for different grades and regions.

EEC agrees to sign cocoa pact

EEC governments yesterday agreed to sign a new international pact designed to support port sagging cocoa prices. Reuters reports.

EEC agrees to sign cocoa pact

EEC governments yesterday agreed to sign a new international pact designed to support port sagging cocoa prices. Reuters reports.

EEC agrees to sign cocoa pact

EEC governments yesterday agreed to sign a new international pact designed to support port sagging cocoa prices. Reuters reports.

EEC agrees to sign cocoa pact

EEC governments yesterday agreed to sign a new international pact designed to support port sagging cocoa prices. Reuters reports.

EEC agrees to sign cocoa pact

EEC governments yesterday agreed to sign a new international pact designed to support port sagging cocoa prices. Reuters reports.

EEC agrees to sign cocoa pact

EEC governments yesterday agreed to sign a new international pact designed to support port sagging cocoa prices. Reuters reports.

EEC agrees to sign cocoa pact

EEC governments yesterday agreed to sign a new international pact designed to support port sagging cocoa prices. Reuters reports.

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES Support helps pound recover

STERLING RECOVERED all the ground lost so far this week in currency markets yesterday, helped by central bank intervention. Both the West German Bundesbank and the Bank of England sought sterling, probably in modest amounts but enough to arrest yesterday's slide to record lows. The dollar's relative stability was also a contributory factor.

The pound's exchange rate index opened sharply firmer at 87.7 up from 86.3 on Monday and improved to close at 89.0. Comments by Mr Nigel Lawson, Chancellor of the Exchequer, speaking in Washington had little overall effect but dealers noted that he stressed that the time was not yet appropriate for starting a participation in the EMS exchange rate mechanism. Sterling's recovery enabled domestic interest rates to decline but there was still a good degree of uncertainty about the authorities' ability to avoid a rise in clearing bank base rates.

The pound closed at DM 2.9235 up from DM 2.9025 and 1.4470 compared with 1.4325. It was also higher against the yen at ¥223.35 from ¥220.55 and SFr 2.3225 from SFr 2.3025. The French franc rose to FF 6.125 from FF 6.105. The dollar finished slightly firmer overall after better than expected US trade figures. These showed a deficit in August of \$13.5bn while the record \$18bn deficit in July was revised downwards to \$16bn. Most estimates for the August figures had been higher than \$13bn and although this helped the dollar, there was insufficient to prevent it falling through DM 2.03 for anything more than a brief period. The mood of the market dictated that a satisfactory figure would leave

FINANCIAL FUTURES Firmer pound boosts gilts

PRICES ROSE on the London International Financial Futures Exchange yesterday, as sterling improved on the foreign exchanges and US economic figures were on balance mainly encouraging from the market-point of view. Rumours were rife in the morning, including suggestions the UK was about to join the EMS, but the Government's intention to join the EMS when the time was right, but that would not be immediately. On the other hand dealers suggested the failure of the contract to fall below 108-00, after closing at 108-19 on Monday, had led to covering of short positions, and helped to push the price up to 111-22 at the close.

Three-month sterling deposits touched a high of 88.43 for December delivery, but fell back to close at 89.10, as speculation increased that next week's UK money supply figures will show further sharp growth. Market forecasts suggest a rise of 2.5 to 3.5 per cent in sterling M3 during the mid-September banking month.

US Treasury bond futures for December rose to 95-12 from 94-14 and three-month Eurodollar deposit futures for the same month to 93.94 from 93.91. Dealers seemed divided about the impact of a lower than expected US August trade deficit of \$13.5bn, but were generally pleased by an unexpected fall of 0.2 per cent in leading indicators.

LONG TERM GILT FOR DECEMBER

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 108.19 to 111.22.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Unit, Rate, % change, % change adjusted for divergence, Divergence. Includes Germany, France, Italy, etc.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns: Date, Day's period, Rate, % change, % change 3 months, % change 6 months. Includes US, Canada, etc.

US TREASURY BOND (91%)

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

STERLING INDEX

Table with columns: Date, Index, Previous. Values range from 89.0 to 86.3.

POUND SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: Date, Day's period, Rate, % change, % change 3 months, % change 6 months. Includes US, Canada, etc.

US TREASURY BOND (91%)

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

CURRENCY RATES

Table with columns: Country, Rate, % change. Includes US, Canada, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Country, Rate, % change. Includes US, Canada, etc.

US TREASURY BOND (91%)

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

CURRENCY MOVEMENTS

Table with columns: Country, Movement, % change. Includes US, Canada, etc.

EXCHANGE CROSS RATES

Table with columns: Country, Rate, % change. Includes US, Canada, etc.

US TREASURY BOND (91%)

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

OTHER CURRENCIES

Table with columns: Country, Rate, % change. Includes US, Canada, etc.

NEW YORK MONEY RATES

Table with columns: Term, Rate, % change. Includes US, Canada, etc.

US TREASURY BOND (91%)

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

MONEY MARKETS

London rates ease as pound recovers. The authorities offered an early round of assistance, and at that time bought £300m bills outright by way of £20m bank bills in band 2 at 9 1/2 per cent; £30m bank bills in band 3 at 9 1/4 per cent; £1m Treasury bills in band 4 at 9 1/2 per cent; £20m local authority bills in band 4 at 9 1/2 per cent; and £12m bank bills in band 4 at 9 1/2 per cent.

NEW YORK MONEY RATES

Table with columns: Term, Rate, % change. Includes US, Canada, etc.

US TREASURY BOND (91%)

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

UK clearing bank base

UK clearing bank base leading rate 10 per cent since May 22.

NEW YORK MONEY RATES

Table with columns: Term, Rate, % change. Includes US, Canada, etc.

US TREASURY BOND (91%)

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

FT LONDON INTERBANK FOHNS

Table with columns: Term, Rate, % change. Includes US, Canada, etc.

NEW YORK MONEY RATES

Table with columns: Term, Rate, % change. Includes US, Canada, etc.

US TREASURY BOND (91%)

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

ON THIS SUBJECT

on this subject at the meeting of finance ministers and central bank governors in Washington. Three-month interbank fell to 10 1/2-10 3/4 per cent from 11 1/2-11 3/4 per cent, following the news of support for sterling and further early intervention by the Bank of England on the London money market. The authorities gave an early round of help, buying bills at unchanged rates. The Bank of England initially forecast a money market shortage of £250m, but revised this to £200m at noon, and provided total help on the day of £200m.

NEW YORK MONEY RATES

Table with columns: Term, Rate, % change. Includes US, Canada, etc.

US TREASURY BOND (91%)

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 95.12 to 94.14.

LEFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Values range from 93.94 to 93.91.

Business for Sale FREE NEWSPAPER An established publisher offers for sale as a going concern an 80,000+ circulation, free newspaper in East Anglia. Write Box H1276 FINANCIAL TIMES 10 CANNON STREET, LONDON, EC4A 3DF

FINANCIAL TIMES PUBLISHED IN LONDON & FRANKFURT & NEW YORK INTERNATIONAL & BRITISH EDITORIAL, ADVERTISEMENT & CIRCULATION OFFICES

Taiheiyo Europe Limited is Pleased to Announce the Commencement of Full Operations in London. Taiheiyo Securities Co., Ltd. is a leading Japanese securities house. We are now expanding our international operations with the upgrading of our London Representative office. This new subsidiary, Taiheiyo Europe Limited, now looks forward to providing you with expert brokerage and underwriting services, as well as with accurate, up-to-the-minute investment advice, and other financial information services. For both Japanese and European financial markets. You can depend on us. We're one of Japan's fastest growing securities firms, and we're on the move in international financial markets. Taiheiyo Europe Limited Managing Director: Toshio Yamakita Mansbury Court, 111-117 Mansbury Pavement London EC2A 1RS, England Tel: 01-588-0603 Fax: 01-588-3469

BRITISH FUNDS
Table with columns: Stock, Price, % Chg, Div. Yield, etc. Includes sub-sections like 'Shorts' (Lives up to Five Years), 'Five to Fifteen Years', 'Over Fifteen Years', 'Unrated', and 'Index-Linked'.

AMERICANS - Cont.
Table with columns: Stock, Price, % Chg, Div. Yield, etc. Lists various American companies and their share prices.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS - Cont.

Table listing various building, timber, and road-related companies with columns for stock name, price, and change.

ENGINEERING - Continued

DRAPERY & STONES - Cont.

Table listing engineering, drapery, and stone-related companies with columns for stock name, price, and change.

INDUSTRIALS - Continued

ELECTRICALS

Table listing electrical companies with columns for stock name, price, and change.

CANADIANS

Table listing Canadian companies with columns for stock name, price, and change.

BANKS, HP & LEASING

Table listing banks, hire purchase, and leasing companies with columns for stock name, price, and change.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies with columns for stock name, price, and change.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other consumer goods companies with columns for stock name, price, and change.

INDUSTRIALS (Misc.)

Table listing miscellaneous industrial companies with columns for stock name, price, and change.

INT. BANK AND O.E.A.S GOVT STERLING ISSUES

Table listing international bank and government sterling issues with columns for stock name, price, and change.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies with columns for stock name, price, and change.

DRAPERY AND STORES

Table listing drapery and store companies with columns for stock name, price, and change.

HOTELS AND CATERERS

Table listing hotel and catering companies with columns for stock name, price, and change.

INDUSTRIALS (Cont.)

Table listing industrial companies with columns for stock name, price, and change.

FOREIGN BONDS & RAILS

Table listing foreign bonds and rail companies with columns for stock name, price, and change.

AMERICANS

Table listing American companies with columns for stock name, price, and change.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road companies with columns for stock name, price, and change.

ENGINEERING

Table listing engineering companies with columns for stock name, price, and change.

INDUSTRIALS (Cont.)

Table listing industrial companies with columns for stock name, price, and change.

Handwritten text at the bottom of the page, possibly a signature or note.

Handwritten text in a box at the top center of the page.

INDUSTRIALS - Continued

Table of industrial stock prices including companies like Shell, BP, and various manufacturing firms.

LEISURE - Continued

Table of leisure stock prices including companies like British Airways, Virgin Atlantic, and various travel agencies.

PROPERTY - Continued

Table of property stock prices including real estate investment trusts and property development companies.

INVESTMENT TRUSTS - Cont.

Table of investment trust stock prices across various sectors.

FINANCE, LAND - Cont.

Table of finance and land stock prices including banks, insurance companies, and landowners.

MINES - Continued

Table of mining stock prices including various metal and coal mining companies.

INSURANCES

Table of insurance stock prices including life and general insurance companies.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing stock prices.

SHIPPING

Table of shipping stock prices including shipping lines and related services.

OVERSEAS TRADERS

Table of overseas trading stock prices.

PLANTATIONS

Table of plantation stock prices.

TOBACCO

Table of tobacco stock prices.

LEISURE

Table of leisure stock prices (repeated).

PROPERTY

Table of property stock prices (repeated).

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stock prices (repeated).

FINANCE, LAND, etc

Table of finance, land, and other stock prices (repeated).

MINES

Table of mining stock prices (repeated).

REGIONAL & IRISH STOCKS

Table of regional and Irish stock prices.

LONDON STOCK EXCHANGE

Sharp recovery in sterling calms concern over interest rates and inspires good market rally

Account Dealing Dates
*First Dealer Last Account
Dealings Hours Dealings Day

The evident determination of the UK authorities to resist the pressures on sterling without recourse to an increase in domestic interest rates inspired a widespread recovery in bond and equity prices in London.

With the pound sharply better and London's three-month interest rate falling below 11 per cent again, securities markets moved ahead from a firm opening.

Blue chip stocks responded vigorously to the upswing in the gilt edged market, but ended a shade below the day's peaks.

While being closed playing a role in the recovery of both markets, there was also some genuine investment demand for gilts and equities from UK institutions.

Construction stocks made rapid recovery after a fall on the previous day, with the FTSE 100 index closed 10.6 points up at 1553.3.

Blue chip stocks responded vigorously to the upswing in the gilt edged market, but ended a shade below the day's peaks.

While being closed playing a role in the recovery of both markets, there was also some genuine investment demand for gilts and equities from UK institutions.

Construction stocks made rapid recovery after a fall on the previous day, with the FTSE 100 index closed 10.6 points up at 1553.3.

interim results and fell 10 further to a new low of 89p; the shares stand 107 below last July's striking price.

Construction stocks made rapid recovery after a fall on the previous day, with the FTSE 100 index closed 10.6 points up at 1553.3.

Blue chip stocks responded vigorously to the upswing in the gilt edged market, but ended a shade below the day's peaks.

While being closed playing a role in the recovery of both markets, there was also some genuine investment demand for gilts and equities from UK institutions.

Construction stocks made rapid recovery after a fall on the previous day, with the FTSE 100 index closed 10.6 points up at 1553.3.

Blue chip stocks responded vigorously to the upswing in the gilt edged market, but ended a shade below the day's peaks.

While being closed playing a role in the recovery of both markets, there was also some genuine investment demand for gilts and equities from UK institutions.

Construction stocks made rapid recovery after a fall on the previous day, with the FTSE 100 index closed 10.6 points up at 1553.3.

FINANCIAL TIMES STOCK INDICES
Table with columns for Government Secs, Fixed Interest, Ordinary, Gold Mines, Div. Div. Yield, Earnings Yld 50/50, P/E Ratio (ind), Total Dividends, Equity Turnover, Equity Yield, Shares Traded (mln).

10 a.m. 12.15.7, 11 a.m. 12.21.7, Noon 12.26.8, 1 p.m. 12.31.2, 2 p.m. 12.37.7, 3 p.m. 12.43.1, 4 p.m. 12.47.4

Day's High 1223.2, Day's Low 1215.7, Day's Range 7.5, Day's Volume 1,232,375,000

LONDON REPORT AND LATEST SHARE INDEX TEL. 01-246 8625

Advertising agencies continued to attract a fair measure of attention. Saatchi and Saatchi, an extremely nervous market of late, rose 10 to 580p on the view that a recovery was overdue.

Motor Distributors featured BSG International which had a 20 per cent rise to 49p in anticipation of a new service to be introduced.

Oil prices rose sharply in August following news that Australian investment banking and financial services group HDT had acquired almost 26 per cent of the equity.

Oil prices rose sharply in August following news that Australian investment banking and financial services group HDT had acquired almost 26 per cent of the equity.

Oil prices rose sharply in August following news that Australian investment banking and financial services group HDT had acquired almost 26 per cent of the equity.

Oil prices rose sharply in August following news that Australian investment banking and financial services group HDT had acquired almost 26 per cent of the equity.

Oil prices rose sharply in August following news that Australian investment banking and financial services group HDT had acquired almost 26 per cent of the equity.

Oil prices rose sharply in August following news that Australian investment banking and financial services group HDT had acquired almost 26 per cent of the equity.

Dealings in TSB traded options will commence from the first day of trading in the underlying shares, expected to be October 10.

Traditional Options
*First Dealings
*Last Dealings
*Last Declaration

For rate indications see end of Unit Trust Service

Call options were taken out in Vickers, BSR International, Hanson Trust, Frestwick, GEC, Pennine Resources, St Modwen, Silenit, Armour Trust, Accord Publications, North Kalguiri, Crusts, Corroy Petroleum, S. E. Kent, Aberdeen Steak House, Blue Circle Industries, Bagin Brierley, British, Amstrad, Albion, British Benzol, Laura Ashley, Barker and Dobson, Pentland, Sears, Barrie Investment and Finance, Gazon Diffusion, Tarmac, Edinburgh Oil and Gas, Abaco Investments, Buckleys Brewery, Argyle Trust and Glanville, and others.

Traded Options
Proceedings in Traded Options began yesterday on the FT-SE 100 index contract which attracted 1,031 calls and 2,283 puts following substantial hedging operations.

YESTERDAY'S ACTIVE STOCKS
Table with columns for Stock, Closing, Change, Stock, Closing, Change, Day's change.

MONDAY'S ACTIVE STOCKS
Table with columns for Stock, No. of shares, Day's change, Stock, No. of shares, Day's change.

RISES AND FALLS YESTERDAY
Table with columns for British Funds, Corporations, Dom. and Foreign Bonds, Financial & Properties, Oil, Pharmaceuticals, Mines, Others.

NEW HIGHS AND LOWS FOR 1986

Table with columns for Stock, High, Low, Stock, High, Low.

FT-ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS
Table with columns for Index No., Day's Change, % Change, Index No., Day's Change, % Change.

FIXED INTEREST
Table with columns for Index No., Day's Change, % Change, Index No., Day's Change, % Change.

Opening index 1542.3; 10 am 1550.2; 11 am 1551.8; Noon 1553.3; 1 pm 1559.3; 2 pm 1561.7; 3 pm 1557.8; 3.30 pm 1556.4; 4 pm 1555.9

LONDON TRADED OPTIONS

Table with columns for Calls, Puts, Calls, Puts, Calls, Puts, Calls, Puts.

BASE LENDING RATES

Table with columns for Bank, Rate, Bank, Rate, Bank, Rate, Bank, Rate.

روزنامه اقتصادی

WORLD STOCK MARKETS

Table of world stock markets including Australia, Germany, Norway, Austria, Japan, Canada, Denmark, France, Netherlands, Italy, Switzerland, Singapore, and South Africa. Columns include stock names, prices, and changes.

Table of Canadian stock markets including Toronto and Montreal. Columns include stock names, prices, and changes.

Table of over-the-counter Nasdaq national market closing prices for various stocks.

Table of stock indices for New York, London, and other major markets, including NYSE, FTSE, and Nikkei.

LONDON Chief price changes. Table showing price changes for various commodities and currencies.

Advertisement for Special Subscription Hand Delivery Service of the Financial Times. Includes contact information and a map of Europe.

Bergesen's managers increase shareholding. Article discussing the acquisition of shares by Bergesen's management.

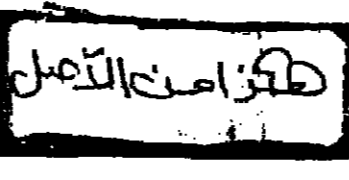
Get your News early in Stuttgart. Advertisement for the Stuttgart edition of the Financial Times.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock names, prices, and volume.

Continued on Page 43

Handwritten signature or mark at the bottom center of the page.



NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Main table for NYSE Composite Closing Prices, listing various stocks with columns for stock name, price, and change.

Main table for AMEX Composite Closing Prices, listing various stocks with columns for stock name, price, and change.

OVER-THE-COUNTER Nasdaq national market, closing prices

Main table for Over-the-Counter (Nasdaq) national market closing prices, listing various stocks with columns for stock name, price, and change.

Small text block providing additional information or disclaimers regarding the data presented in the tables.

Advertisement for 'Hand Delivery Service' for financial times, listing locations in Bonn, Cologne, Dusseldorf, Frankfurt, Hamburg, Hesse, Munich, Offenbach, Rueselheim, Stuttgart, and Vienna, along with contact details.

Continued on Page 41

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Encouraged by data on economy

ENCOURAGING trade figures and other economic data prompted a strong upturn in Wall Street bond and stock markets yesterday, writes Roderick Orum in New York.

Trading was brisker than in recent days as investors shook off their disappointment about the stalemated economic summit in Washington last week-end. Profit taking in the last hour, however, eroded gains on stock markets.

The Dow Jones Industrial Average of blue chip stocks closed 12.98 points higher at 1,767.56. The New York Stock Exchange composite index rose 0.83 to 133.44 with 995 issues advancing and 445 unchanged as 125.72m shares changed hands.

The Dow Industrial had been almost 30 points higher by early afternoon before losing ground. Some blue chips closed well down from their intra-day highs. IBM, for example, was up more than \$1 but closed only \$3/4 at \$134 1/2. Aloca closed 5/8 higher at \$37, AT&T ended 5/8 ahead at \$23 and Minnesota Mining and Manufacturing gained 5/8 at \$100 1/8.

The Dow Jones Transportation index

continued its strong growth closing up 10.62 at 800.25 with air lines joining the advance led by Federal Express on Monday. Delta was ahead 5/4 to \$43 1/4, United was up 5/4 to \$56 1/4 and American gained \$1 to \$56 1/2.

Federal Express rose another 1/4 to \$65 1/2 on top of Monday's 3/8 to \$63 1/2 following its withdrawal from its ZapMail facsimile transmission venture.

"Transportation stocks are among the most economically sensitive," said Mr Newton Zinder of E. F. Hutton so the index rise indicates that the market believes economic activity is picking up.

Syntex was the most actively traded NYSE share falling 1/4 to \$5 1/4. The company said a regulatory committee studying its application for marketing approval for Niacardine, a new angina drug, had asked for more information.

On the takeover front, Allied Stores was unchanged at \$63 1/2 on heavy trading. Late Monday Campeau raised its offer to \$66 a share.

Class A shares of Resorts International, a casino operator, gained \$3 to \$50 and Class B shares rose \$6 to \$99. Pratt Hotel said it would not extend its takeover offer beyond yesterday's closing date.

In the retail sector two major groups announced disposals. Dayton-Hudson rose 3/4 to \$43 after it said it was selling its B. Dalton bookstores. Kroger eased 5/4 to \$22 on news it was selling its retail drug operations equal to some 6.5 per cent of sales.

Wal-Mart, a leading retailer, put on 3/4 to \$42 following plans to build hypermarkets in partnership with Cullman

Companies, which jumped 5/2 to \$22 1/2 on the over-the-counter market.

Merrill Lynch fell 1/4 to \$35 1/2 after Monday's announcement it was selling its real estate operations for about \$500m to concentrate on its core securities business. This was taken by the market as a blow to the concept of "financial supermarkets" although among other groups attempting the same strategy of broad services American Express rose 1/2 to \$56 1/2 and Sears gained 1/2 to \$39 1/2.

Southland Financial, which said it was considering a merger or sale of the company, gained 1 1/2 to \$28.

Navistar, formerly International Harvester, eased 1/4 to \$7 1/2 after it said fourth quarter profits would be "substantially lower" than the year earlier, 21 cents a share.

Ford Motor was among the most active shares gaining 1/4 to \$55 partly because of growing belief the board will raise the dividend when it meets October 9.

Fleedcrest Cannon, the major textiles group created by a merger in January, was up 1/2 to \$66 after it announced a recapitalization which it hopes will help it raise more funds.

The foreign exchange and bond markets took heart from the \$13.3bn US trade deficit in August, down somewhat more than expected from a revised \$16.05bn in July.

Bond prices rose steadily through the session leaving the benchmark 7.25 per cent Treasury long bond due 2016 ahead one point at 87 1/2 yielding 7.61 per cent.

Treasury bill yields fell sharply in the short end with the three month bills down 10 basis points to 5.21 per cent. Six month bills eased four basis points to 5.38 per cent and year bills were down six basis points to 5.50 per cent.

The Federal Reserve arranged overnight system repurchases when the Fed funds rate stood at 7 per cent. It ended the day at 6 1/2 per cent.

EUROPE

Brussels hit by row over language

DOMESTIC FACTORS provided the highlights in generally thin European trading still overshadowed by worries about interest and exchange rates. Movements ranged from a market fall in Brussels to technical recoveries in Frankfurt and Amsterdam.

Brussels was dominated by doubts over the IMF meetings in Washington and fears that a regional linguistic row could blossom into a national crisis.

Share prices fell in all sectors, with the main exception of chemical Solvay, up BFr 10 to BFr 7,730 after higher profits.

Blue chip leader Petrofina accelerated Monday's decline, losing BFr 110 to BFr 9,060, and chemicals UCB and Mosane dropped BFr 380 and BFr 30 to BFr 8,020 and BFr 1,070, respectively. Steels and tourism were among other sectors to suffer, with Arbed down BFr 80 BFr 2,100 and Wagons-Lits dropping BFr 200 to BFr 5,550.

Frankfurt partially recouped Monday's losses. The market was clouded by the lack of direction on interest rates and the dollar, but trading was more active because many investment companies reached the end of their business year.

Carmakers closed firmer, with BMW up DM 5 at DM 612 on hopes of higher parent company earnings this year. Daimler rose DM 10 to DM 1,242, while VW added DM 8 to DM 481. An assembly line fire at VW caused several million D-Marks' worth of damage and lost production.

A fall in the engineering industry's incoming orders in August pushed most shares lower in that sector, with MAN off DM 8 to DM 222. Mannesmann, however, added DM 2.9 to DM 166.

Steels were mostly firmer, with Hoechst up DM 2.50 to DM 134.50 and Klöckner edging DM 1 higher to DM 74. A pay rise has been agreed for about 190,000 steelworkers in North Rhine-Westphalia and Bremen.

Consumer electronics firm Schneider Rundfunkwerke announced a partial flotation, with a public offering of 200,000 ordinary shares at a price of DM 940 for each DM 50 nominal share.

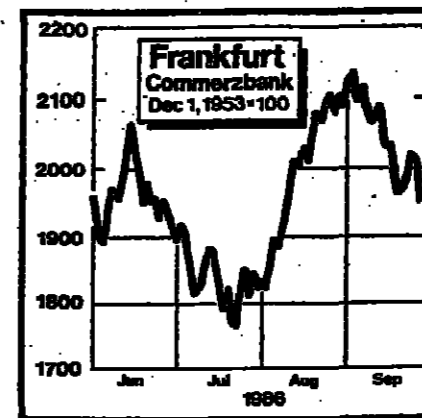
Bonds were mixed at the close of a quiet session. Investors held back in anticipation of a new federal government loan stock due on Thursday. The Bundesbank sold DM 90.4m worth of paper after buying DM 95.7m on Monday.

Amsterdam managed a moderate rally after Monday's sharp fall, largely due to technical factors.

The bourse was also helped by the higher opening in New York.

Multinational Philips added Fl 1.2 to Fl 53.8 and Unilever rose Fl 6 to Fl 474.5.

Among banks Ned Mid scored a Fl 2.50 rise to Fl 213. Elsewhere, KLM, the airline, rose Fl 2.10 to Fl 46.10.



TOKYO

Institutions aim for quick profits

ISSUES related to land redevelopment on Tokyo Bay were at the centre of attention in Japanese trading. Most other stocks fell on light selling, writes Shigeo Nishizaki of Jiji Press.

The Nikkei Average ended below the 18,000 mark, falling 253.45 to 17,852.45. Turnover stayed high at 1.37bn shares, up from Monday's 1.23bn, reflecting active trading by institutional investors aimed at quick profits. Declines outnumbered advances by 590 to 220, with 135 issues unchanged.

Transactions were concentrated on a small segment of the institutional favourites, with the 10 most active stocks accounting for 68.5 per cent of overall trading volume, compared with 64.8 per cent the previous day.

Buying enthusiasm was dampened by the overnight retreat on Wall Street, but many institutions with surplus funds continued to seek stocks which have been rising fast in recent weeks. Some individuals later chose those issues as well, selling unpopular stocks.

The three major land redevelopment issues stayed in the spotlight. Nippon Kokan topped the active list with 225.63m shares traded and added Y4 to Y336. Ishikawajima-Harima Heavy Industries, with 146.55m shares, climbed Y31 to Y360 and Tokyo Gas, with 10.32m shares, Y50 to Y1,200. Tokyo Electric Power also advanced Y150 to Y3,150.

Other major large-capital stocks slumped, with Mitsubishi Heavy Industries, with 72.6m shares, shedding Y16 to Y639. Kawasaki Steel, with 46.78m shares, Y15 to Y256, and Nippon Steel, with 36.96m shares, Y9 to Y208.

Stocks related to information communications, the main recent gainers, came under selling pressure. Toshiba, with 71.54m shares, dropped Y15 to Y228. Hitachi Y50 to Y1,070, NEC Y80 to Y2,380 and Matsushita Electric Industrial Y90 to Y1,750. However, Mitsubishi Electric, with 140.17m shares, gained Y28 to Y598 on investor confidence in its space-linked technology.

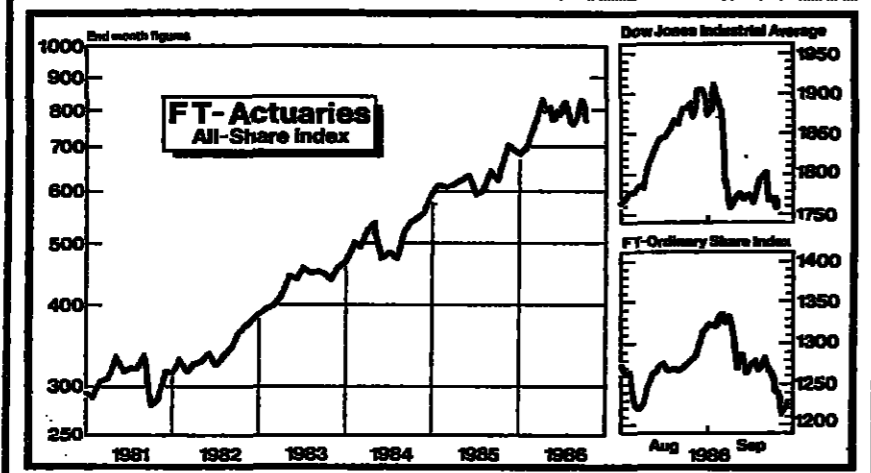
The popularity of consumer stocks faded. Construction issues, property stocks and electric railways slipped across a broad front.

Chemicals, financial stocks and retailers fell on small amounts of selling.

Bonds fell on speculative selling triggered by rumours about terms for the issuing of government bonds in October. The yield on the benchmark 6.2 per cent government bond falling due in July 1988 rose from 4.655 to the top point of 4.720 per cent on the Tokyo Stock Exchange.

The yield tended higher still in inter-broker trading, as dealers were discouraged by the fact that no agreement had been reached on exchange and interest rates at finance meetings of the leading industrial countries and the IMF.

KEY MARKET MONITORS



STOCK MARKET INDICES			
	Sept 30	Previous	Year ago
NEW YORK			
DJ Industrials	1,767.56	1,755.20	1,328.83
DJ Transport	800.25	789.83	640.57
DJ Utilities	199.71	198.84	150.29
S&P Composite	2,143.50	229.91	182.08
LONDON			
FT Ord	1,227.0	1,212.6	993.4
FT-SE 100	1,656.8	1,538.2	1,280.00
FT-A All-share	768.79	782.47	626.24
FT-A 500	844.76	835.90	587.98
FT Gold mines	319.0	323.8	297.7
FT-A Long gilt	10.37	10.58	-

CURRENCIES			
	Sept 30	Previous	Sept 30
US DOLLAR			
(London)	1.470	1.4470	1.4335
DM	2.0270	2.0250	2.0314
Yen	151.35	153.60	223.425
FFr	6.544	6.63	9.514
SFr	1.6480	1.6415	2.284
Guilder	2.2920	2.2890	3.315
Lira	1.4014	1.4004	2.028
BFR	42.05	42.0	60.20
CS	1.3985	1.3980	2.0100
1.9910			

INTEREST RATES			
	Sept 30	Previous	Prev
Bono-currency			
(3-month offered rate)	10 1/2%	10 1/2%	10 1/2%
SFr	4 1/2%	4 1/2%	4 1/2%
DM	4 1/2%	4 1/2%	4 1/2%
FFr	8 1/2%	8 1/2%	8 1/2%

US BONDS			
	September 30	Price	Yield
Treasury			
6 1/2 1988	100	8.375	100
7 1/2 1993	99 1/2	7.291	99 1/2
7 3/4 1998	99 1/2	7.447	99 1/2
7 3/4 2018	95 1/2	7.807	95 1/2
7.894			

FINANCIAL FUTURES			
	September 30	Price	Yield
AT & T	3 1/2 July 1990	91 1/2	6.470
SCBT South Central	10 1/2 Jan 1993	106 3/4	9.533
Phibro-Sal	8 April 1996	97 1/2	8.445
TRW	8 1/2 March 1986	101 1/2	8.571
Arco	9 3/4 March 2016	105	9.371
General Motors	8 1/2 April 2016	88 1/2	9.242
Clitcorp	9 1/2 March 2016	96 1/2	9.736
9.265			

COMMODITIES			
	Sept 30	Prev	Year Ago
Silver (spot fixing)	\$80.70p	\$82.00p	
Copper (cash)	\$367.0	\$364.00	
Coffee (Nov)	\$2,330	\$2,435	
Oil (Brent blend)	\$13.95	\$13.75	

GOLD (per ounce)			
	Sept 29	Prev	Year Ago
London	\$423.25	\$427.75	
Zurich	\$424.5	\$428.5	
Paris (fixing)	\$420.08	\$428.45	
Luxembourg	\$421.45	\$430	
New York (Dec)	\$428.15	\$427.1	

LONDON

£'s recovery sparks healthy rally

STERLING'S sharp recovery calmed worries over interest rates in London which staged a healthy rally.

Blue chips closed showing good gains and the FT-SE 100 index added 18.8 to 1,555.8, while the FT Ordinary share index rose 14.4 to 1,227.0.

Stocks in the UK multinationals had a successful session. Glaxo added 1 1/2 to 930p and Beecham 7p to 380p after both suffered recently from US selling pressure.

Among more speculative issues, Saatchi & Saatchi began to recover from a selling bout, adding 10p to 580p.

Government bonds put on more than two points by the close, quickly recovering to the day's best level after brief disappointment when Chancellor Nigel Lawson dismissed rumours that Britain was about to announce entry into the European Monetary System. The FT Government Securities Index was 1.14 higher at 82.89.

Chief price changes, Page 41; Details, Page 40; Share information service, Pages 39-40.

FINANCIAL FUTURES			
	September 30	Price	Yield
AT & T	3 1/2 July 1990	91 1/2	6.470
SCBT South Central	10 1/2 Jan 1993	106 3/4	9.533
Phibro-Sal	8 April 1996	97 1/2	8.445
TRW	8 1/2 March 1986	101 1/2	8.571
Arco	9 3/4 March 2016	105	9.371
General Motors	8 1/2 April 2016	88 1/2	9.242
Clitcorp	9 1/2 March 2016	96 1/2	9.736
9.265			

HONG KONG

INSTITUTIONAL BUYING from the US and domestic demand for blue chips lifted Hong Kong to its fifth consecutive peak with the Hang Seng index closing 4.14 up at 2,068.44 in active trading.

Utilities registered some of the few losses of the session with Hongkong Telephone down 10 cents at HK\$12.30, Hongkong Electric 20 cents lower at HK\$10.30 and Hongkong and China Gas 10 cents easier at HK\$18.70. However, China Light added 30 cents to HK\$18.30.

Among banks East Asia firmled 80 cents to HK\$30.10, Hang Seng 50 cents to HK\$35.25 and Hongkong and Shanghai 10 cents to HK\$7.40.

Elsewhere, Hongkong Land gained 30 cents to HK\$7.05, Jardine Matheson and Cheung Kong were unchanged.

SINGAPORE

A SECOND DAY of stop-loss selling and profit-taking again took shares lower amid continuing nervousness over corporate and banking problems in Malaysia.

The Straits Times index was down 8.71 points, almost the same size of fall as on Monday, and ended at 804.26. But turnover rose to 14.5m shares traded from 13.6m.

Some short-covering and bargain-hunting towards the end of the session produced a partial recovery but most stocks still ended lower.

CANADA

ADVANCES in mining and oil shares helded Toronto trade marginally higher.

Lac Minerals traded 3 1/4 higher at C\$25 1/4, International Corona improved C\$1 to C\$24 1/4 and Dome Mines put on C\$1 to C\$27 1/4.

Oil stocks made progress with only Texaco Canada resisting with a C\$1/4 fall to C\$27 1/2.

Of the industry shares, Canadian Pacific moved up C\$1 to C\$15 1/2 after announcing an expected extraordinary profit of C\$100m from the sale of its stake in Cominco.

In Montreal, utilities, banks and industrials were largely unchanged.

Dowty congratulate all our customers on a successful Farnborough '86

Panavia - Tornados for Saudi

British Aerospace 146

Rolls-Royce Pegasus Engine

De Havilland Dash 8

Airbus Industrie A320

British Aerospace EAP

Flight Refuelling AV8-B Equipment

Short Brothers 360 **British Aerospace ATP**

Boeing 747 and 737 **Saab SF340**

Fokker 50 **British Aerospace Jetstream 31**

Westland Sea King **IAE V2500 Engine**

POWTY

Dowty Aerospace, Arle Court, Cheltenham, Gloucestershire, England
Telephone: Cheltenham (0242) 524111 Telex: 43178 Fax: (0242) 570721

Flightpath to the Future